



Performance Dashboard

| Fiscal Stability | 2018 | 2019 | Trend | Performance |
|--|-------------|-------------|--------------|--------------------|
| Annual General Fund expenditures per capita | \$264 | \$275 | ↑ 4.0% | - |
| Fund Balance as % of annual General Fund expenditures | 43.2% | 44.8% | ↑ 3.8% | + |
| Unfunded pension & OPEB liability, as a % of annual General Fund revenue | 39.6% | 27.4% | ↓ -30.8% | + |
| Debt burden per capita | \$250 | \$228 | ↓ -8.7% | + |
| Ratio of pensioners to employees | 0.97 | 1.00 | ↑ 3.9% | - |
| Number of services delivered via cooperative venture | 6.0 | 6.0 | ↑ 0.0% | ↔ |

| Economic Strength | 2018 | 2019 | Trend | Performance |
|---|-------------|-------------|--------------|--------------------|
| Percent of community age 25+ with Bachelor's degree or higher | 34.7% | 36.3% | ↑ 4.5% | + |

| Public Safety | 2018 | 2019 | Trend | Performance |
|--------------------------------|-------------|-------------|--------------|--------------------|
| Violent crimes per thousand | 3.7 | 3.6 | ↓ -3.0% | + |
| Property crimes per thousand | 18.1 | 17.2 | ↓ -5.1% | + |
| Traffic injuries or fatalities | 4,089.0 | 3,974.0 | ↓ -2.8% | + |

| Quality of Life | 2018 | 2019 | Trend | Performance |
|---|-------------|-------------|--------------|--------------------|
| Percent of General Fund expenditures committed to arts, culture and recreation | 3.9% | 4.2% | ↑ 8.4% | + |
| Miles of non-motorized paths/trails as a factor of total miles of local/major roads & streets | 4.6% | 4.6% | ↓ -0.2% | ↔ |
| Acres of parks per thousand residents | 10.6 | 10.8 | ↑ 1.7% | + |