

2008
ANNUAL BUDGET

Kent County, Michigan



Daryl J. Delabbio
County Administrator/Controller

Robert J. White
Fiscal Services Director

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October 29, 2007

To the Honorable Board of Commissioners:

As the Chief Administrative and Financial Officer of the County, it is my responsibility and pleasure to develop and submit the proposed 2008 Annual Budget for review and approval, which represents the tenth budget that I have presented to the Kent County Board of Commissioners. The elected officers, department directors, and judiciary have risen to the challenge and have done an exceptional job of holding the line on requests while diligently protecting the provision of services the County is charged with providing. And while local governments and the state continue to face significant financial constraints, Kent County fares well in comparison, which is a testament to the ability of the Board and all County departments to manage our finances in an appropriate manner. Care has been taken to preserve our General Fund reserves, as directed by the Finance & Physical Resources Committee. This has been done with significant attention given to expenditure control and, where possible, generating additional revenues.

The budget document is one of many tools used by the Board in its decision-making process. And while the budget is by nature a fluid document—one that can change as emergent needs and circumstances dictate—it is also the single most important comprehensive policy statement about County priorities and programs that you, the Board of Commissioners, make on an annual basis.

The annual budget is used for a variety of purposes. First, it provides for accountability; it legitimizes public expenditures and accounts for use of public resources. Second, the budget is a planning tool, used to outline how public resources are received and used. Third, and probably most important, the budget is an information tool, designed to communicate the funding priorities of the organization to our many stakeholders and other interested parties. Thus, the budget should be considered as a means to many ends, but not the end itself.

The 2008 proposed budget for both operating and capital needs has a gross expenditure requirement of \$372,183,778, which is a 0.2% increase over the adopted 2007 budget. The proposed budget includes operating expenditures of \$367,373,264, and capital expenditures of \$4,810,514. Projected revenues and existing surpluses will be adequate to cover the proposed expenditures.

Like its predecessors, this proposed budget embraces those principles that have made our organization fiscally strong. The proposed budget:

- Plans for expenditures that can be supported by current revenues and existing reserves;
- Provides sufficient funding to ensure that County facilities and equipment are properly maintained;
- Maintains most services and programs to support the quality of life enjoyed by County residents; and
- Maintains a competitive comprehensive compensation and benefits package for our work force.

Like the previous four budgets, the proposed 2008 Budget offers very little margin in terms of revenue projections and planned expenditures. For the fifth time in as many years, department directors were requested to provide two variations of their expenditure needs. Most departments were very thoughtful in their reviews and in the reductions that they proposed. Budget targets were provided and, if they couldn't be adhered to, justification was made as to the consequences of meeting the targets. I appreciate the responses to our current fiscal challenge that the department directors and their respective budget staffs offered.

Key Dates

A public hearing on the proposed 2008 Budget and millage rates is necessary. It is recommended that the hearing be held in conjunction with the Board meeting on Thursday, November 15, 2007, at 8:30 a.m. The Board should establish the public hearing date at its meeting on October 25. Formal action on the 2008 Budget is scheduled for the last Board meeting of the year, December 13.

Budget In Brief

Fund	2007	2008
All Funds		
Estimated Revenues	\$357,659,985	\$357,996,515
Recommended Budget	(371,323,446)	(372,183,778)
Other Sources(Uses)	-	1,189,769
Fund Balance Dep(Uses)*	<u>\$ (13,663,461)</u>	<u>\$ (12,997,494)</u>
General Fund		
Estimated Revenues	\$165,461,483	\$164,069,142
Recommended Budget	(165,532,995)	(164,018,488)
Fund Balance Dep(Uses)	<u>\$ (71,512)</u>	<u>\$ 50,654</u>

*The \$13.0 million use of fund balances in the 2008 budget is primarily attributed to two factors: (1) \$2.0 million Correction & Detention Fund reserves are being utilized to support the General Fund Correctional Facility costs; (2) and \$10.3 million in the Revenue Sharing Reserve Fund reserves are being used to supplant State Revenue Sharing in the General Fund.

Budget Summary

Category	2007	2008
Personnel Costs	\$139,455,921	\$140,623,971
Commodities	10,958,804	10,752,214
Contractual Services	164,215,615	172,147,505
Capital Outlay	4,536,493	4,120,290
Other/ Approp Lapse	31,486,684	39,729,284
Operating Expenditures	350,653,517	367,373,264
Capital	20,669,929	4,810,514
Total Expenditures	<u>\$371,323,446</u>	<u>\$372,183,778</u>

Summary of Issues

The following is a summary of the primary issues that have shaped the proposed 2008 Budget.

Budget Subcommittee

As part of the process to prepare the 2008 Budget, I recommended the creation of a Budget Subcommittee to “review current and historic funding levels of the various County functions and departments in order to identify the relationship between funding levels and service levels/priorities, and to provide input on functional area and departmental targets for the 2008 Budget.” Chair Morgan concurred with this recommendation and the Subcommittee met numerous times in March, April, and May to perform its assigned tasks.

Budget Parameters

As a result of the Budget Subcommittee discussion, staff made recommendations for budget preparation guidelines, with specific emphasis on the General Fund, to the Finance & Physical Resources Committee, who adopted those guidelines on June 19, 2007. The guidelines included expenditure guidelines for personnel costs, commodities (or supplies), contract services, and aggregate capital expenditures (both operational capital outlay and the CIP).

The budget parameters were emphasized to all department directors, elected officers, and the judiciary as part of the Budget Call Letter, which was issued in July.

Category	Parameter
General Fund Reserves	Not to exceed \$2.0 million
New Hires	No new hires requiring a General Fund appropriation
Commodities	Not to exceed 2007 level, unless appropriately justified
Contractual Services	Not to exceed 2007 level, unless appropriately justified
CIP Appropriation	Property tax generated from 0.2 mills of the general operating levy

The budget review teams conducted their work with the above parameters in mind. The Finance & Physical Resources Committee reviewed and approved a variety of recommendations related to the 2008 General Capital Improvement Program on September 18.

Millage Rates

Calendar year 2007 saw the last year of the transition to a July 1 general operating tax levy. Because no Headlee rollback is anticipated, the proposed operating millage for the July 1, 2008 tax levy is 4.2803 mills. In addition to the operating millage, the Board of Commissioners, at its meeting held September 27, 2007, adopted the millage rates for the debt service and operations for the correctional facility of 0.7893 mills and 0.3244 mills for senior services. Thus, the total proposed millage rate for 2008 is 5.3940 mills, which is the same as the millage levied in 2007.

The operating millage rate of 4.2803 mills will be approved in May 2008.

Revenues

Taxes: The County's State Taxable Value (STV) continues to grow, but at a much more modest rate than it has over the past decade. Even with modest growth comes increased demands. The STV grew from \$20.223 billion in 2006 to \$21.325 billion in 2007, representing an increase of 5.5%. It is estimated that the STV will grow to \$ 22.157 billion (3.9%) in 2008, which is a part of the basis for the 2008 property tax revenue estimate. The STV will generate approximately \$87.5 million in General Fund property tax revenue, which is a 1.6% increase over the 2007 budgeted general fund property tax revenue of \$86.1 million. This is an anomaly based in large part on the timing of the tax levy in conjunction with offsets for other jurisdiction "capture" and delinquencies. Taxes represent about 65.0% of the County's total General Fund revenue stream. The projection for all tax revenue totals \$114.5 million, including the designated millages for the Correctional Facility and Senior Services, as well as Industrial Facilities Exemption Certificate taxes, and the Hotel/Motel Tax.

Funding for the CIP budget for 2008 is identical to past years in that the two enterprise departments fund or borrow to finance their own capital projects, while other general projects rely on the 0.200 mill allocation from the general operating property tax levy. This 0.200 mills will provide approximately \$4.3 million for capital.

Intergovernmental Revenues: During the past six years intergovernmental revenues (primarily due to loss of State Revenue Sharing) have been significantly lower than pre-2001 appropriations. As you know, the State mandated that over three years, the County operating millage levy be moved from December to July. July 2005 tax bills included the first installment of this transition and the complete transition took place in July 2007. In all future fiscal years, the County's operating millage will be billed on July 1st. Excess funds collected during the past three years have been placed in a special Revenue Sharing Reserve Fund, as directed by the State. These funds are being "drawn down" according

to the State's requirements, and it is anticipated that this fund will be depleted sometime during the County's 2011 Fiscal Year. This has led to some uncertainty, given the State's fiscal condition, regarding whether Revenue Sharing will be restored. In addition to the revenue sharing issue, the State—as part of its "fix" for its own 2007 Budget, eliminated Act 2 (Liquor Tax) distributions to counties, which reduced the 2007 budgeted revenues by \$3.2 million (of which \$1.6 million was distributed to the General Fund and \$1.6 million to Network 180 for substance abuse services). While the State indicated this would be a one-year reduction, this revenue has not been included in the projections for the 2008 Budget, given the continuing uncertainty of State appropriations.

Interest Income: Fortunately, during the past several years we have seen significant increases in revenue from interest return on investments. While not at the levels we experienced in the mid- to late-1990s, the revenue from this source has increased since 2005, and is expected to approach the \$16.0 million (for all funds) and the \$3.9 million mark (in the General Fund).

Charges for Services: Charges for services, especially those levied by enterprise departments including the Airport or Public Works, provide approximately 26.3% (\$94.3 million) of the County's revenue.

Personnel

For the fifth consecutive year, the Finance & Physical Resources Committee concurred with Administration's recommendation to implement a moratorium on adding new positions that require a General Fund appropriation in the 2008 Budget, unless it is demonstrated that the County would save money or if there were increases in revenues to accommodate the additional expenses associated with a new position. This recommendation was based upon a variety of factors, including the County's financial situation as well as recognition that there has been significant growth in the employee population base since 1996. Personal costs represent 37.8% of the operating budget for 2008. While the County has been successful in negotiating agreements that provide for 10.0% premium co-pay by employees

for health insurance, these costs continue to see double-digit increases.

The proposed 2008 Budget includes a recommendation to eliminate 15.8 full-time equivalent positions from a number of departments, 9.8 of which are vacant. The positions recommended for elimination can be seen in the Personnel Elimination Schedule on page 26.

Capital Improvement Program (CIP)

Continuing as an integral part of the budget is the Capital Improvement Program (CIP) budget for 2008 - 2012. The CIP consists mainly of one-time or non-recurring capital expenditures. The process calls for the Board to adopt the budget for 2008 projects, using the 2009 - 2012 program report as a barometer of future years' capital needs. Approximately \$9.2 million in CIP projects was requested from departments and agencies. As was the case in previous years, not every request was recommended for funding. At its meeting held September 18, the Finance & Physical Resources Committee voted to recommend that \$5.3 million be appropriated for CIP projects (as identified/ itemized in the budget document), compared to \$21.7 million that was budgeted in 2007.

Funding for the recommended projects for the 2008 CIP comes from the following sources:

CIP Funding Sources	2007	2008
Operating Levy (0.2 mills)	\$ 4,033,161	\$ 4,289,119
CIP Fund Reserves	5,636,768	-
Debt Financing	12,000,000*	568,000
Grants	-	404,271
Total Sources	\$ 21,669,929	\$ 5,261,390

* \$12.0 million of the total sources receipted and expensed in the Bond Capital Improvement Project Fund.

Major expenditures in the CIP include \$450,876 for debt service for Fuller Campus improvements and the 63rd District Court facility, Orthophotography update/aerial maps of the County (\$507,750), design for a Medical Examiner facility (\$568,000), and reimbursements to the Zoo Society for Construction of Exhibits (\$400,000).

Hotel/Motel (Lodging Excise) Tax Fund

The Hotel/Motel Tax Fund is once again being highlighted because there are a number of issues that must be addressed in the near future. Revenues from hotel and motel taxes have historically been used for the following purposes: (1) debt service on the bonds for the DeVos Place Convention Center (approximately \$4.7 million in 2008); (2) the County's contribution to the Grand Rapids-Kent County Convention and Visitors Bureau (\$700,000 in 2008); (3) contributions to the John Ball Zoological Society for construction of exhibits in the John Ball Zoo; and (4) a nominal (\$10,000) contribution to the Arts Festival for marketing purposes. In 2007, a new commitment was added (a \$200,000 annual contribution to the Sports Commission through 2011).

Because funding commitments from the Hotel/Motel Tax exceed revenues, it is proposed that General Fund dollars be used to provide for certain commitments. In 2008 the County's first obligation is to make debt payments on the two bond issues for the Convention Center (Series 2001 in the amount of \$4.683 million and Series 2003 in the amount of \$395,000). The proposed budget provides that Hotel/Motel tax funds be used for debt retirement for the Series 2001 bond issue on the Convention Center (\$4.683 million), \$700,000 for the Convention & Visitors Bureau, \$200,000 for the Sports Commission, and \$10,000 for the Arts Festival.

Estimated 2007 revenues from the Hotel/Motel tax are 2.0% higher than in 2006. Still, the revenues are not able to meet annual expenditures. Therefore, the 2008 Budget proposes that commitments to the Zoo Society (\$400,000) and the Series 2003 bond issue for the Convention Center (\$395,000) be appropriated from the Capital Improvement Fund and General Fund, respectively.

Revenue Sharing

The County's Revenue Sharing Reserve Fund will be depleted sometime during the 2011 Fiscal Year. When the Revenue Sharing Reserve Fund expires, revenue sharing payments from the State are scheduled to be restored. While we should receive some indication of the State's intentions

before 2011, we have been and continue to look at what operational efficiencies we should consider in the event that revenue sharing is either significantly reduced or eliminated, incorporating short-and long-term strategies. Unfortunately, recent statements by State legislators lead us to believe that the prospect of Revenue Sharing being restored in its entirety is not very likely. We are faced with either identifying incremental reductions during the next several years (FY 2009-2012), or implementing major cuts of \$6.3 million in 2011 and an additional \$6.7 million in 2012. I will recommend the former alternative.

Corrections/Detention Millage

In the 2007 Budget Message I noted that with the convergence of declining revenues and increased expenditures, the County's budget in 2011 will result in a "perfect storm." This "perfect storm" includes: 1) depletion of the Revenue Sharing Reserve Fund and our belief that Revenue Sharing will not be restored; and 2) the Corrections/Detention Millage will expire in December 2009, with 2010 the last year that the County will receive funding from this source (and its approximately \$15-17 million contribution to the General Fund to support operations in the Correctional Facility), unless that millage is renewed.

In late 2004, I created an intergovernmental work group to review the many issues associated with the correctional facility, and a report was presented to the Board of Commissioners in March 2006. It was recommended that a millage renewal question be placed on the ballot in 2008. Additional work has been done, including the creation of a Subcommittee of the Board, including Chair Morren, Vice-Chair VanderMolen, Grand Rapids Township Supervisor Michael DeVries, Algoma Township Supervisor Dennis Hoemke, Kentwood Mayor Rick Root, and Walker Mayor Rob VerHuelen. This group met for several months in Spring and Summer of this year to provide input into the planning process for any potential millage question developed. At this time, it looks as if a millage request should be placed on the ballot in 2009 or no later than May 2010. Input from the subcommittee, and a recommendation from staff, will be forthcoming in the first quarter of 2008.

Credit Rating

Given the economic climate in the State of Michigan, Kent County continues to remain fiscally sound, as evidenced in part by retaining the triple-A credit ratings from both Standard & Poor's and Moody's Investor Services' for long-term debt. However, the past five fiscal years have resulted in the County using reserves to cover shortfalls in revenue for operations. This is a trend that cannot be sustained and this budget provides for one that does not use reserves to "balance" the budget. That is, current projected revenues are sufficient to cover current anticipated expenditures. Given our "guilt by association" with the State of Michigan, it is uncertain how long we will be able to maintain the highest credit ratings. Thus, it continues to be important for the County to continue to exercise fiscally sound budgeting practices, which has been our historical practice. Again, most department directors have risen to the challenge and have thoughtfully prepared and submitted their respective budget requests.

On The Horizon

County staff continues to search for ways to increase efficiencies, reduce costs, and look at alternative sources of revenue. One revenue source that is not being recommended in the 2008 Budget, but that will in all likelihood be included in the 2009 Recommended Budget, is the implementation of a charge to those cities and townships that currently receive fire dispatch service from the Sheriff Department at no cost. This service costs about \$200,000 annually, and in conjunction with Sheriff Stelma, it will be proposed that in 2009 we implement a fee, based on calls from local units, for 50% of the cost of this service and in 2010, a fee covering 100% of the cost.

Second, as noted above, for 2008 approximately \$800,000 has been "diverted" from Hotel/Motel taxes to the General and CIP Funds to honor the various commitments the County has made. It is anticipated that if revenues do not increase from Hotel/Motel taxes, commitments funded from this source will have to either be further reduced or augmented to an even greater extent by General Fund appropriations.

Third, while not an imminent issue, at some point in 2010-2011, the County will have to look at replacing its financial, payroll, and human resources applications (commonly referred to as PeopleSoft). This will be a significant undertaking and will require both financial and human resources.

Summary of Major Operating Budget Changes

As noted previously, the proposed 2008 General Fund Budget provides for \$164,018,488 in expenditures and \$164,069,142 in revenues. This compares to the amended 2007 General Fund budget expenditure level of \$165,050,957 (or a 0.6% decrease).

The following highlights departments and functions that have experienced some of the more significant changes in proposed expenditures from the amended 2007 Budget to the proposed 2008 Budget:

Sheriff's Department: The 0.1% incremental increase in the Sheriff's budget can be attributed to personnel reductions and other efficiencies at the Sheriff's Department. There were 2.00 full-time equivalent positions, a Cook II and a vacant Social Worker I, eliminated in the Correctional Facility; 1.00 full-time equivalent, vacant Clerk II position, was eliminated in Enforcement; and 2.14 full-time equivalent positions, including two vacant part-time Park Police Officers and the reduction of 2,662 hours in the occupied part-time Park Police Officer positions, were reduced from Parks Security which is reported within the Parks Department budget.

Circuit Court: The 0.7% incremental increase in the Circuit Court budget is the result of personnel reductions and other efficiencies at the Circuit Court. There were 1.24 full-time equivalent positions, including two part-time Youth Specialists, eliminated in the Childcare budget which is partially funded by the General Fund.

Facilities Management: The 23.0% decrease in the DHS Building budget can be attributed to the reduction of a 0.50 full-time equivalent, which includes the reduction of one full-time

Maintenance Repair Worker to part-time; and a 67.3% reduction in the County's central cost allocation. The overall FY 2008 budget for Facilities Management shows a 1.5% decrease from FY 2007.

Information Technology: The 34.9% decrease in the Finance & Human Resource System (FHRS) budget is based on the 68.2% reduction in the PeopleSoft maintenance contract. The 10.1% decrease in the Help Desk budget is the result of the elimination of 1.00 full-time equivalent, consisting of four part-time Coop Student positions.

Prosecutor's Office: The Prosecutor's budget was reduced 1.2% from the FY 2007 Amended budget. This reduction includes the elimination of 1.00 full-time equivalent, Caseworker Assistant, position.

Parks: The 32.5% decrease in the Millennium Park budget can be attributed to the elimination of a 0.24 full-time equivalent, Park Maintenance Seasonal, position and significant reductions in all other budget categories based on prior actual experience. The 42.6% decrease in Park Security can be attributed to personnel eliminations discussed previously under the Sheriff's Department. The 18.1% decrease in the Parks Administration budget can be attributed to the elimination of 1.00 full-time equivalent, vacant Park Operations Supervisor, position. Also, 0.96 full-time equivalent, or four part-time Park Maintenance Seasonal, positions were eliminated at Kaufman Golf Course. The overall FY 2008 budget for Parks shows a 12.0% decrease from FY 2007.

Policy/Administration: The 27.0% decrease in the Prevention Program budget is a result of the DHS Indigent Care activity being relocated to the Intergovernmental cost center, where a corresponding increase is reflected. The 2.6% decrease in the Administrator's Office budget can be attributed to the elimination of a 0.50 full-time equivalent, vacant Intern, position. The overall FY 2008 budget for Policy/Administration shows a 14.3% decrease from FY 2007.

Bureau of Equalization: The 10.2% decrease is primarily the result of the elimination of 1.0 full-time equivalent, vacant Abstract/Title Clerk I, position.

Clerk - Elections: As with each election year, there is the need for supplies, ballots, etc. associated with the on-election (even-numbered) years. Thus, the proposed 2008 budget shows a 107.2% increase from what was budgeted for this activity in 2007, and an overall increase of 7.7% in the Clerk's budget.

Human Resources: The 1.7% decrease in the Human Resources budget can be attributed to the elimination of 1.05 full-time equivalent positions, including a vacant part-time Law Clerk/Legal Analyst and a vacant part-time Senior Admin Specialist.

Treasurer's Office: The Tax Tribunal Refunds budget is reduced 100% due to an accounting change for this activity. The 3.4% decrease in the Treasurer's operating budget is based on the elimination of 1.00 full-time equivalent, vacant Account Clerk III, position. The overall FY 2008 budget for the Treasurer's Office shows a 13.4% decrease from FY 2007.

Intergovernmental: The primary reason for the 32.5% increase in the Intergovernmental budget can be attributed to an additional \$650,000 appropriation as a result of relocation of the DHS Indigent Care activity from the Policy/Administration budget.

Cooperative Extension: There was the equivalent of 1.00 full-time position eliminated from the Cooperative Extension budget, including a part-time Graphic Artist position and the reduction of a Coop Education Assistant from full-time to part-time.

Transfers Out - Friend of the Court: Effective October 1, 2007, the Federal Government changed the definition of matching funds for federal grant reporting purposes. The local unit will no longer be allowed to use federal incentive payments as a match for federal grant funding. Federal grant funding, for continuation of existing programs, is expected to decline by over \$700,000 in FY 2008.

A combination of \$429,000 in increased funding from General taxes (19.8% increase) and \$271,000 draw (one-time) on Fund Balance will be utilized to offset the loss of these funds.

Board Goals

Since 1995, the Board of Commissioners and key administrative staff have met in five major priority and goal-setting sessions. A review of the major public policy and fiscal administration priorities identified during the 1995, 1997, 1998, 1999, and 2005 sessions can be summarized in the following statements. Kent County strives to:

- Conduct County affairs in an open and accessible manner by communicating with the public and local units of government about the issues faced, services provided, and contributions to the quality of life made by the County by continuing to develop a communication and information infrastructure based upon sound technological innovation and investment;
- Actively pursue legislative changes needed to support decisions made by the Board of Commissioners not only to secure the County's fair share of state and federal funds but also to advance the County's priorities and initiatives to improve services to our citizens; and
- Be an effective steward of public funds using professional budgeting and fiscal management techniques and practices to: (1) provide mandated services and, within the limits of available resources, discretionary services; and (2) invest in the maintenance of the County's infrastructure. This will be accomplished by taking measures to preserve a strong financial position as measured by:
 - The County's favorable credit ratings;
 - Maintaining adequate reserves;
 - Maximizing revenues internally; and
 - Recruit, train, and develop (through education and training) a diverse and qualified work force.

TRANSMITTAL LETTER

These principles are specifically designed to provide both mandated and discretionary services to the public in an efficient and effective manner. The strategic planning initiative completed in late 2005 reaffirmed existing philosophies, adding the last initiative related to more active engagement in legislative issues.

This budget also continues to reflect the policy of the Board as identified in the County's Fiscal Policies, which is to maintain 10.0% of the subsequent year's operating budget in reserve. This level of fund balance is necessary to maintain and protect the County's outstanding bond ratings, which continues to be a high priority of the Board of Commissioners.

Performance Measurements

County departments, offices, agencies, and the judiciary continue to make significant progress in developing and utilizing performance measurements (PMs). The bar has been raised as a result of the biannual departmental PMs by the Legislative & Human Resources Committee and the enhanced database developed by the Performance Measurement Review Team (PMRT). There is an increased emphasis on outputs and outcomes, as well as indicators related to both, and to efficiencies that departments are achieving and measuring.

Performance Measurement Review Team

Wayman Britt, Administrator's Office
Steve Duarte, Fiscal Services
Gail Glocheski, Human Resources
Craig Paull, Information Technology
Mary Swanson, Administrator's Office

Work Groups and Teams

There are many work groups and teams that have been established to provide recommendations on the many issues facing the County. Some of the work groups have been specific in nature with a limited function and timetable. Others have become "institutionalized" into the operations of the County. The employees listed below participated in the FY 2008 budget review work groups.

CIP Review Committee

Jon Denhof, Purchasing
Robert Mihos, Facilities Management
Craig Paull, Information Technology
Lloyd Pitsch, Sheriff's Department
Roger Sabine, Parks
Marvin Van Nortwick, Fiscal Services
Robert White, Fiscal Services

Operating Budget Review Committee

Wayman Britt, Administrator's Office
Donald Clack, Human Resources
Jim Day, Board of Commissioners Office
Daryl Delabbio, Administrator's Office
Mary Swanson, Administrator's Office
Craig Paull, Information Technology
Marvin Van Nortwick, Fiscal Services
Robert White, Fiscal Services

Conclusion

The budget is the primary policy statement on County programs and priorities from the Board of Commissioners to the citizens of Kent County. The budget provides information to the public on the funding priorities and programs that have been established. In this sense, the budget is also a plan. It provides a road map for departments, offices, and agencies to use in implementing the programs funded by the Board. And, like most plans, the budget can—and should—be a flexible document that is subject to change as needs emerge, more information becomes available, and priorities change.

As we continue to adhere to a strong set of Fiscal Policies, continue our commitment to performance-based budgeting, and continue to see progress in making accurate estimates for revenues and expenditures, this process will continue to improve.

Once again, I would like to thank all the departments, elected officers, and judiciary for their cooperation and assistance in developing the proposed 2008 Annual Budget. Many people contributed to this effort and all should be proud of the results. In addition, I would like to express my appreciation to the CIP Review Committee,

the Operating Budget Review Committee, the Performance Measurements Review Team, and the Finance & Physical Resources Committee, for their extensive work in the development of this document. I would also like to commend the Fiscal Services staff for the tremendous amount of time and effort that was devoted to the preparation of this budget. Finally, I would like to thank the special Budget Subcommittee established early in the year, which met on eight occasions to review departmental funding and program issues. This group was Chaired by Board Vice-Chair Dick VanderMolen, and included Chair Roger Morgan, Commissioners Dean Agee, Jack Boelema, Nadine Klein, Marv Hiddema, and Harold Voorhees. Assistant Administrator Mary Swanson and Fiscal Services Director Robert White ably staffed the Subcommittee. In short, the collective professionalism, diligent work, commitment to cooperation, and the good will and spirit of many individuals made this document possible and the budget process an efficient and effective one.

Respectfully,



Daryl J. Delabbio
County Administrator/Controller

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ALL FUNDS SUMMARY

ALL FUNDS SUMMARY

County of Kent, Michigan

All Funds By Category

Statement of Revenues, Expenditures, and Changes in Fund Balances

	FY 2006		FY 2007		FY 2008		
	Audited	Percent	Amended	Percent	Requested	Adopted	Percent
Revenues By Category							
Taxes	\$136,411,670	37.9%	\$120,438,643	29.5%	\$127,476,603	\$ 123,576,094	34.5%
Licenses & permits	1,364,712	0.4%	1,349,995	0.3%	1,645,998	1,645,998	0.5%
Intergovernmental	60,153,439	16.7%	71,238,409	17.5%	61,081,517	60,302,202	16.8%
Charges for services	92,319,918	25.7%	96,142,372	23.6%	95,029,215	94,265,776	26.3%
Fines & forfeitures	665,151	0.2%	662,401	0.2%	620,912	620,912	0.2%
Investment earnings	12,862,936	3.6%	11,326,934	2.8%	15,953,360	15,953,360	4.5%
Reimbursements	31,835,580	8.8%	36,547,521	9.0%	35,555,745	35,566,995	9.9%
Other	24,306,288	6.8%	69,884,066	17.1%	26,065,178	26,065,178	7.3%
Total Revenues	359,919,695	100.0%	407,590,341	100.0%	363,428,528	357,996,515	100.0%
Expenditures By Category							
Personnel	127,643,394	38.6%	143,514,334	32.9%	141,378,174	140,623,971	37.8%
Commodities	8,724,574	2.6%	10,995,824	2.5%	10,745,885	10,752,214	2.9%
Contractual services	156,288,763	47.3%	175,139,920	40.2%	174,303,785	172,147,505	46.3%
Capital outlay	4,940,317	1.5%	5,899,758	1.4%	4,269,980	4,120,290	1.1%
Other	27,826,023	8.4%	38,961,715	8.9%	46,622,722	45,859,284	12.3%
Appropriation Lapse	-	0.0%	(6,300,000)	-1.4%	(6,130,000)	(6,130,000)	-1.6%
Operating Expenditures	325,423,072	98.5%	368,211,552	84.5%	371,190,546	367,373,264	98.7%
Capital projects	4,949,520	1.5%	67,637,786	15.5%	8,711,023	4,810,514	1.3%
Total Expenditures	330,372,592	100.0%	435,849,338	100.0%	379,901,569	372,183,778	100.0%
Other Fin Sources (Uses)							
Transfers in	51,722,996		69,203,268		64,696,578	63,279,335	
Transfers out	(51,746,167)		(69,201,128)		(63,506,809)	(62,089,566)	
Total Other Fin Sources (Uses)	(23,171)		2,140		1,189,769	1,189,769	
Net Inc (Dec) in Fund Balances	\$ 29,523,932		\$ (28,256,857)		\$ (15,283,272)	\$ (12,997,494)	

County of Kent, Michigan

All Funds By Function

Statement of Revenues, Expenditures, and Changes in Fund Balances

	FY 2006		FY 2007		FY 2008		
	Audited	Percent	Amended	Percent	Requested	Adopted	Percent
Revenues By Category							
Taxes	\$136,411,670	37.9%	\$120,438,643	29.5%	\$127,476,603	\$ 123,576,094	34.5%
Licenses and permits	1,364,712	0.4%	1,349,995	0.3%	1,645,998	1,645,998	0.5%
Intergovernmental	60,153,439	16.7%	71,238,409	17.5%	61,081,517	60,302,202	16.8%
Charges for services	92,319,918	25.7%	96,142,372	23.6%	95,029,215	94,265,776	26.3%
Fines and forfeitures	665,151	0.2%	662,401	0.2%	620,912	620,912	0.2%
Investment earnings	12,862,936	3.6%	11,326,934	2.8%	15,953,360	15,953,360	4.5%
Reimbursements	31,835,580	8.8%	36,547,521	9.0%	35,555,745	35,566,995	9.9%
Other	24,306,288	6.8%	69,884,066	17.1%	26,065,178	26,065,178	7.3%
Total Revenues	359,919,695	100.0%	407,590,341	100.0%	363,428,528	357,996,515	100.0%
Expenditures By Function							
General government	69,501,200	21.0%	80,522,827	18.5%	80,713,640	80,330,008	21.6%
Public safety	58,272,902	17.6%	63,989,012	14.7%	65,034,561	64,788,207	17.4%
Judicial	37,457,064	11.3%	42,017,721	9.6%	41,713,534	41,432,665	11.1%
Cultural and recreation	14,476,888	4.4%	17,166,059	3.9%	15,280,616	15,128,362	4.1%
Health and welfare	67,253,656	20.4%	75,717,399	17.4%	75,804,381	73,833,647	19.8%
Enterprise activities	77,056,739	23.3%	93,563,095	21.5%	97,146,244	96,382,805	25.9%
Other	1,404,622	0.4%	1,535,440	0.4%	1,627,570	1,607,570	0.4%
Appropriation lapse	-	0.0%	(6,300,000)	-1.4%	(6,130,000)	(6,130,000)	-1.6%
Operating Expenditures	325,423,072	98.5%	368,211,552	84.5%	371,190,546	367,373,264	98.7%
Capital	4,949,520	1.5%	67,637,786	15.5%	8,711,023	4,810,514	1.3%
Total Expenditures	330,372,592	100.0%	435,849,338	100.0%	379,901,569	372,183,778	100.0%
Other Fin Sources (Uses)							
Transfers in	51,722,996		69,203,268		64,696,578	63,279,335	
Transfers out	(51,746,167)		(69,201,128)		(63,506,809)	(62,089,566)	
Total Other Fin Sources (Uses)	(23,171)		2,140		1,189,769	1,189,769	
Net Inc (Dec) in Fund Balances	\$ 29,523,932		\$ (28,256,857)		\$ (15,283,272)	\$ (12,997,494)	

ALL FUNDS SUMMARY

County of Kent, Michigan

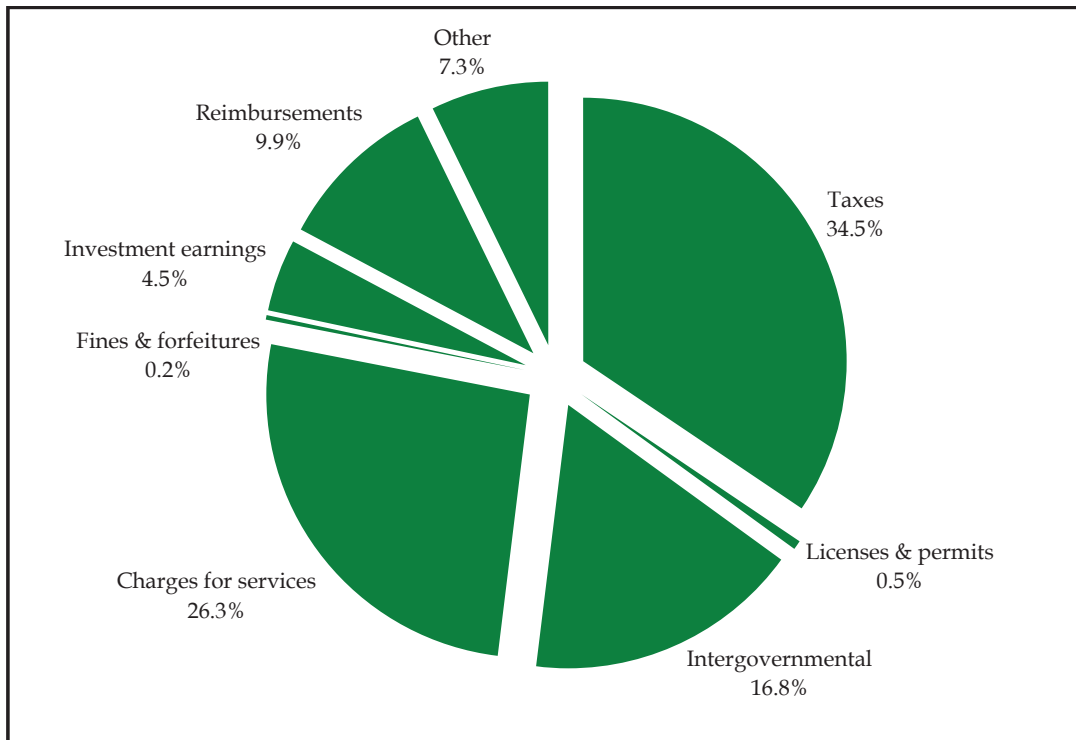
2008 Governmental Fund Type By Function Statement of Revenues, Expenditures, and Changes in Fund Balances

	General	Special Revenue	Debt Service	Capital Project	Internal Service	Component Unit	Proprietary	Total
Revenues By Category								
Taxes	\$89,313,322	\$ 28,288,653	\$ -	\$ 4,289,119	\$ -	\$ -	\$ 1,685,000	\$123,576,094
Licenses and permits	75,050	1,570,948	-	-	-	-	-	1,645,998
Intergovernmental	9,787,728	37,953,619	-	404,271	-	7,956,584	4,200,000	60,302,202
Charges for services	19,265,496	2,855,620	-	-	1,865,000	50,593,359	19,686,301	94,265,776
Fines and forfeitures	244,500	371,412	-	-	-	-	5,000	620,912
Investment earnings	3,898,650	1,847,510	-	1,300,000	106,500	2,290,200	6,510,500	15,953,360
Reimbursements	8,043,901	3,691,618	-	-	23,161,476	480,000	190,000	35,566,995
Other	2,928,957	541,446	7,887,322	568,000	25,000	1,303,970	12,810,483	26,065,178
Total Revenues	133,557,604	77,120,826	7,887,322	6,561,390	25,157,976	62,624,113	45,087,284	357,996,515
Expenditures By Function								
General government	35,450,473	3,208,453	10,472,690	-	24,750,300	3,491,592	2,956,500	80,330,008
Public safety	60,636,024	4,152,183	-	-	-	-	-	64,788,207
Judicial	28,643,094	12,789,571	-	-	-	-	-	41,432,665
Cultural and recreation	9,329,513	5,798,849	-	-	-	-	-	15,128,362
Health and welfare	3,354,662	67,116,985	-	-	-	3,362,000	-	73,833,647
Enterprise activities	-	-	-	-	-	55,700,521	40,682,284	96,382,805
Other	1,607,570	-	-	-	-	-	-	1,607,570
Appropriation Lapse	(6,130,000)	-	-	-	-	-	-	(6,130,000)
Capital	-	-	-	4,810,514	-	-	-	4,810,514
Total Expenditures	132,891,336	93,066,041	10,472,690	4,810,514	24,750,300	62,554,113	43,638,784	372,183,778
Other Financing Sources (Uses)								
Transfers in	30,511,538	30,163,864	2,603,933	-	-	-	-	63,279,335
Transfers out	(31,127,152)	(27,511,538)	-	(450,876)	-	-	(3,000,000)	(62,089,566)
Total Other Fin Sources (Uses)	(615,614)	2,652,326	2,603,933	(450,876)	-	-	(3,000,000)	1,189,769
Net Inc (Dec) in Fund Balances	\$ 50,654	\$ (13,292,889)	\$ 18,565	\$ 1,300,000	\$ 407,676	\$ 70,000	\$ (1,551,500)	\$ (12,997,494)

County of Kent, Michigan
All Funds By Government Fund Type
 Statement of Fund Balances

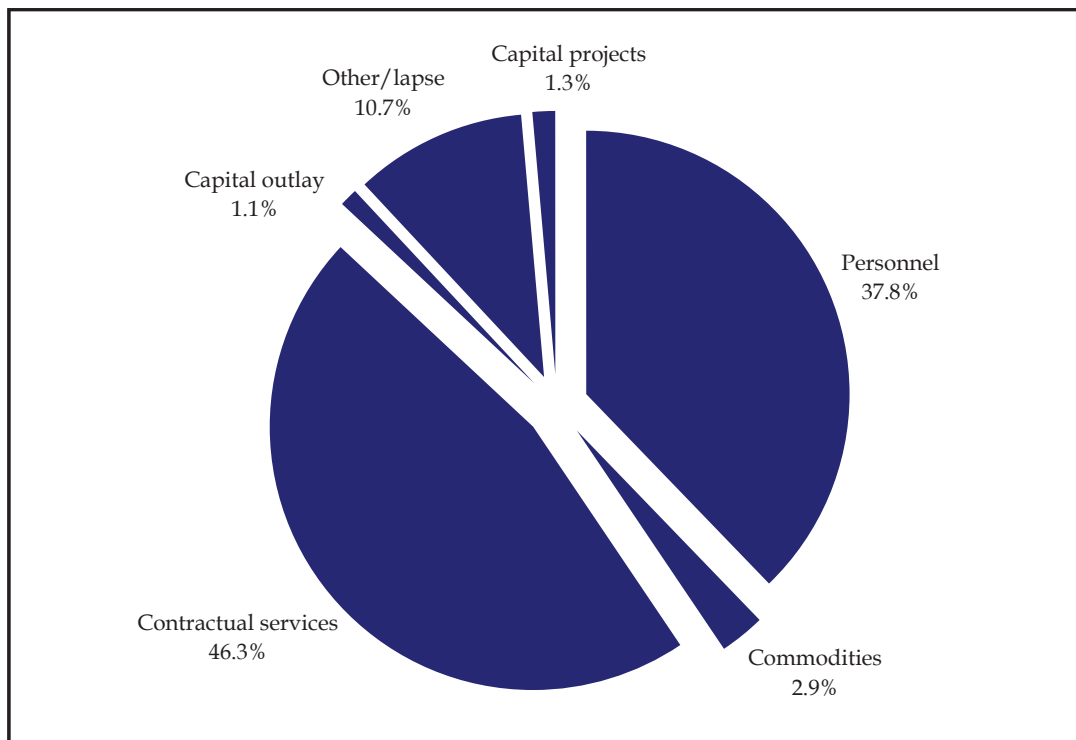
Government Fund Type	FY 2006	FY 2007	FY 2008 Adopted		
	Fund Bal	Est Fund Bal	Sources	Uses	Fund Bal
General Fund	\$ 72,215,885	\$ 69,313,885	\$ 164,069,142	\$ 164,018,488	\$ 69,364,539
Fire Prevention	158,987	172,187	535,200	521,608	185,779
Parks	4,027	-	-	-	-
Friend of the Court	100,000	298,108	8,418,635	8,716,743	(0)
Health	100,000	100,000	26,603,841	26,603,841	100,000
Lodging Excise Tax	3,181,944	1,668,869	5,430,500	5,776,969	1,322,400
Correction and Detention	4,129,549	4,610,209	16,509,887	18,538,265	2,581,831
Senior Millage	524,129	627,129	6,889,766	7,176,801	340,094
Register of Deeds Automation	883,378	1,290,002	680,000	663,373	1,306,629
Drug Law Enforcement Fund	24,061	48,461	169,208	141,208	76,461
Community Development	1	1	2,260,159	2,260,159	1
State Revenue Sharing Reserve	47,788,333	38,246,597	1,250,000	11,511,538	27,985,059
Child Care	77,630	100,000	23,144,183	23,144,183	100,000
DHS Child Care	83,598	83,598	10,121,275	10,121,275	83,598
Veteran's Trust	1,886	2,186	66,264	66,264	2,186
Special Project Calendar Year	1,865,253	1,887,253	577,476	705,935	1,758,794
Special Project Fiscal Year	37,149	36,521	4,628,296	4,629,417	35,400
Special Revenue Funds	58,959,925	49,171,121	107,284,690	120,577,579	35,878,232
Debt Service	244,776	253,476	1,414,164	1,414,164	253,476
Building Auth Debt Service	429,037	438,037	9,077,091	9,058,526	456,602
Debt Service Fund	673,813	691,513	10,491,255	10,472,690	710,078
Capital Improvement Program	10,204,187	9,481,838	5,261,390	5,261,390	9,481,838
Bond Capital Improvement	0	5,000	-	-	5,000
Building Auth Construction	1,548,534	25,181,435	1,300,000	-	26,481,435
Capital Project Funds	11,752,722	34,668,274	6,561,390	5,261,390	35,968,274
Internal Service Fund	2,244,137	2,234,737	25,157,976	24,750,300	2,642,413
Public Works	53,384,077	62,119,677	55,700,521	55,700,521	62,119,677
Social Welfare	5	5	3,432,000	3,362,000	70,005
Housing Commission	70,127	70,127	3,491,592	3,491,592	70,127
Component Unit Funds	53,454,209	62,189,809	62,624,113	62,554,113	62,259,809
Aeronautics	169,090,650	175,559,250	40,682,284	40,682,284	175,559,250
Delinquent Tax Revolving	10,423,266	8,891,766	4,405,000	5,956,500	7,340,266
Proprietary Funds	179,513,916	184,451,016	45,087,284	46,638,784	182,899,516

FY 2008 Revenues By Category - \$357,996,515



This chart is net of Transfers-In from other funds.

FY 2008 Expenditures By Category - \$372,183,778



This chart is net of Transfers-Out to other funds.

GENERAL FUND

General Fund

The County's major operating fund used to account for resources traditionally associated with the government which are not required to be accounted for in another fund.

County of Kent, Michigan

General Fund
Schedule of Uses of Financial Resources

Program Descriptions	FY 2006		FY 2007		FY 2008		Amended % Change
	Audited	Adopted	Amended	Requested	Adopted		
Enforcement	\$ 15,256,203	\$ 15,729,419	\$ 16,932,602	\$ 16,029,289	\$ 15,988,179		-5.6%
Enforcement - COPS	-	287,215	298,191	275,230	275,230		-7.7%
Enforcement - Security Enf Officers	6,656	-	-	22,304	22,304		NA
Administration	-	-	-	810,781	810,781		NA
Law Enforcement Computer Net	94,362	114,480	114,480	130,208	130,208		13.7%
Marine Safety	151,037	206,051	210,763	212,163	212,163		0.7%
Lake Bella Vista	8,678	35,487	36,218	30,196	30,196		-16.6%
Township Law Enforcement	1,820,361	2,157,454	2,228,424	2,242,111	2,242,111		0.6%
Township Law Enforcement - East Precinct	1,325,343	1,410,398	1,456,911	1,479,047	1,479,047		1.5%
Dispatch Services	1,787,945	1,959,211	2,025,713	2,013,411	2,013,411		-0.6%
Correctional Facility	33,773,730	35,926,236	36,783,528	37,052,610	36,949,643		0.5%
Emergency Management	248,357	269,836	278,453	282,004	282,004		1.3%
Sheriff	54,472,672	58,095,787	60,365,283	60,579,354	60,435,277		0.1%
Circuit Court	12,953,610	13,933,670	14,178,376	14,468,405	14,386,166		1.5%
Circuit Court Services	1,408,014	1,616,421	1,668,631	1,648,471	1,648,471		-1.2%
Law Library	22,095	21,400	21,400	21,400	21,400		0.0%
Jury Commission	225	2,082	2,082	2,077	2,077		-0.2%
Family Division Referees	594,284	711,792	742,265	713,432	713,432		-3.9%
Probation	58,006	69,011	69,011	73,969	70,014		1.5%
Circuit Court Clerk	1,263,118	1,413,106	1,465,466	1,433,201	1,428,204		-2.5%
Circuit Court	16,299,351	17,767,482	18,147,231	18,360,955	18,269,764		0.7%
Administration	506,253	544,759	556,515	558,839	539,943		-3.0%
Cooperative Extension	39,234	56,750	56,750	56,250	56,250		-0.9%
82 Ionia	768,019	861,185	865,206	931,727	931,727		7.7%
511-525 N Monroe	-	-	-	-	-		NA
Admin Building	556,273	795,250	795,250	813,500	813,500		2.3%
Courthouse	8,535,862	3,966,720	8,491,117	8,351,808	8,351,808		-1.6%
Probate Court Building	134,172	125,000	125,000	140,000	140,000		12.0%
DHS Building	770,302	881,369	781,581	641,904	602,078		-23.0%
Northwest Center	13,599	16,000	16,000	16,000	16,000		0.0%
Paul I. Phillips Gymnasium	-	-	20,000	26,000	26,000		30.0%
Boiler Plant Operations	1,355,461	1,393,345	1,393,345	1,432,500	1,432,500		2.8%
Facilities Management	12,679,177	8,640,378	13,100,764	12,968,528	12,909,806		-1.5%
Administration	613,590	753,118	758,878	813,030	788,430		3.9%
JNET	489,826	549,963	560,827	546,784	546,784		-2.5%
GIS	464,467	685,164	692,384	622,933	622,933		-10.0%
Help Desk	851,449	1,095,107	1,125,831	1,034,812	1,011,660		-10.1%
FHRS	608,107	623,836	721,615	469,728	469,728		-34.9%
Specialty Applications	321,296	360,729	371,223	363,162	363,162		-2.2%
Networks	601,350	588,540	600,728	603,262	603,262		0.4%
Servers	1,224,374	1,284,497	1,319,824	1,362,933	1,326,933		0.5%
Telecommunications	197,747	330,133	240,126	231,920	225,920		-5.9%
Information Technology	5,372,206	6,271,087	6,391,436	6,048,564	5,958,812		-6.8%
Criminal/Juvenile	5,388,664	6,040,271	6,226,618	6,238,477	6,150,578		-1.2%
Prosecutor	5,388,664	6,040,271	6,226,618	6,238,477	6,150,578		-1.2%

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County of Kent, Michigan

General Fund
Schedule of Uses of Financial Resources

Program Descriptions	FY 2006	FY 2007		FY 2008		
	Audited	Adopted	Amended	Requested	Adopted	Amended % Change
John Ball Zoological Gardens	2,473,473	3,973,510	2,712,594	522,454	522,454	-80.7%
John Ball Zoo - Animal Programs	167,512	-	290,070	1,793,597	1,793,597	518.3%
John Ball Zoo - Education Programs	23,992	-	31,325	389,120	389,120	1142.2%
John Ball Zoo - Facilities	768,708	-	1,046,791	1,463,424	1,463,424	39.8%
John Ball Zoo - Park	148,186	-	142,599	201,634	201,634	41.4%
Zoo	3,581,870	3,973,510	4,223,379	4,370,229	4,370,229	3.5%
Long Lake Region	348,281	271,329	277,933	256,195	256,195	-7.8%
Townsend Region	171,171	194,863	198,653	197,835	197,835	-0.4%
Caledonia Region	213,651	223,391	227,215	237,411	237,411	4.5%
Johnson	191,792	286,439	292,491	218,676	218,676	-25.2%
Fallasburg Region	161,094	194,021	197,523	188,663	188,663	-4.5%
Wabasis Lake Park	175,070	186,901	190,709	210,908	210,908	10.6%
Palmer	133,760	121,940	124,021	129,870	129,870	4.7%
Douglas Walker Region	278,988	228,529	235,026	318,609	318,609	35.6%
Dwight Lydell Region	227,286	197,305	199,603	191,084	191,084	-4.3%
Kent Trails	4,556	18,175	18,175	25,100	25,100	38.1%
Millennium	290,305	431,469	435,527	302,333	293,841	-32.5%
Park Security	214,858	342,259	349,737	303,024	200,747	-42.6%
LE Kaufman Golf Course	560,159	540,243	550,460	561,716	543,348	-1.3%
LE Kaufman Clubhouse	276,411	363,563	368,590	301,810	301,810	-18.1%
Wabasis Lake Campground	153,238	180,395	183,115	147,748	147,748	-19.3%
Administration	802,545	1,200,627	1,251,689	1,105,041	1,024,825	-18.1%
Parks	4,203,165	4,981,449	5,100,467	4,696,023	4,486,670	-12.0%
63rd District Court	2,174,040	2,419,332	2,476,990	2,448,501	2,448,501	-1.2%
District Court - Probation	401,428	440,755	455,623	458,325	458,325	0.6%
District Court	2,575,469	2,860,087	2,932,613	2,906,826	2,906,826	-0.9%
Administrator's Office	1,161,096	1,301,517	1,338,034	1,323,147	1,303,360	-2.6%
Board of Commissioners	907,010	914,272	929,458	931,350	931,350	0.2%
Corporate Counsel	12,947	50,000	50,000	50,000	50,000	0.0%
Economic Development	77,500	80,000	80,000	80,000	80,000	0.0%
Management Studies	47,413	163,000	163,000	113,000	113,000	-30.7%
Alliance for Health	4,750	4,750	4,750	4,750	4,750	0.0%
Prevention Program	2,399,999	2,530,000	2,530,000	1,880,000	1,847,500	-27.0%
Area Agency on Aging	14,546	14,546	14,546	14,546	14,546	0.0%
ACSET	65,000	65,000	65,000	65,000	65,000	0.0%
Legal Assistance Center	-	40,000	40,000	80,000	60,000	50.0%
Policy/Administration	4,690,261	5,163,085	5,214,788	4,541,793	4,469,506	-14.3%
Bureau of Equalization	1,610,618	1,876,863	1,936,553	1,778,239	1,738,776	-10.2%
County Clerk - Elections	387,801	232,795	237,692	495,751	492,551	107.2%
County Clerk - Vital Records	786,751	905,195	933,050	930,618	915,907	-1.8%
County Clerk - Register of Deeds	754,792	865,496	894,649	825,849	816,517	-8.7%
Clerk's Office	1,929,344	2,003,486	2,065,391	2,252,218	2,224,975	7.7%

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GENERAL FUND

County of Kent, Michigan

General Fund Schedule of Uses of Financial Resources

Program Descriptions	FY 2006		FY 2007		FY 2008	
	Audited	Adopted	Amended	Requested	Adopted	Amended % Change
Drain Commission	478,728	581,870	596,917	613,557	589,666	-1.2%
Drains County At Large	13,974	50,000	41,479	20,000	20,000	-51.8%
Drain Commission	492,702	631,870	638,396	633,557	609,666	-4.5%
Fiscal Services	1,594,595	1,730,619	1,782,262	1,777,664	1,777,664	-0.3%
Audit	126,100	120,100	120,100	135,000	135,000	12.4%
Purchasing	459,768	503,081	519,845	503,002	503,002	-3.2%
Central Services	749,333	790,353	807,810	842,264	842,264	4.3%
Fleet Services	493,493	512,250	523,334	541,010	541,010	3.4%
Fiscal Services	3,423,290	3,656,403	3,753,351	3,798,940	3,798,940	1.2%
Human Resources	1,953,436	2,177,409	2,232,350	2,254,841	2,193,454	-1.7%
Treasurer's Office	1,080,283	1,170,220	1,209,486	1,216,866	1,168,439	-3.4%
Tax Tribunal Refunds	-	140,000	140,000	-	-	-100.0%
Treasurer's Office	1,080,283	1,310,220	1,349,486	1,216,866	1,168,439	-13.4%
Probate Court - Mental & Estate Division	1,118,368	1,199,495	1,232,989	1,362,358	1,315,926	6.7%
Intergovernmental	4,510,369	3,767,413	2,892,160	3,848,129	3,833,169	32.5%
Cooperative Extension Service	599,666	657,696	672,066	718,539	673,361	0.2%
Medical Examiner	1,185,613	1,286,120	1,289,518	1,397,902	1,302,771	1.0%
Soldiers & Sailors Relief	186,244	197,585	200,528	204,391	204,391	1.9%
Other	7,600,259	7,108,309	6,287,261	7,531,319	7,329,618	16.6%
Operating Expenses before Transfers	127,352,765	132,557,696	139,965,366	140,176,729	139,021,336	-0.7%
Transfers Out - Debt Service Fund	981,817	6,228,601	986,984	963,288	963,288	-2.4%
Transfers Out - Fire Commission	135,000	186,000	194,975	195,000	195,000	0.0%
Transfers Out - FOC	1,607,548	2,122,784	2,164,256	2,923,189	2,593,507	19.8%
Transfers Out - Health	7,694,404	9,724,965	9,957,031	9,550,256	9,473,517	-4.9%
Transfers Out - Special Projects	662,109	727,711	745,752	644,936	644,936	-13.5%
Transfers Out - DHS Social Welfare	-	729,774	-	-	-	NA
Transfers Out - Child Care	11,276,608	12,076,922	12,258,051	12,401,597	12,216,567	-0.3%
Transfers Out - DHS Child Care	3,700,440	4,978,542	4,978,542	5,866,129	5,040,337	1.2%
Operating Transfers Out	26,057,926	36,775,299	31,285,591	32,544,395	31,127,152	-0.5%
Total Operating Expenses	153,410,691	169,332,995	171,250,957	172,721,124	170,148,488	-0.6%
Transfers Out - CIP	152,840	2,500,000	100,000	-	-	-100.0%
Capital	152,840	2,500,000	100,000	-	-	-100.0%
Total Uses before Appropriation Lapse	153,563,531	171,832,995	171,350,957	172,721,124	170,148,488	-0.7%
Estimated Appropriation Lapse	-	6,300,000	6,300,000	6,130,000	6,130,000	-2.7%
Total General Fund	\$ 153,563,531	\$ 165,532,995	\$ 165,050,957	\$ 166,591,124	\$ 164,018,488	-0.6%

County of Kent, Michigan

General Fund
Fund Statement

	<i>Year ended December 31,</i>				
	2005 Audited	2006 Audited	2007 Amended	2007 Estimated	2008 Adopted
Revenues:					
Taxes	\$ 73,134,574	\$ 80,230,390	\$ 87,425,000	\$ 86,000,000	\$ 89,313,322
Licenses and permits	81,252	73,072	65,950	66,000	75,050
Intergovernmental	11,723,184	11,983,317	9,815,126	9,482,000	9,787,728
Charges for services	16,830,179	18,559,247	19,920,745	19,100,000	19,265,496
Fines & Forfeitures	342,112	295,071	279,600	196,000	244,500
Investment earnings	3,017,636	4,368,903	3,790,000	4,394,000	3,898,650
Reimbursements	8,638,413	8,337,843	8,317,451	8,162,000	8,043,901
Other	2,853,637	3,090,107	2,979,900	2,737,000	2,928,957
Total Revenues	116,620,987	126,937,949	132,593,772	130,137,000	133,557,604
Expenditures:					
Sheriff	49,290,235	54,472,672	60,365,283	58,500,000	60,435,277
Circuit Court	15,700,471	16,299,351	18,147,231	17,800,000	18,269,764
Facilities Management	12,017,310	12,679,177	13,100,764	12,900,000	12,909,806
Information Technology	5,237,353	5,372,206	6,391,436	5,849,000	5,958,812
Prosecutor	5,264,018	5,388,664	6,226,618	5,961,000	6,150,578
Zoo	3,589,202	3,581,870	4,223,379	3,954,000	4,370,229
Parks	224,022	4,203,165	5,100,467	4,330,000	4,486,670
District Court	2,337,605	2,575,469	2,932,613	2,747,000	2,906,826
Policy/ Administration	3,657,697	4,690,261	5,214,788	5,200,000	4,469,506
Bureau of Equalization	1,498,196	1,610,618	1,936,553	1,830,000	1,738,776
Clerk's Office	1,733,613	1,929,344	2,065,391	1,960,000	2,224,975
Drain Commission	446,541	492,702	638,396	565,000	609,666
Fiscal Services	3,349,237	3,423,290	3,753,351	3,529,000	3,798,940
Human Resources	1,993,984	1,953,436	2,232,350	1,950,000	2,193,454
Treasurer's Office	1,067,822	1,080,283	1,349,486	941,000	1,168,439
Other	6,561,446	7,600,259	6,287,261	6,200,000	7,329,618
Appropriation lapse	-	-	(6,300,000)	-	(6,130,000)
Total Expenditures	113,968,752	127,352,765	133,665,366	134,216,000	132,891,336
Excess (deficiency) of revenues over (under) expenditures	2,652,235	(414,815)	(1,071,594)	(4,079,000)	666,268
Other Financing Sources (Uses):					
Transfers in	26,366,586	24,872,940	28,741,736	28,740,000	30,511,538
Transfers out _Operating	(32,389,720)	(26,057,926)	(31,285,591)	(27,463,000)	(31,127,152)
Transfers out _Capital	(310,800)	(152,840)	(100,000)	(100,000)	-
Total Other Financing Sources (Uses)	(6,333,934)	(1,337,826)	(2,643,855)	1,177,000	(615,614)
Net Inc (Dec) in Fund Balance	(3,681,699)	(1,752,642)	(3,715,449)	(2,902,000)	50,654
Fund Balance, beginning of year	77,650,226	73,968,527	72,215,885	72,215,885	69,313,885
Fund Balance, end of year	\$ 73,968,527	\$ 72,215,885	\$ 68,500,436	\$ 69,313,885	\$ 69,364,539

County of Kent, Michigan

General Fund By Category

Statement of Revenues, Expenditures, and Changes in Fund Balances

	FY 2006		FY 2007		FY 2008		
	Audited	Percent	Amended	Percent	Requested	Adopted	Percent
Revenues By Category							
Taxes	\$80,230,390	63.2%	\$87,425,000	65.9%	\$89,313,322	\$ 89,313,322	66.9%
Licenses & permits	73,072	0.1%	65,950	0.0%	75,050	75,050	0.1%
Intergovernmental	11,983,317	9.4%	9,815,126	7.4%	9,787,728	9,787,728	7.3%
Charges for services	18,559,247	14.6%	19,920,745	15.0%	19,265,496	19,265,496	14.4%
Fines & forfeitures	295,071	0.2%	279,600	0.2%	244,500	244,500	0.2%
Investment earnings	4,368,903	3.4%	3,790,000	2.9%	3,898,650	3,898,650	2.9%
Reimbursements	8,337,843	6.6%	8,317,451	6.3%	8,032,651	8,043,901	6.0%
Other	3,090,107	2.4%	2,979,900	2.2%	2,928,957	2,928,957	2.2%
Total Revenues	126,937,949	100.0%	132,593,772	100.0%	133,546,354	133,557,604	100.0%
Expenditures By Category							
Personnel	80,452,785	63.2%	91,463,590	68.4%	90,680,279	89,919,411	67.7%
Commodities	4,008,831	3.1%	4,312,411	3.2%	4,604,762	4,595,916	3.5%
Contractual services	40,228,300	31.6%	41,782,241	31.3%	42,288,506	41,965,077	31.6%
Capital outlay	2,365,203	1.9%	2,188,028	1.6%	2,135,763	2,073,513	1.6%
Other	297,646	0.2%	219,096	0.2%	467,419	467,419	0.4%
Appropriation lapse	-	0.0%	(6,300,000)	-4.7%	(6,130,000)	(6,130,000)	-4.6%
Total Expenditures	127,352,765	100.0%	133,665,366	100.0%	134,046,729	132,891,336	100.0%
Excess (deficiency) of revenues over (under) expenditures	(414,815)		(1,071,594)		(500,375)	666,268	
Other Fin Sources (Uses)							
Transfers in	24,872,940		28,741,736		30,511,538	30,511,538	
Transfers out	(26,210,766)		(31,385,591)		(32,544,395)	(31,127,152)	
Total Other Fin Sources (Uses)	(1,337,826)		(2,643,855)		(2,032,857)	(615,614)	
Net Inc (Dec) in Fund Balance	\$ (1,752,642)		\$ (3,715,449)		\$ (2,533,232)	\$ 50,654	

Other Revenues:
Rental Income; Sale of fixed Assets; Vending Machine & Pay Phone

Other Expenditures:
Cost Allocation; Interest; Principal-Bonds

County of Kent, Michigan

General Fund By Function

Statement of Revenues, Expenditures, and Changes in Fund Balances

	FY 2006		FY 2007		FY 2008		
	Audited	Percent	Amended	Percent	Requested	Adopted	Percent
Revenues By Category							
Taxes	\$80,230,390	63.2%	\$87,425,000	65.9%	\$89,313,322	\$ 89,313,322	66.9%
Licenses & permits	73,072	0.1%	65,950	0.0%	75,050	75,050	0.1%
Intergovernmental	11,983,317	9.4%	9,815,126	7.4%	9,787,728	9,787,728	7.3%
Charges for services	18,559,247	14.6%	19,920,745	15.0%	19,265,496	19,265,496	14.4%
Fines & forfeitures	295,071	0.2%	279,600	0.2%	244,500	244,500	0.2%
Investment earnings	4,368,903	3.4%	3,790,000	2.9%	3,898,650	3,898,650	2.9%
Reimbursements	8,337,843	6.6%	8,317,451	6.3%	8,032,651	8,043,901	6.0%
Other	3,090,107	2.4%	2,979,900	2.2%	2,928,957	2,928,957	2.2%
Total Revenues	126,937,949	100.0%	132,593,772	100.0%	133,546,354	133,557,604	100.0%
Expenditures By Function							
General government	33,937,062	26.6%	35,509,234	26.6%	35,834,105	35,450,473	26.7%
Public safety	54,687,530	42.9%	60,715,020	45.4%	60,882,378	60,636,024	45.6%
Judicial	25,381,851	19.9%	28,539,451	21.4%	28,868,616	28,643,094	21.6%
Cultural and recreation	8,169,843	6.4%	9,646,175	7.2%	9,481,767	9,329,513	7.0%
Health and welfare	3,771,856	3.0%	4,020,046	3.0%	3,482,293	3,354,662	2.5%
Other	1,404,622	1.1%	1,535,440	1.1%	1,627,570	1,607,570	1.2%
Appropriation lapse	-	0.0%	(6,300,000)	-4.7%	(6,130,000)	(6,130,000)	-4.6%
Total Expenditures	127,352,765	100.0%	133,665,366	100.0%	134,046,729	132,891,336	100.0%
Excess (deficiency) of revenues over (under) expenditures	(414,815)		(1,071,594)		(500,375)	666,268	
Other Fin Sources (Uses)							
Transfers in	24,872,940		28,741,736		30,511,538	30,511,538	
Transfers out	(26,210,766)		(31,385,591)		(32,544,395)	(31,127,152)	
Total Other Fin Sources (Uses)	(1,337,826)		(2,643,855)		(2,032,857)	(615,614)	
Net Inc (Dec) in Fund Balance	\$ (1,752,642)		\$ (3,715,449)		\$ (2,533,232)	\$ 50,654	

County of Kent, Michigan

General Fund By Category
Revenue Forecast

Category	Actual		Amended	Adopted	Forecast			
	2005	2006	2007	2008	2009	2010	2011	2012
Taxes	\$ 73,134,574	\$ 80,230,390	\$ 87,425,000	\$ 89,313,322	\$ 93,723,582	\$ 98,343,369	\$103,193,639	\$108,285,893
License & Permits	81,252	73,072	65,950	75,050	77,298	79,613	81,998	84,454
State Grants	1,513,852	1,372,839	1,490,382	1,468,225	1,504,931	1,542,554	1,581,118	1,620,646
State Grants-Court Equity	3,472,493	3,428,062	3,300,000	3,363,198	3,430,462	3,499,071	3,569,053	3,640,434
State Grants-Liquor Tax	2,960,118	3,193,611	-	-	-	-	-	-
State Revenue Sharing	-	-	-	-	-	-	6,280,175 ^(a)	12,969,067
Cont From Local Units	3,309,182	3,536,024	4,540,744	4,510,305	4,623,063	4,738,639	4,857,105	4,978,533
Other	467,539	452,781	484,000	446,000	457,150	468,579	480,293	492,301
Intergovernmental	11,723,184	11,983,317	9,815,126	9,787,728	10,015,605	10,248,843	16,767,744	23,700,979
Court Fees	2,470,649	2,500,345	2,911,000	2,673,600	2,727,072	2,781,613	2,837,246	2,893,991
Real Estate Transfer Tax	3,200,429	3,208,173	3,000,000	2,777,000	2,860,310	2,946,119	3,034,503	3,125,538
Recording Fee	2,604,283	2,174,483	2,175,000	2,133,000	2,196,990	2,262,900	2,330,787	2,400,710
Board & Care	3,336,314	2,772,047	3,500,000	3,188,600	3,188,600	3,188,600	3,188,600	3,188,600
Admission Fees	-	136,531	660,000	126,000	128,520	131,090	133,712	136,386
Sales Utilities	1,270,887	1,157,022	1,214,528	1,175,000	1,210,250	1,246,558	1,283,954	1,322,473
Other	3,947,618	6,610,646	6,460,217	7,192,296	7,372,103	7,556,406	7,745,316	7,938,949
Charges for Services	16,830,179	18,559,247	19,920,745	19,265,496	19,683,845	20,113,286	20,554,118	21,006,647
Penal Fines	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500
Bond Forfeitures	212,769	167,209	140,000	115,000	117,300	119,646	122,039	124,480
Nom & Recount Fee Forfe	-	3,400	1,100	1,000	1,100	1,100	1,100	1,100
Fines, Forfeitures, & Penal	120,843	115,962	130,000	120,000	123,000	126,075	129,227	132,458
Fines & Forfeitures	342,112	295,071	279,600	244,500	249,900	255,321	260,866	266,537
Interest	3,017,636	4,368,903	3,790,000	3,898,650	3,898,650	3,898,650	3,898,650	3,898,650
Reimbursements	8,638,413	8,337,843	8,317,451	8,043,901	8,204,779	8,368,875	8,536,252	8,706,977
Other	2,853,637	3,090,107	2,979,900	2,928,957	2,987,536	3,047,287	3,108,232	3,170,397
Trans In-Bldg Auth	12,823	-	-	-	-	-	-	-
Trans In-Cor & Det	12,200,000	11,000,000	15,000,000	16,000,000	16,500,000	17,000,000	17,500,000 ^(b)	17,937,500
Trans In-RSRF	10,494,321	10,840,632	11,241,736	11,511,538	11,828,105	12,153,378	6,311,152	-
Trans In-Del Tax	3,000,000	2,828,795	2,500,000	3,000,000	3,120,000	3,244,800	3,374,592	3,509,576
Trans In-CIP	550,000	95,194	-	-	-	-	-	-
Trans In-Special Proj	109,442	36,934	-	-	-	-	-	-
Trans In-Parks	-	71,385	-	-	-	-	-	-
Transfers In	26,366,586	24,872,940	28,741,736	30,511,538	31,448,105	32,398,178	27,185,744	21,447,076
Total	\$142,987,573	\$151,810,889	\$161,335,508	\$ 164,069,142	\$170,289,301	\$176,753,422	\$183,587,242^(c)	\$190,567,611

(a) It is anticipated that during FY 2011 the County will have fully expended balances available in its Revenue Sharing Reserve Fund and the State of Michigan will reinstate statutory state appropriations returning Kent County to its historical funding levels based on trends established in FY 2004.

(b) The currently authorized Corrections and Detentions millage will expire after production of tax billings in December 2009. The tax levy is expected to provide \$17 million of revenue in FY 2010. The FY 2011 revenue forecast includes \$17.5 million to be derived from the voter approved renewal of the current (.7893 mills) tax levy.

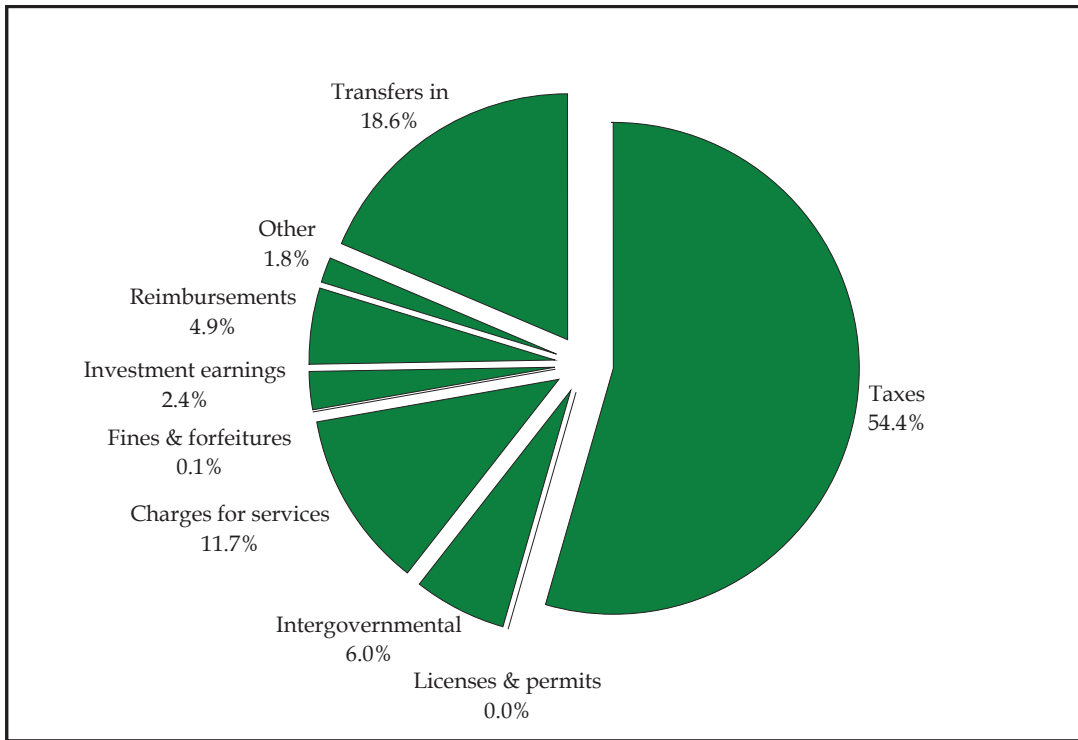
(c) If the State does not renew statutory revenue sharing appropriations and voters do not approve renewal of the Corrections and Detention millage, the FY 2011 revenue forecast would be reduced by \$23.8 million. This would require a reduction in General Fund spending (personnel/programs/services) which, expressed as a percentage of forecasted expenditures, would require a spending reduction of 13.0%.

County of Kent, Michigan

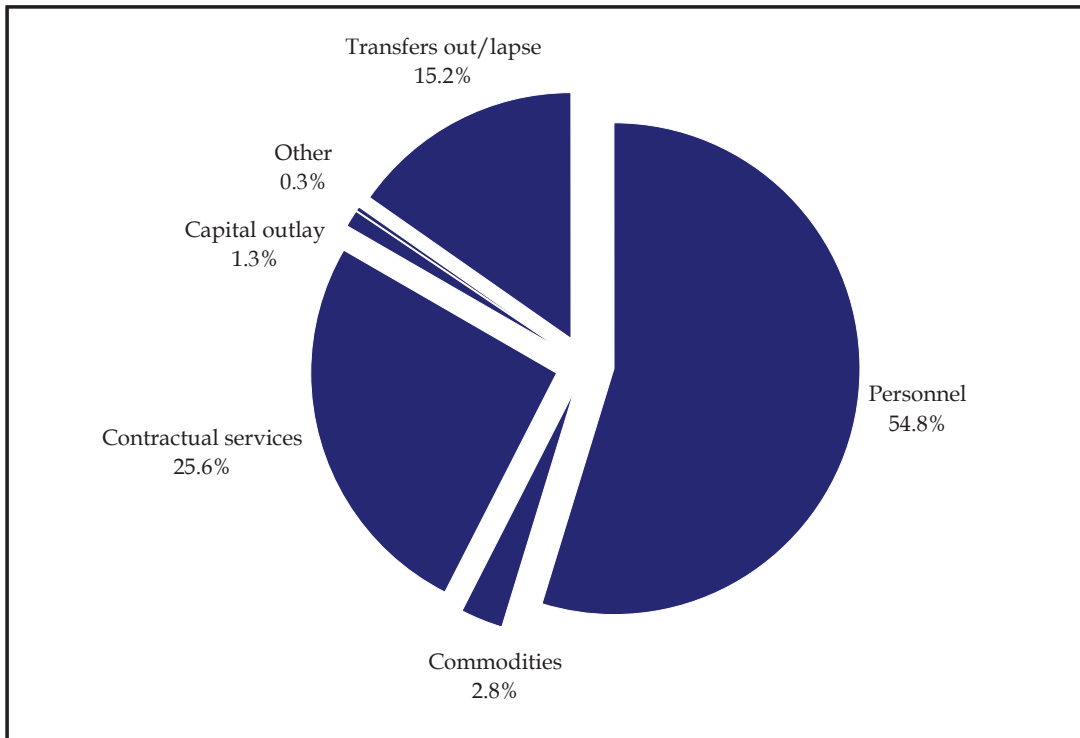
General Fund By Category
Expenditure Forecast

Category	Actual		Amended	Adopted	Forecast			
	2005	2006	2007	2008	2009	2010	2011	2012
Wages	\$ 53,341,280	\$ 58,304,073	\$ 62,553,034	\$ 63,088,021	\$ 65,296,102	\$ 67,581,465	\$ 69,946,817	\$ 72,394,955
Temporary	35,352	102,131	47,369	35,500	36,565	37,662	38,792	39,956
Overtime	1,938,448	2,087,922	2,409,641	2,409,300	2,481,579	2,556,026	2,632,707	2,711,688
Group Ins	9,231,097	10,111,178	12,882,958	13,366,748	14,636,589	15,953,882	17,389,731	18,954,807
FICA	4,115,152	4,536,100	4,901,313	4,946,856	5,119,996	5,299,196	5,484,668	5,676,631
Pension	4,206,395	4,777,649	6,124,290	3,645,578	3,569,021	3,693,937	3,823,225	3,957,037
Post Retirement Healthcare	-	-	1,940,914	1,858,830	2,035,419	2,218,607	2,418,281	2,635,926
Workers Comp	432,696	470,364	529,881	496,188	508,593	521,308	534,340	547,699
Other	57,072	63,368	74,190	72,390	73,114	73,845	74,583	75,329
Personnel	73,357,492	80,452,785	91,463,590	89,919,411	93,756,977	97,935,928	102,343,144	106,994,029
Commodities	3,395,045	4,008,831	4,312,411	4,595,916	4,733,793	4,875,807	5,022,082	5,172,744
Building Rent	5,717,916	5,734,741	5,533,317	5,533,517	5,644,187	5,757,071	5,872,213	5,989,657
Legal	5,151,335	5,128,338	5,507,605	5,817,400	5,991,922	6,171,680	6,356,830	6,547,535
Inmate Health Services	4,279,939	5,520,454	5,784,982	6,006,427	6,216,652	6,434,235	6,659,433	6,892,513
Other Contractual Services	4,073,624	4,842,123	5,069,174	4,968,741	5,068,116	5,169,478	5,272,868	5,378,325
Network 180	3,642,445	3,759,192	2,162,386	2,025,942	2,025,942	2,025,942	2,025,942	2,025,942
Utilities	4,046,540	4,574,149	4,699,257	5,035,637	5,186,706	5,342,307	5,502,577	5,667,654
Other	1,610,926	2,029,260	2,059,267	2,019,679	2,060,073	2,101,274	2,143,300	2,186,166
Repairs & Maintenance	1,352,020	1,625,769	2,090,368	2,030,388	2,070,996	2,112,416	2,154,664	2,197,757
Consultants	461,339	483,651	548,029	582,532	594,183	606,066	618,188	630,551
Hardware/Software Maint	1,175,151	1,174,737	1,509,061	1,224,251	1,248,736	1,273,711	1,299,185	1,325,169
Insurance	1,144,569	1,203,229	1,164,021	1,205,880	1,229,998	1,254,598	1,279,690	1,305,283
Medical Examiner Services	736,256	789,788	882,842	890,582	908,394	926,562	945,093	963,995
Jury/Witness Fees	650,698	657,847	740,000	795,000	818,850	843,416	868,718	894,780
Telephone	587,490	474,352	740,495	633,405	646,073	658,995	672,174	685,618
Contributions	166,498	892,260	1,704,570	1,627,023	1,627,023	1,627,023	1,627,023	1,627,023
Training & Education	409,632	378,090	579,149	555,217	566,321	577,648	589,201	600,985
Gas, Oil, & Grease	361,168	570,272	653,706	672,000	685,440	699,149	713,132	727,394
Memberships & Subscriptions	200,197	354,922	310,093	319,581	325,973	332,492	339,142	345,925
Security	17,815	35,124	43,920	21,875	22,313	22,759	23,214	23,678
Contractuals	35,785,556	40,228,300	41,782,241	41,965,077	42,937,896	43,936,819	44,962,584	46,015,949
Capital Outlay	1,214,904	2,365,203	2,188,028	2,073,513	2,135,718	2,199,790	2,265,784	2,333,757
Other	215,755	297,646	219,096	467,419	480,273	493,481	507,051	520,995
Childcare	11,264,692	11,276,608	12,258,051	12,216,567	12,644,147	13,086,692	13,544,726	14,018,792
Cap Imp Bond Debt Svc	966,960	962,112	961,776	963,288	959,700	961,100	962,600	964,200
CIP	310,800	152,840	100,000	-	-	-	-	-
Debt Svc Fund	24,055	19,705	25,208	-	-	-	-	-
DHS Childcare	4,747,462	3,700,440	4,978,542	5,040,337	5,241,950	5,451,628	5,669,694	5,896,481
DHS Social Welfare	770,000	-	-	-	-	-	-	-
Fire Commission	100,000	135,000	194,975	195,000	199,875	204,872	209,994	215,244
FOC	1,873,000	1,607,548	2,164,256	2,593,507	2,684,280	2,778,230	2,875,468	2,976,109
Health	8,105,031	7,694,404	9,957,031	9,473,517	9,757,723	10,050,454	10,351,968	10,662,527
Parks	3,245,223	-	-	-	-	-	-	-
Special Projects	1,293,297	662,109	745,752	644,936	661,059	677,586	694,526	711,889
Transfers Out	32,700,520	26,210,766	31,385,591	31,127,152	32,148,734	33,210,562	34,308,974	35,445,241
Total before Lapse	146,669,272	153,563,531	171,350,957	170,148,488	176,193,392	182,652,386	189,409,619	196,482,715
Appropriation Lapse	-	-	(6,300,000)	(6,130,000)	(6,130,000)	(6,130,000)	(6,130,000)	(6,130,000)
Eliminations	-	-	-	-	-	-	-	-
Total	146,669,272	153,563,531	165,050,957	164,018,488	170,063,392	176,522,386	183,279,619	190,352,715
Net Fund Balance Inc (Dec)	(3,681,699)	(1,752,642)	(3,715,449)	50,654	225,909	231,036	307,624	214,896
Fund Balance, Beg	77,650,226	73,968,527	72,215,885	68,500,436	68,551,090	68,776,999	69,008,035	69,315,659
Fund Balance, End	\$ 73,968,527	\$ 72,215,885	\$ 68,500,436	\$ 68,551,090	\$ 68,776,999	\$ 69,008,035	\$ 69,315,659	\$ 69,530,555

FY 2008 Sources By Category - \$164,069,142



FY 2008 Uses By Category - \$164,018,488



SPECIAL REVENUE FUNDS

Fire Prevention Fund

To account for the acquisition of fire trucks and standard equipment for participating local units of government. Financing is provided by participating units (50%) and General Fund (50%) appropriations.

Parks Fund

To account for certain resources restricted to specific Park activities. Effective after FY 2005, the Parks operations and maintenance is accounted for in the General Fund.

Friend of the Court

To account for revenues and expenditures of the Friend of the Court office required in the 1982 Public Acts 294, 295, 296, 297, and 298.

Health Fund

To account for special revenue set aside for the purpose of providing health protection for the citizens of Kent County. Revenues are provided through state and federal grants and General Fund appropriations.

Lodging Excise Tax Fund

To account for expenditures incurred in promoting Kent County and maintaining, acquiring or constructing its public convention and entertainment facilities. Revenues are provided by the excise tax on transient room rentals.

Correction & Detention Facilities Fund

To account for the proceeds of a dedicated millage levied to pay for operations and debt service related to the expansion of the correction and detention facilities.

Senior Millage Fund

To account for the proceeds of a dedicated millage levied to plan, coordinate, evaluate and provide services to persons 60 years of age or older.

Register of Deeds Automation Fund

To account for funds set aside under provisions of Public Acts 698 of 2002 (MCL 600.2568) for upgrading technology in the Register of Deeds' office.

Drug Law Enforcement Fund

To account for the receipt and expenditures of monies generated through application of various drug forfeiture laws.

Community Development Fund

To account for the improvement, rehabilitation and preservation of public facilities in target areas as well as the issuance and repayment of rehabilitation loans. Financing is provided by Community Development Block Grants and program income.

SPECIAL REVENUE FUNDS

Child Care Funds

To account for the care of neglected, abused and delinquent juveniles. Revenues are provided through state reimbursements and General Fund appropriations.

Revenue Sharing Reserve Fund

Created in accordance with Public Act 357 of 2004 to serve as a substitute for State revenue sharing payments to counties. Revenues were provided by a set-aside of certain local general property taxes levied in 2004 through 2006 inclusive.

Veterans' Trust Fund

To account for state grants received for the purpose of financially assisting qualified veterans.

Special Projects - Calendar Year-End (12/31) Fund

To account for the expenditures and revenues of the various activities financed primarily by restricted grants, funded by the state and federal government. Project lengths vary from one year to annually renewable.

Special Projects - Fiscal Year-End (9/30) Fund

To account for the expenditures and revenues of the various activities financed primarily by restricted grants, funded by the state and federal government. Project lengths vary from one year to annually renewable.

County of Kent, Michigan

Special Revenue Funds
Schedule of Uses of Financial Resources

Program Descriptions	FY 2006		FY 2007		FY 2008		Amended % Change
	Audited	Adopted	Amended	Requested	Adopted		
Fire Prevention Fund	\$ 450,530	\$ 372,000	\$ 550,309	\$ 521,608	\$ 521,608	-5.2%	
Title IV-D	7,650,847	8,164,107	8,255,657	8,600,282	8,544,935	3.5%	
Work First	159,314	184,738	171,808	171,808	171,808	0.0%	
Medical Support	196,531	189,874	189,874	-	-	-100.0%	
Title IV-D - Work Flow Project	-	350,000	-	-	-	NA	
Friend of the Court Fund	8,006,691	8,888,719	8,617,339	8,772,090	8,716,743	1.2%	
Administration	3,590,315	3,624,806	3,926,050	3,528,946	3,527,567	-10.1%	
Community Nursing	6,758,614	7,326,669	7,556,300	6,330,154	6,298,561	-16.6%	
Clinical Services	9,799,265	11,404,652	11,493,560	11,382,579	11,414,213	-0.7%	
Environmental Health	4,759,092	4,921,708	4,990,916	5,350,723	5,363,500	7.5%	
Health Fund	24,907,285	27,277,835	27,966,825	26,592,402	26,603,841	-4.9%	
Lodging Excise Tax Fund	6,171,955	6,552,734	6,629,574	5,776,969	5,776,969	-12.9%	
Correction & Detention Millage	37,000	-	-	2,538,265	2,538,265	NA	
Senior Millage Fund	4,737,715	6,430,079	6,430,079	7,176,801	7,176,801	11.6%	
ROD - Automation Fund	399,524	698,274	715,987	663,373	663,373	-7.3%	
Drug Law Enforcement Fund	128,701	148,554	151,070	141,208	141,208	-6.5%	
Community Development Fund	1,614,215	3,118,443	2,322,485	2,260,159	2,260,159	-2.7%	
Juvenile Sex Offender	300,266	364,229	376,990	362,419	362,419	-3.9%	
Juvenile Court CASA	68,980	81,480	89,480	123,924	123,924	38.5%	
DT/NW Training Funds	4,556	2,500	3,209	2,500	2,500	-22.1%	
Facilities Management	500,373	525,777	516,867	517,744	517,744	0.2%	
Community Probation	3,729,712	3,941,243	3,977,331	4,086,713	4,086,713	2.8%	
Placement	9,353,843	9,706,837	9,680,551	9,891,534	9,729,435	0.5%	
Young Delinquent Inten Inter Program	187,400	192,775	192,775	192,775	192,775	0.0%	
Electronic Monitoring	158,927	178,404	178,588	181,251	181,251	1.5%	
Community Reintegration	274,454	298,646	304,132	296,280	296,280	-2.6%	
Juvenile Detention	6,557,704	6,750,640	7,077,122	7,174,203	7,128,343	0.7%	
Detention Milk Meal	94,971	95,000	95,000	95,000	95,000	0.0%	
Kent Crisis Intervention	394,791	436,057	463,510	427,799	427,799	-7.7%	
Child Care Fund	21,625,976	22,573,588	22,955,555	23,352,142	23,144,183	0.8%	
DHS Child Care Fund	8,801,329	9,890,832	10,139,971	11,767,858	10,121,275	-0.2%	
Veteran's Trust Fund	61,086	66,264	66,264	66,264	66,264	0.0%	
Agricultural Preservation	478,436	-	1,690,185	37,381	37,381	-97.8%	
Admin - Kent School Services Network	25,000	-	-	-	-	NA	
CC - Family Counseling	48,146	73,000	154,825	73,000	73,000	-52.8%	
CC - Court Services Criminal Diversion	72,020	-	-	-	-	NA	
Coop Ext - Families in Touch	29,951	-	12,204	-	-	-100.0%	
Coop Ext - Healthy Kids Healthy Families	10,561	-	59,011	-	-	-100.0%	

Continued on next page...

SPECIAL REVENUE FUNDS

County of Kent, Michigan

Special Revenue Funds
Schedule of Uses of Financial Resources

Program Descriptions	FY 2006	FY 2007		FY 2008		Amended % Change
	Audited	Adopted	Amended	Requested	Adopted	
Drain Comm - FEMA	72,582	-	-	-	-	NA
Drains - Hazard Mitigation Grant	-	-	570,000	-	-	-100.0%
Drain Comm - Special Assessment	52,729	70,241	73,105	70,166	70,166	-4.0%
Facilities Management - Fallasburg Dam	-	-	95,545	16,374	16,374	-82.9%
John Ball Zoo - Biomass Feasibility Study	31,870	-	11,956	-	-	-100.0%
Remonumentation Program	288,644	170,000	321,546	161,000	161,000	-49.9%
Parks - Kent Trails	-	-	-	21,880	21,880	NA
Parks - MP EPA Brownfield - HAS	29,417	-	170,583	-	-	-100.0%
Parks - MP EPA Brownfield - HSC	6,910	-	233,090	-	-	-100.0%
Parks - MP EPA Brownfield - PA	24,331	-	175,669	-	-	-100.0%
Parks - MP EPA Brownfield - PC	-	-	240,000	-	-	-100.0%
Sheriff - Countywide 911 Dispatch	21,718	-	54,147	-	-	-100.0%
Sheriff - Emergency Mgmt - 2003 SHSG	47,923	-	-	-	-	NA
Sheriff - Emergency Mgmt - 2004 SHSG	519,822	-	121,198	-	-	-100.0%
Sheriff - Emergency Mgmt - 2005 SHSG	1,390,321	-	1,136,790	-	-	-100.0%
Sheriff - Emergency Mgmt - 2006 SHSG	-	-	122,997	-	-	-100.0%
Sheriff - Gifts - DARE	-	200	200	-	-	-100.0%
Sheriff - Gifts - Honor Camp	5,496	6,000	6,000	6,000	6,000	0.0%
Sheriff - Gifts - Jail	-	90,000	90,000	115,000	115,000	27.8%
Sheriff - Local Corr Officers Training	-	146,000	146,000	146,000	146,000	0.0%
Sheriff - Michigan Dispatch Training	9,000	9,000	9,000	14,134	14,134	57.0%
Sheriff - Michigan Justice Training	35,325	45,000	45,000	45,000	45,000	0.0%
Special Project Fund Calendar Year End	3,202,251	609,441	5,539,050	705,935	705,935	-87.3%
CC - JAIBG	44,404	-	-	-	-	NA
CC - JAIBG	33,069	-	33,534	-	-	-100.0%
CC - JAIBG	-	56,611	66,604	-	-	-100.0%
CC - JAIBG	77,473	56,611	100,138	-	-	-100.0%
CC - Juvenile Accountability	11,117	3,500	13,315	4,621	4,621	-65.3%
CC - Safe Haven Grant	-	-	350,000	-	-	-100.0%
Community Corrections Grant	228,796	229,900	235,576	229,900	229,900	-2.4%
Community Corrections Admin	2,191,875	2,308,394	2,351,949	2,126,637	2,126,637	-9.6%
FOC - Access and Visitation Grants	-	-	7,500	17,000	17,000	126.7%
Prosecutor - Cooperative Reimb	1,450,212	1,660,943	1,660,943	1,626,291	1,626,291	-2.1%
Sheriff - Sheriff's Drug Enforcement	78,649	93,556	95,720	92,483	92,483	-3.4%
Sheriff - Admin & Road Patrol-COPS	288,295	-	103,693	-	-	-100.0%
Sheriff - Law Enforcement Block Grant	21,514	-	-	-	-	NA
Sheriff - Law Enforcement Block Grant	299	-	25,316	-	-	-100.0%
Sheriff - Law Enforcement Block Grant	21,813	-	25,316	-	-	-100.0%
Sheriff - Secondary Road Patrol	550,779	579,327	616,553	532,485	532,485	-13.6%
Special Project Funds Fiscal Year End	4,899,009	4,932,231	5,560,702	4,629,417	4,629,417	-16.7%
Special Revenue Funds before Transfers	\$ 85,043,267	\$ 91,558,994	\$ 97,645,211	\$ 94,964,491	\$ 93,066,041	-4.7%
Parks	\$ 320,573	\$ -	\$ -	\$ -	\$ -	NA
Title IV-D - Work Flow Project	-	31,908	-	-	-	NA
Correction & Detention Millage	11,318,840	15,319,340	15,319,340	16,000,000	16,000,000	4.4%
Revenue Sharing Reserve Fund	10,840,632	11,198,373	11,241,736	11,511,538	11,511,538	2.4%
Tranfers Out	\$ 22,480,045	\$ 26,549,621	\$ 26,561,076	\$ 27,511,538	\$ 27,511,538	3.6%
Total Special Revenue Funds	\$107,523,312	\$118,108,615	\$124,206,287	\$122,476,029	\$120,577,579	-2.9%

County of Kent, Michigan
Fire Prevention Special Revenue Fund
Fund Statement

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 100,000	\$ 229,046	\$ 194,975	\$ 187,000	\$ 195,000
Investment earnings	7,667	7,006	6,200	6,000	7,200
Reimbursements	-	-	160,359	160,300	123,000
Other	-	14,691	12,000	18,500	15,000
Total Revenues	107,667	250,742	373,534	371,800	340,200
Expenditures:					
Personnel	1,572	1,465	2,100	1,900	2,100
Commodities	4,702	7,812	6,100	7,900	6,100
Contractual services	149,884	164,026	176,703	180,200	187,800
Other	24,727	13,978	32,347	32,400	27,908
Capital outlay	170,857	263,249	333,059	323,200	297,700
Total Expenditures	351,742	450,530	550,309	545,600	521,608
Excess (deficiency) of revenues over (under) expenditures	(244,074)	(199,787)	(176,775)	(173,800)	(181,408)
Other Financing Sources (Uses):					
Transfers in	100,000	135,000	194,975	187,000	195,000
Transfers out	-	-	-	-	-
Total Other financing sources (Uses)	100,000	135,000	194,975	187,000	195,000
Net Inc (Dec) in Fund Balance	(144,074)	(64,787)	18,200	13,200	13,592
Fund Balance, beginning of year	367,849	223,775	158,987	158,987	172,187
Fund Balance, end of year	\$ 223,775	\$ 158,987	\$ 177,187	\$ 172,187	\$ 185,779

SPECIAL REVENUE FUNDS

County of Kent, Michigan

**Parks Special Revenue Fund
Fund Statement**

Year ended December 31,

	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 19,400	\$ -	\$ -	\$ -	\$ -
Charges for services	1,340,204	-	-	-	-
Investment earnings	9,043	2,817	14,500	-	-
Other	44,556	-	-	-	-
Total Revenues	1,413,204	2,817	14,500	-	-
Expenditures:					
Personnel	2,585,105	-	-	-	-
Commodities	291,017	-	-	-	-
Contractual Services	1,076,115	-	-	-	-
Other	449,588	-	-	-	-
Capital outlay	311,769	-	-	-	-
Total Expenditures	4,713,594	-	-	-	-
Excess (deficiency) of revenues over (under) expenditures	(3,300,390)	2,817	14,500	-	-
Other Financing Sources (Uses):					
Transfers in	3,245,223	-	-	-	-
Transfers out	-	(320,573)	-	(4,027)	-
Total Other Financing Sources (Uses)	3,245,223	(320,573)	-	(4,027)	-
Net Inc (Dec) in Fund Balance	(55,167)	(317,756)	14,500	(4,027)	-
Fund Balance, beginning of year	376,949	321,782	4,027	4,027	-
Fund Balance, end of year	\$ 321,782	\$ 4,027	\$ 18,527	\$ -	\$ -

As of FY 2006, the Parks operations and maintenance is accounted for in the General Fund.

County of Kent, Michigan
Friend of the Court Special Revenue Fund
Fund Statement

	<i>Year ended September 30,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 5,640,959	\$ 5,493,110	\$ 5,880,583	\$ 5,801,973	\$ 5,167,428
Charges for services	591,661	609,792	567,500	695,159	651,700
Fines & Forfeitures	4,272	6,215	5,000	4,615	6,000
Total Revenues	6,236,891	6,109,116	6,453,083	6,501,747	5,825,128
Expenditures:					
Personnel	6,317,131	6,635,717	7,202,359	6,890,655	7,346,531
Commodities	165,243	187,879	213,200	174,162	199,200
Contractual Services	458,188	289,851	326,298	326,185	313,293
Other	737,644	850,816	800,437	800,441	836,407
Capital outlay	183,385	42,428	75,045	81,171	21,312
Total Expenditures	7,861,591	8,006,691	8,617,339	8,272,614	8,716,743
Excess (deficiency) of revenues over (under) expenditures	(1,624,700)	(1,897,575)	(2,164,256)	(1,770,867)	(2,891,615)
Other Financing Sources (Uses):					
Transfers in	1,730,293	1,572,548	2,164,256	1,968,975	2,593,507
Transfers out	-	-	-	-	-
Total Other financing sources (Uses)	1,730,293	1,572,548	2,164,256	1,968,975	2,593,507
Net Inc (Dec) in Fund Balance	105,593	(325,027)	-	198,108	(298,108)
Fund Balance, beginning of year	319,433	425,026	100,000	100,000	298,108
Fund Balance, end of year	\$ 425,026	\$ 100,000	\$ 100,000	\$ 298,108	\$ (0)

A three-month (Oct 1 - Dec 31, 2007) interim budget, in the amount of \$2,182,124, was previously appropriated by the Kent County Board of Commissioners via resolution 09-27-07-100. The 2008 Adopted represents the twelve-month budget for this fund.

Effective October 1, 2007, the Federal Government changed the definition of matching funds for federal grant reporting purposes. The local unit will no longer be allowed to use federal incentive payments as a match for federal grant funding. Federal grant funding, for continuation of existing programs, is expected to decline by over \$700,000 in FY 2008. A combination of \$429,000 in increased funding from General taxes (19.8% increase) and \$271,000 draw (one-time) on Fund Balance will be utilized to offset the loss of these funds.

SPECIAL REVENUE FUNDS

County of Kent, Michigan

**Health Special Revenue Fund
Fund Statement**

Year ended September 30,

	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Licenses and permits	\$ 1,291,100	\$ 1,221,706	\$ 1,211,045	\$ 1,438,900	\$ 1,497,948
Intergovernmental	10,946,568	9,929,927	10,962,325	10,508,400	10,822,958
Charges for services	1,650,269	997,823	1,032,126	944,500	1,003,920
Fines & Forfeitures	165,839	167,742	161,400	161,300	162,600
Reimbursements	4,491,835	4,487,068	4,212,983	3,661,000	3,305,618
Other	540,685	588,847	371,728	247,100	337,280
Total Revenues	19,086,295	17,393,112	17,951,608	16,961,200	17,130,324
Expenditures:					
Personnel	16,513,326	16,595,905	18,745,680	17,424,900	17,401,842
Commodities	3,467,719	3,565,818	5,241,163	3,895,400	4,785,409
Contractual Services	4,493,087	2,764,544	2,727,382	2,160,900	2,674,206
Other	1,831,935	1,632,537	987,319	1,524,800	1,439,795
Capital outlay	595,737	348,481	265,281	133,900	302,589
Total Expenditures	26,901,805	24,907,285	27,966,825	25,139,900	26,603,841
Excess (deficiency) of revenues over (under) expenditures	(7,815,509)	(7,514,173)	(10,015,218)	(8,178,700)	(9,473,517)
Other Financing Sources (Uses):					
Transfers in	7,850,673	6,537,794	9,957,031	8,178,700	9,473,517
Transfers out	-	-	-	-	-
Total Other Financing Sources (Uses)	7,850,673	6,537,794	9,957,031	8,178,700	9,473,517
Net Inc (Dec) in Fund Balance	35,164	(976,380)	(58,187)	-	-
Fund Balance, beginning of year	1,041,216	1,076,380	100,000	100,000	100,000
Fund Balance, end of year	\$ 1,076,380	\$ 100,000	\$ 41,813	\$ 100,000	\$ 100,000

A three-month (Oct 1 - Dec 31, 2007) interim budget, in the amount of \$6,650,460, was previously appropriated by the Kent County Board of Commissioners via resolution 09-27-07-100. The 2008 Adopted represents the twelve-month budget for this fund.

County of Kent, Michigan
 Lodging Excise Tax Special Revenue Fund
 Fund Statement

	Year ended December 31,				
	2005 Audited	2006 Audited	2007 Amended	2007 Estimated	2008 Adopted
Revenues:					
Taxes	\$ 4,470,866	\$ 4,774,496	\$ 5,406,500	\$ 4,919,000	\$ 5,264,000
Charges for services	1,449	1,558	2,000	1,000	2,000
Fines & Forfeitures	7,064	9,663	3,000	6,800	3,000
Investment earnings	177,561	232,339	253,500	189,700	161,500
Total Revenues	4,656,941	5,018,056	5,665,000	5,116,500	5,430,500
Expenditures:					
Administration	162,493	180,428	197,500	178,350	183,563
CCBA Lease	4,572,344	4,728,144	4,907,909	4,898,045	4,683,406
Sports Commission	-	-	200,000	200,000	200,000
CVB	853,383	853,383	914,165	943,180	700,000
Zoo Society	425,000	400,000	400,000	400,000	-
Arts Festival	10,000	10,000	10,000	10,000	10,000
Total Expenditures	6,023,220	6,171,955	6,629,574	6,629,575	5,776,969
Net Inc (Dec) in Fund Balance	(1,366,279)	(1,153,899)	(964,574)	(1,513,075)	(346,469)
Fund Balance, beginning of year	5,702,123	4,335,844	3,181,944	3,181,944	1,668,869
Fund Balance, end of year	\$ 4,335,844	\$ 3,181,944	\$ 2,217,370	\$ 1,668,869	\$ 1,322,400*

* The "Fund Balance/Fund Equity" policy of the Board of Commissioners requires, section II.4.a, "...will designate, in the Lodging Excise Tax Fund, an amount equal to twenty-five percent (25%) of the following years budgeted debt service requirements." After set-aside of designated funds, in the amount of \$1,314,452, the undesignated fund balance is estimated at \$7,948 for December 31, 2008.

SPECIAL REVENUE FUNDS

County of Kent, Michigan

**Correction and Detention Special Revenue Fund
Fund Statement**

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Taxes	\$ 13,982,219	\$ 14,641,042	\$ 15,323,903	\$15,300,000	\$ 16,259,887
Investment earnings	233,666	444,884	125,000	500,000	250,000
Total Revenues	14,215,885	15,085,926	15,448,903	15,800,000	16,509,887
Expenditures:					
Contractual services	-	37,000	-	-	2,538,265
Total Expenditures	-	37,000	-	-	2,538,265
Excess (deficiency) of revenues over (under) expenditures	14,215,885	15,048,926	15,448,903	15,800,000	13,971,622
Other Financing Sources (Uses):					
Transfers in	-	-	-	-	-
Transfers out - General Fund	(12,200,000)	(11,000,000)	(15,000,000)	(15,000,000)	(16,000,000)
Transfers out - Debt Service Fund	(6,510,287)	(318,840)	(319,340)	(319,340)	-
Total Other Financing Sources (Uses)	(18,710,287)	(11,318,840)	(15,319,340)	(15,319,340)	(16,000,000)
Net Inc (Dec) in Fund Balance	(4,494,402)	3,730,086	129,563	480,660	(2,028,378)
Fund Balance, beginning of year	4,893,865	399,463	4,129,549	4,129,549	4,610,209
Fund Balance, end of year	\$ 399,463	\$ 4,129,549	\$ 4,259,112	\$ 4,610,209	\$ 2,581,831

County of Kent, Michigan
Senior Millage Special Revenue Fund
Fund Statement

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Taxes	\$ 4,330,400	\$ 4,532,029	\$ 6,380,079	\$ 6,380,000	\$ 6,764,766
Investment earnings	81,235	118,023	50,000	150,000	125,000
Total Revenues	4,411,635	4,650,052	6,430,079	6,530,000	6,889,766
Expenditures:					
Administration	204,904	212,273	270,000	270,000	278,100
Priority services	2,343,551	2,420,719	3,049,567	3,003,000	3,449,351
Support services	484,484	466,797	700,140	840,000	807,148
Access	748,239	640,844	897,392	970,000	1,082,215
Access - AAAWM	378,809	402,063	517,948	369,000	533,486
New and general	575,014	573,071	893,953	957,000	966,501
Emergent	44,745	21,948	41,000	18,000	60,000
Contingency-Undesignated	-	-	60,079	-	-
Total Expenditures	4,779,747	4,737,715	6,430,079	6,427,000	7,176,801
Net Inc (Dec) in Fund Balance	(368,112)	(87,663)	-	103,000	(287,035)
Fund Balance, beginning of year	979,904	611,792	524,129	524,129	627,129
Fund Balance, end of year	\$ 611,792	\$ 524,129	\$ 524,129	\$ 627,129	\$ 340,094

The 2006 budget, based on the December 2005 tax levy, included a dedicated 0.2444 mills for the purpose of providing services to senior citizens in Kent County. The 0.2444 dedicated millage, which was approved in 1999, expired in 2005. Funding for Fiscal Years 2007 and 2008 is based on a newly approved millage rate of 0.3244 mills, included in the December 2006 and anticipated December 2007 tax levies.

SPECIAL REVENUE FUNDS

County of Kent, Michigan

**Register of Deeds Special Revenue Fund
Fund Statement**

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Charges for services	\$ 750,174	\$ 660,748	\$ 700,000	\$ 687,000	\$ 650,000
Investment earnings	7,832	36,636	4,500	54,700	30,000
Total Revenues	758,006	697,384	704,500	741,700	680,000
Expenditures:					
Commodities	9,423	9,902	15,000	10,600	17,000
Contractual services	129,249	287,369	297,510	181,000	284,585
Other	19,416	83,266	103,477	103,476	106,788
Capital outlay	12,529	4,554	300,000	40,000	255,000
Total Expenditures	170,617	385,091	715,987	335,076	663,373
Excess (deficiency) of revenues over (under) expenditures	587,390	312,293	(11,487)	406,624	16,627
Other Financing Sources (Uses):					
Transfers in	-	-	-	-	-
Transfers out	(60,000)	(14,433)	-	-	-
Total Other Financing Sources (Uses)	(60,000)	(14,433)	-	-	-
Net Inc (Dec) in Fund Balance	527,390	297,860	(11,487)	406,624	16,627
Fund Balance, beginning of year	58,128	585,518	883,378	883,378	1,290,002
Fund Balance, end of year	\$ 585,518	\$ 883,378	\$ 871,891	\$ 1,290,002	\$ 1,306,629

County of Kent, Michigan
Drug Law Enforcement Special Revenue Fund
Fund Statement

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Fines & Forfeitures	\$ -	\$ 147,053	\$ 148,554	\$ 135,400	\$ 160,208
Investment earnings	-	5,710	-	4,000	9,000
Total Revenues	-	152,762	148,554	139,400	169,208
Expenditures:					
Personnel	-	67,583	66,367	61,200	63,246
Commodities	-	3,713	3,500	3,300	3,500
Contractual services	-	47,632	72,609	45,500	74,462
Capital outlay	-	9,773	8,594	5,000	-
Total Expenditures	-	128,701	151,070	115,000	141,208
Net Inc (Dec) in Fund Balance	-	24,061	(2,516)	24,400	28,000
Fund Balance, beginning of year	-	-	24,061	24,061	48,461
Fund Balance, end of year	\$ -	\$ 24,061	\$ 21,545	\$ 48,461	\$ 76,461

SPECIAL REVENUE FUNDS

County of Kent, Michigan

**Community Development Special Revenue Fund
Fund Statement**

	<i>Year ended June 30,</i>				
	2005 Audited	2006 Audited	2007 Amended	2007 Estimated	2008 Adopted
Revenues:					
Intergovernmental	\$ 1,868,103	\$ 1,446,988	\$ 2,247,485	\$ 2,108,400	\$ 2,185,159
Reimbursements	187,432	167,228	75,000	204,200	75,000
Total Revenues	2,055,534	1,614,215	2,322,485	2,312,600	2,260,159
Expenditures:					
Personnel	418,210	376,172	337,268	338,700	379,367
Commodities	12,446	10,532	14,211	14,100	18,989
Contractual services	1,621,845	1,200,501	1,925,414	1,914,200	1,839,453
Other	-	26,075	44,700	44,700	22,350
Capital outlay	3,034	935	892	900	-
Total Expenditures	2,055,534	1,614,215	2,322,485	2,312,600	2,260,159
Net Inc (Dec) in Fund Balance	-	1	0	-	-
Fund Balance, beginning of year	-	-	1	1	1
Fund Balance, end of year	\$ -	\$ 1	\$ 1	\$ 1	\$ 1

This is a memorandum budget previously appropriated by the Kent County Board of Commissioners via resolution 05-24-07-55.

County of Kent, Michigan
Child Care Special Revenue Fund
Fund Statement

	<i>Year ended September 30,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 8,533,269	\$ 9,110,797	\$10,147,793	\$ 9,967,000	\$ 10,340,116
Charges for services	311,549	397,245	430,000	220,000	393,000
Reimbursements	95,801	179,344	107,000	175,000	172,000
Other	3,500	500	12,000	20,000	22,500
Total Revenues	8,944,119	9,687,886	10,696,793	10,382,000	10,927,616
Expenditures:					
Personnel	7,538,738	8,357,787	9,115,215	9,473,500	9,129,159
Commodities	257,995	263,648	270,029	261,600	273,265
Contractual services	11,489,850	12,092,913	12,748,052	11,954,200	12,826,516
Other	830,626	880,913	789,704	791,100	865,939
Capital outlay	37,883	30,715	32,555	10,500	49,304
Total Expenditures	20,155,092	21,625,976	22,955,555	22,490,900	23,144,183
Excess (deficiency) of revenues over (under) expenditures	(11,210,973)	(11,938,090)	(12,258,762)	(12,108,900)	(12,216,567)
Other Financing Sources (Uses):					
Transfers in	11,077,391	11,792,012	12,258,053	12,131,270	12,216,567
Transfers out	-	-	-	-	-
Total Other Financing Sources (Uses)	11,077,391	11,792,012	12,258,053	12,131,270	12,216,567
Net Inc (Dec) in Fund Balance	(133,582)	(146,078)	(709)	22,370	-
Fund Balance, beginning of year	357,290	223,708	77,630	77,630	100,000
Fund Balance, end of year	\$ 223,708	\$ 77,630	\$ 76,921	\$ 100,000	\$ 100,000

A three-month (Oct 1 - Dec 31, 2007) interim budget, in the amount of \$5,787,921, was previously appropriated by the Kent County Board of Commissioners via resolution 09-27-07-100. The 2008 Adopted represents the twelve-month budget for this fund.

SPECIAL REVENUE FUNDS

County of Kent, Michigan
DHS Child Care Special Revenue Fund
Fund Statement

	<i>Year ended September 30,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 4,195,495	\$ 4,338,696	\$ 5,021,429	\$ 4,844,800	\$ 5,015,938
Reimbursements	52,524	28,112	15,000	135,000	15,000
Other	-	-	125,000	-	50,000
Total Revenues	4,248,019	4,366,808	5,161,429	4,979,800	5,080,938
Expenditures:					
Contractual services	8,535,106	8,797,531	10,136,919	9,780,150	10,119,184
Other	1,975	3,798	3,052	3,050	2,091
Total Expenditures	8,537,081	8,801,329	10,139,971	9,783,200	10,121,275
Excess (deficiency) of revenues over (under) expenditures	(4,289,062)	(4,434,521)	(4,978,542)	(4,803,400)	(5,040,337)
Other Financing Sources (Uses):					
Transfers in	4,458,781	4,329,616	4,978,542	4,803,400	5,040,337
Transfers out	-	-	-	-	-
Total Other Financing Sources (Uses)	4,458,781	4,329,616	4,978,542	4,803,400	5,040,337
Net Inc (Dec) in Fund Balance	169,719	(104,905)	-	-	-
Fund Balance, beginning of year	18,784	188,503	83,598	83,598	83,598
Fund Balance, end of year	\$ 188,503	\$ 83,598	\$ 83,598	\$ 83,598	\$ 83,598

A three-month (Oct 1 - Dec 31, 2007) interim budget, in the amount of \$2,530,319, was previously appropriated by the Kent County Board of Commissioners via resolution 09-27-07-100. The 2008 Adopted represents the twelve-month budget for this fund.

County of Kent, Michigan

Revenue Sharing Reserve Special Revenue Fund
Fund Statement

	Year ended December 31,				
	2005 Audited	2006 Audited	2007 Amended	2007 Estimated	2008 Adopted
Revenues:					
Taxes	\$24,873,184	\$24,873,184	\$ -	\$ -	\$ -
Investment earnings	245,388	1,108,639	1,350,000	1,700,000	1,250,000
Total Revenues	25,118,572	25,981,823	1,350,000	1,700,000	1,250,000
Other Financing Sources (Uses):					
Transfers in	-	-	-	-	-
Transfers out	(10,494,321)	(10,840,632)	(11,241,736)	(11,241,736)	(11,511,538)
Total Other Financing Sources (Uses)	(10,494,321)	(10,840,632)	(11,241,736)	(11,241,736)	(11,511,538)
Net Inc (Dec) in Fund Balance	14,624,251	15,141,191	(9,891,736)	(9,541,736)	(10,261,538)
Fund Balance, beginning of year	18,022,890	32,647,141	47,788,333	47,788,333	38,246,597
Fund Balance, end of year	\$32,647,141	\$47,788,333	\$37,896,597	\$38,246,597	\$ 27,985,059

Public Act 357 of 2004 provided a funding mechanism to serve as a substitute to county revenue sharing payments. This substitute funding mechanism involves a gradual shift of county property tax millage from a winter tax levy to a summer tax levy.

Tax levy shift - The gradual shift from a winter tax levy to a summer tax levy transitioned as follows:

- In 2005, 1/3 of the county's allocated mills was levied in the summer
- In 2006, 2/3 of the county's allocated mills was levied in the summer
- In 2007, and each year after, all of the county's allocated mills will be levied in the summer

Reserve fund establishment - Each county was required to establish a restricted fund known as the Revenue Sharing Reserve Fund. Three payments, the sum total of which equals the county's December 2004 property tax levy, was placed in the fund from the following:

- 1/3 from the county's December 2004 property tax levy
- 1/3 from the county's December 2005 property tax levy
- 1/3 from the county's December 2006 property tax levy

As an example, the County's total 2004 allocated property tax levy equaled \$74,619,552, the County was required to transfer \$24,873,184 from the 2004 levy, \$24,873,184 from the 2005 levy, and \$24,873,184 from the 2006 levy to the Revenue Sharing Reserve Fund.

Revenue Sharing Reserve Fund Use - Annually, each county may make use of the Revenue Sharing Reserve Fund in amounts not to exceed its October 1, 2003 through September 30, 2004 Revenue Sharing payments adjusted for inflation. The inflation rate is defined by MCL 211.34d(1)(l). The accumulated balance will be drawn down over the next several years to supplement the County's general revenues in lieu of payments previously received under the State's Revenue Sharing Program. Monies held in this fund will be completely drawn down by midyear 2011. It is assumed that the State will begin funding of new revenue sharing payments at that time.

SPECIAL REVENUE FUNDS

County of Kent, Michigan Veterans' Trust Special Revenue Fund Fund Statement

	Year ended September 30,				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 46,980	\$ 60,332	\$ 66,264	\$ 59,800	\$ 66,264
Total Revenues	46,980	60,332	66,264	59,800	66,264
Expenditures:					
Contractual services	48,489	61,086	66,264	59,500	66,264
Total Expenditures	48,489	61,086	66,264	59,500	66,264
Net Inc (Dec) in Fund Balance	(1,509)	(754)	-	300	-
Fund Balance, beginning of year	4,149	2,640	1,886	1,886	2,186
Fund Balance, end of year	\$ 2,640	\$ 1,886	\$ 1,886	\$ 2,186	\$ 2,186

This is a memorandum budget previously appropriated by the Kent County Board of Commissioners via resolution 09-27-07-100.

County of Kent, Michigan

Special Projects - Calendar Year Special Revenue Fund
Fund Statement

	Year ended December 31,				
	2005 Audited	2006 Audited	2007 Amended	2007 Estimated	2008 Adopted
Revenues:					
Licenses and permits	\$ 70,755	\$ 69,935	\$ 73,000	\$ 67,000	\$ 73,000
Intergovernmental	2,974,730	2,635,193	4,003,745	2,709,000	216,026
Charges for services	193,292	336,293	155,000	180,000	155,000
Fines & Forfeitures	130,907	-	-	-	-
Investment earnings	(0)	25,073	-	48,000	14,810
Reimbursements	-	-	-	-	-
Other	198,221	1,131,811	636,575	121,000	113,166
Total Revenues	3,567,905	4,198,305	4,868,320	3,125,000	572,002
Expenditures:					
Personnel	410,387	199,246	199,873	143,000	70,166
Commodities	15,468	10,249	15,162	7,000	10,000
Contractual services	2,072,774	2,004,166	3,896,502	2,340,000	573,632
Other	12,550	5,491	3,230	3,000	14,756
Capital outlay	1,406,559	946,165	1,412,080	610,000	37,381
Total Expenditures	3,917,738	3,165,317	5,526,847	3,103,000	705,935
Excess (deficiency) of revenues over (under) expenditures	(349,833)	1,032,988	(658,527)	22,000	(133,933)
Other Financing Sources (Uses):					
Transfers in	486,215	350,037	20,725	12,204	5,474
Transfers out	(4,690)	(36,934)	(12,204)	(12,204)	-
Total Other Financing Sources (Uses)	481,526	313,103	8,522	-	5,474
Net Inc (Dec) in Fund Balance	131,693	1,346,091	(650,005)	22,000	(128,459)
Fund Balance, beginning of year	387,470	519,163	1,865,253	1,865,253	1,887,253
Fund Balance, end of year	\$ 519,163	\$ 1,865,253	\$ 1,215,248	\$ 1,887,253	\$ 1,758,794

The Calendar Year Special Project Fund shows a net decrease in fund balance of \$128,459. This is due to various special projects spending down accumulated reserves. Most of the reserves, or \$91,000, are being utilized by the Sheriff's Correctional Facility Gifts program. For a complete listing of projects included in this fund see the Special Revenue Funds Schedule of Uses of Financial Resources.

SPECIAL REVENUE FUNDS

County of Kent, Michigan

**Special Projects - Fiscal Year Special Revenue Fund
Fund Statement**

	<i>Year ended September 30,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 4,358,494	\$ 4,198,775	\$ 4,724,772	\$ 3,900,500	\$ 3,944,730
Charges for services	-	1,000	-	-	-
Fines & Forfeitures	34,748	34,772	56,847	34,772	39,604
Investment earnings	0	2,065	257	-	-
Reimbursements	1,130	11,384	1,000	1,200	1,000
Other	2,500	3,500	3,500	2,700	3,500
Total Revenues	4,396,872	4,251,497	4,786,377	3,939,172	3,988,834
Expenditures:					
Personnel	2,590,040	2,350,752	2,522,721	2,135,300	2,266,613
Commodities	43,259	48,984	75,259	65,000	54,400
Contractual services	2,052,572	2,100,026	2,626,037	2,180,000	2,087,920
Other	356,869	355,994	303,727	265,600	185,313
Capital outlay	144,140	43,252	32,959	32,900	35,171
Total Expenditures	5,186,880	4,899,009	5,560,702	4,678,800	4,629,417
Excess (deficiency) of revenues over (under) expenditures	(790,008)	(647,512)	(774,326)	(739,628)	(640,583)
Other Financing Sources (Uses):					
Operating transfers in	715,196	665,119	739,368	739,000	639,462
Operating transfers out	(104,752)	-	-	-	-
Total Other Financing Sources (Uses)	610,444	665,119	739,368	739,000	639,462
Net Inc (Dec) in Fund Balance	(179,564)	17,607	(34,958)	(628)	(1,121)
Fund Balance, beginning of year	199,106	19,542	37,149	37,149	36,521
Fund Balance, end of year	\$ 19,542	\$ 37,149	\$ 2,191	\$ 36,521	\$ 35,400

This is a memorandum budget previously appropriated by the Kent County Board of Commissioners via resolution 09-27-07-100. For a complete listing of projects included in this fund see the Special Revenue Funds Schedule of Uses of Financial Resources.

DEBT SERVICE FUNDS

Debt Service Fund

To account for the retirement of debt related to projects financed from capital improvement bonds, which includes various building and land acquisitions within Kent County.

Building Authority Debt Service Fund

To account for the retirement of debt related to projects of the Kent County Building Authority. Financing for the correctional facility debt service is provided by a dedicated tax millage paid by County property owners. Financing for the senior citizens building debt service is through a lease with the Area Agency on Aging.

DEBT SERVICE FUNDS

County of Kent, Michigan

Debt Service Funds Schedule of Uses of Financial Resources

Program Descriptions	FY 2006	FY 2007		FY 2008		Amended % Change
	Audited	Adopted	Amended	Requested	Adopted	
Fuller Complex Improvements	\$ -	\$ 650,000	\$ -	\$ -	\$ -	NA
Fuller Complex - Animal Shelter	-	-	-	145,625	145,625	NA
Fuller Complex - Boiler Plant	-	-	-	68,000	68,000	NA
63rd District Court	-	-	-	194,563	194,563	NA
Fuller Complex - Campus Improvements	-	-	-	42,688	42,688	NA
Series A Bonds	609,288	611,094	611,094	614,088	614,088	0.5%
Series B Bonds	353,481	350,682	350,682	349,200	349,200	-0.4%
Debt Service Fund	962,769	1,611,776	961,776	1,414,164	1,414,164	47.0%
Courthouse	4,652,999	4,448,814	4,448,814	4,448,354	4,448,354	0.0%
DHS Building	-	-	693,599	1,189,769	1,189,769	71.5%
Sheriff's Administration Building	788,578	792,803	792,803	791,503	791,503	-0.2%
Correction and Detention Facilities	318,990	319,340	319,340	2,538,265	2,538,265	694.8%
Area Agency on Aging	128,955	134,458	134,458	90,635	90,635	-32.6%
Building Authority Debt Service	5,889,522	5,695,415	6,389,014	9,058,526	9,058,526	41.8%
Total Debt Service Fund	\$ 6,852,291	\$ 7,307,191	\$ 7,350,790	\$ 10,472,690	\$ 10,472,690	42.5%

County of Kent, Michigan

Debt Service Fund
Fund Statement

	<i>Year ended December 31,</i>				
	2005 Audited	2006 Audited	2007 Amended	2007 Estimated	2008 Adopted
Revenues:					
Investment earnings	\$ 77	\$ 8,240	\$ -	\$ 8,700	\$ -
Total Revenues	77	8,240	-	8,700	-
Expenditures:					
Principal retirement	500,000	575,000	590,000	590,000	605,000
Interest and agent fees	461,548	387,769	371,776	371,700	809,164
Total Expenditures	961,548	962,769	961,776	961,700	1,414,164
Excess (deficiency) of revenues over (under) expenditures	(961,471)	(954,529)	(961,776)	(953,000)	(1,414,164)
Other Financing Sources (Uses):					
Operating transfers in	1,198,657	962,112	961,776	961,700	1,414,164
Operating transfers out	-	-	-	-	-
Total Other Financing Sources (Uses)	1,198,657	962,112	961,776	961,700	1,414,164
Net Inc (Dec) in Fund Balance	237,186	7,583	-	8,700	-
Fund Balance, beginning of year	7	237,193	244,776	244,776	253,476
Fund Balance, end of year	\$ 237,193	\$ 244,776	\$ 244,776	\$ 253,476	\$ 253,476

The table below identifies the facilities being financed in the Debt Service Fund and the funding source, or transfer in, for each.

<u>Facility</u>	<u>Amount</u>
63rd District Court	\$ 194,563
Animal Shelter	145,625
Boiler Plant	68,000
Fuller Campus Improvements	42,688
Transfer In from the CIP Fund	450,876
Courthouse (Series A)	247,145
82 Ionia (Series A)	366,943
511 N Monroe (Series B)	349,200
Transfer In from the General Fund	963,288
Total	\$ 1,414,164

DEBT SERVICE FUNDS

County of Kent, Michigan

**Building Authority Debt Service Fund
Fund Statement**

Year ended December 31,

	2005 Audited	2006 Audited	2007 Amended	2007 Estimated	2008 Adopted
Revenues:					
Investment earnings	\$ 2	\$ 8,269	\$ 10,500	\$ 9,000	\$ -
Other	61,107,893	5,574,613	5,350,867	5,351,000	7,887,322
Total Revenues	61,107,895	5,582,882	5,361,367	5,360,000	7,887,322
Expenditures:					
Principal retirement	63,546,425	2,165,000	2,275,000	2,275,000	4,600,000
Bond Sale Expense	321,524	-	-	-	-
Interest and agent fees	3,554,157	3,724,522	4,114,014	4,114,000	4,458,526
Total Expenditures	67,422,106	5,889,522	6,389,014	6,389,000	9,058,526
Excess (deficiency) of revenues over (under) expenditures	(6,314,212)	(306,639)	(1,027,647)	(1,029,000)	(1,171,204)
Other Financing Sources (Uses):					
Operating transfers in	6,642,822	338,545	1,038,147	1,038,000	1,189,769
Operating transfers out	-	-	-	-	-
Total Other Financing Sources (Uses)	6,642,822	338,545	1,038,147	1,038,000	1,189,769
Net Inc (Dec) in Fund Balance	328,610	31,906	10,500	9,000	18,565
Fund Balance, beginning of year	68,521	397,131	429,037	429,037	438,037
Fund Balance, end of year	\$ 397,131	\$ 429,037	\$ 439,537	\$ 438,037	\$ 456,602

This is a memorandum budget previously appropriated by the Kent County Building Authority. The table below identifies the facilities being financed in the Building Authority Debt Service Fund and the funding source for each.

<u>Facility</u>	<u>Funding Source</u>	<u>Amount</u>
Courthouse	Funded 100% with rent receipts from the Courthouse General Fund Operating Budget. The City of Grand Rapids reimburses the County for 31.35% of these costs.	\$ 4,448,354
DHS Building	Funded 100% with bond proceeds paid from the Building Authority Construction Fund.	1,189,769
Sheriff Administration Building	Funded 100% from the Sheriff General Fund Operating Budget.	791,503
Correctional Facility	Funded 100% with Correction & Detention Millage tax revenues paid from the Correction & Detention Fund.	2,538,265
Area Agency on Aging Facility	Funded 100% with rent receipts for the Area Agency on Aging.	90,635
Total		\$ 9,058,526

CAPITAL PROJECT FUNDS

Building Authority Construction Fund

To account for construction projects of the Building Authority.

Bond Capital Improvement Fund

To account for construction projects funded by bonds which currently includes various building and land acquisitions within Kent County.

Capital Improvement Fund

To account for revenue set aside for general public improvements, excluding Aeronautics and Public Works Department projects.

CAPITAL PROJECT FUNDS

County of Kent, Michigan

Capital Project Funds Schedule of Uses of Financial Resources

Program Descriptions	FY 2006	FY 2007		FY 2008		Amended % Change
	Actual	Adopted	Amended	Requested	Adopted	
DHS Building	\$ -	\$ -	\$ 28,174,973	\$ -	\$ -	-100.0%
Parks Headquarters	-	-	1,378,656	-	-	-100.0%
Bldg Authority Construction Fund	-	-	29,553,629	-	-	-100.0%
63rd District Court	-	6,000,000	6,000,000	-	-	-100.0%
Fuller Complex Improvement	-	12,000,000	-	-	-	NA
Fuller Complex Imp-FM-Animal Shelter	-	-	4,600,000	-	-	-100.0%
Fuller Complex Imp-FM-Boiler Plant	-	-	4,500,000	-	-	-100.0%
Fuller Complex Imp-FM-Fleet Services	-	-	1,800,000	-	-	-100.0%
Fuller Complex Imp-FM-Campus Impr	-	-	1,750,000	-	-	-100.0%
Bond Capital Improvement Fund	-	18,000,000	18,650,000	-	-	-100.0%
Capital Improvement Program Fund	4,949,520	2,669,929	19,434,157	8,711,023	4,810,514	-75.2%
Capital Project Funds before Transfers	4,949,520	20,669,929	67,637,786	8,711,023	4,810,514	-92.9%
Bldg Authority Construction Fund	-	-	693,599	-	-	-100.0%
Bond Capital Improvement Fund	-	-	-	-	-	NA
Capital Improvement Program Fund	175,194	7,000,000	8,048,659	450,876	450,876	-94.4%
Transfers Out	175,194	7,000,000	8,742,258	450,876	450,876	-94.8%
Total Capital Project Funds	\$ 5,124,714	\$ 27,669,929	\$ 76,380,044	\$ 9,161,899	\$ 5,261,390	-93.1%

County of Kent, Michigan

Building Authority Construction Capital Project Fund
Fund Statement

	<i>Year ended December 31,</i>				
	<u>2005</u> <u>Audited</u>	<u>2006</u> <u>Audited</u>	<u>2007</u> <u>Amended</u>	<u>2007</u> <u>Estimated</u>	<u>2008</u> <u>Adopted</u>
Revenues:					
Investment earnings	\$ 45,342	\$ 69,695	\$ 1,411,447	\$ 850,000	\$ 1,300,000
Other	-	-	27,457,125	27,483,500	-
Total Revenues	45,342	69,695	28,868,572	28,333,500	1,300,000
Expenditures:					
Interest and Bond Sale Expense	-	-	1,874,003	7,000	-
Capital outlay	18,525	-	27,679,626	4,000,000	-
Total Expenditures	18,525	-	29,553,629	4,007,000	-
Excess (deficiency) of revenues over (under) expenditures	26,817	69,695	(685,057)	24,326,500	1,300,000
Other Financing Sources (Uses):					
Transfers in	118	-	-	-	-
Transfers out	(121,421)	-	(693,599)	(693,599)	-
Total Other Financing Sources (Uses)	(121,303)	-	(693,599)	(693,599)	-
Net Inc (Dec) in Fund Balance	(94,486)	69,695	(1,378,656)	23,632,901	1,300,000
Fund Balance, beginning of year	1,573,326	1,478,840	1,548,534	1,548,534	25,181,435
Fund Balance, end of year	\$ 1,478,840	\$ 1,548,534	\$ 169,879	\$25,181,435	\$ 26,481,435

This is a memorandum budget previously appropriated by the Kent Building Authority.

On May 9, 2007, the Kent County Board of Commissioners issued bonds to finance the construction of a new Human Services Complex on Franklin SE. The proceeds, available at closing, totaled \$27,483,542. It is expected this facility will be opened on June 1, 2009. The new facility will house State Department of Human Services offices, a County Health Clinic and Area Community Services Employment and Training Council (ACSET) offices.

CAPITAL PROJECT FUNDS

County of Kent, Michigan

Bond Capital Improvement Project Capital Fund
Fund Statement

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Investment earnings	\$ 40,061	\$ -	\$ 300,000	\$ 5,000	\$ -
Other	-	-	14,500,000	-	-
Total Revenues	40,061	-	14,800,000	5,000	-
Expenditures:					
Capital outlay	4,691,018	-	18,650,000	650,000	-
Total Expenditures	4,691,018	-	18,650,000	650,000	-
Excess (deficiency) of revenues over (under) expenditures	(4,650,957)	-	(3,850,000)	(645,000)	-
Other Financing Sources (Uses):					
Operating transfers in	-	-	4,150,000	650,000	-
Operating transfers out	(231,697)	-	-	-	-
Total Other Financing Sources (Uses)	(231,697)	-	4,150,000	650,000	-
Net Inc (Dec) in Fund Balance	(4,882,654)	-	300,000	5,000	-
Fund Balance, beginning of year	4,882,654	0	0	0	5,000
Fund Balance, end of year	\$ 0	\$ 0	\$ 300,000	\$ 5,000	\$ 5,000

County of Kent, Michigan
Capital Improvement Program Capital Fund
Fund Statement

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Taxes	\$ 3,501,727	\$ 3,605,998	\$ 4,033,161	\$ 4,165,651	\$ 4,289,119
Intergovernmental	393,701	1,068,071	5,234,044	1,041,000	404,271
Investment earnings	420,646	-	-	-	-
Other	10,000	16,666	4,105,951	1,827,000	568,000
Total Revenues	4,326,074	4,690,735	13,387,736	7,033,651	5,261,390
Expenditures:					
Capital outlay	8,699,483	4,949,520	19,434,157	7,206,000	4,810,514
Total Expenditures	8,699,483	4,949,520	19,434,157	7,206,000	4,810,514
Excess (deficiency) of revenues over (under) expenditures	(4,373,409)	(258,785)	(6,046,422)	(172,349)	450,876
Other Financing Sources (Uses):					
Operating transfers in	370,800	167,273	3,998,659	3,998,659	-
Operating transfers out	(550,000)	(175,194)	(8,048,659)	(4,548,659)	(450,876)
Total Other Financing Sources (Uses)	(179,200)	(7,921)	(4,050,000)	(550,000)	(450,876)
Net Inc (Dec) in Fund Balance	(4,552,609)	(266,706)	(10,096,422)	(722,349)	-
Fund Balance, beginning of year	15,023,502	10,470,893	10,204,187	10,204,187	9,481,838
Fund Balance, end of year	\$10,470,893	\$10,204,187	\$ 107,765	\$ 9,481,838	\$ 9,481,838

CIP project budgets are reviewed annually by the County Administrator/Controller and the available budget balances are carried forward for those projects approved for carry forward. The majority of the estimated \$9,481,838 fund balance is reserved for prior year projects that will be part of the Fiscal Year 2008 Amended Budget. According to the Fiscal Year 2007 Amended Budget, the unreserved fund balance is \$107,765.

CAPITAL PROJECT FUNDS

County of Kent, Michigan

2008 Capital Improvement Program Adopted Projects

Projects	Operating Tax Levy	Grant Funding	Debt Financing	Internal Funds	Total
Debt Service Fuller Complex/63rd District Court	\$ 450,876	\$ -	\$ -	\$ -	\$ 450,876
82 Ionia Structural Settling Repair	150,000	-	-	-	150,000
82 Ionia Chiller/Tower/Economizer Repl	400,000	-	-	-	400,000
Roofing Replacement	40,000	-	-	-	40,000
Administration Building Roof/ Artwork	145,000	-	-	-	145,000
Exterior Brick Repair	50,000	-	-	-	50,000
Energy Management Integration	250,000	-	-	-	250,000
Asphalt Repairs	40,000	-	-	-	40,000
City / County Workplan	240,000	-	-	-	240,000
ACSET Projects Work Plan	200,000	-	-	-	200,000
Medical Examiner Design	-	-	568,000	-	568,000
Facilities Management Total	1,965,876	-	568,000	-	2,533,876
Lab Automated Liquid Handling System	26,744	-	-	-	26,744
Health Total	26,744	-	-	-	26,744
SANS Infrastructure and Software Expansion	220,000	-	-	-	220,000
Orthophotography Update	253,950	253,800	-	-	507,750
Planned Server Replacement	120,000	-	-	-	120,000
Prosecutor Laptop PC	30,825	-	-	-	30,825
Information Technology Total	624,775	253,800	-	-	878,575
Zoo Exhibits	400,000	-	-	-	400,000
Removal of Fenced Park Pond	87,000	-	-	-	87,000
Circle Theater Renovations	77,997	-	-	-	77,997
Monkey Island Renovation	165,035	150,471	-	-	315,506
John Ball Zoo Total	730,032	150,471	-	-	880,503
Myers Lake Development	197,057	-	-	-	197,057
Paving Overlay - Creekside Park	103,000	-	-	-	103,000
Playground Replacement - Ruehs Park	58,850	-	-	-	58,850
Parks Total	358,907	-	-	-	358,907
VHF Voter Replacement	45,000	-	-	-	45,000
Replace Fingerprint Machines	150,000	-	-	-	150,000
Video Conferencing & Visitation	181,400	-	-	-	181,400
Jail Garage Door replacement	67,000	-	-	-	67,000
Jail Carpet Replacement	45,000	-	-	-	45,000
Sheriff Total	488,400	-	-	-	488,400
Undesignated	94,385	-	-	-	94,385
CIP Projects Total	\$ 4,289,119	\$ 404,271	\$ 568,000	\$ -	\$ 5,261,390

County of Kent, Michigan
2008 Capital Improvement Program
 Project Detail

Project Name/Site	Description	Operating Budget Impact	Cost
Debt Service Fuller Complex/63rd District Court	To improve internal traffic circulation and parking around the Kent County Complex on Fuller Avenue; to replace the Boiler Plant Facility and Equipment; to replace the Animal Shelter Building; and to replace/consolidate 63rd District Court facilities.	More efficient operation and reduction in utility usage.	\$ 450,876
Structural Settling Repair 82 Ionia	To repair damage caused by settling on the southwest side of the original structure and prevent future settling.	Minimize future repair costs.	\$ 150,000
Chiller/Tower/Economizer 82 Ionia	To replace the current chiller and tower that is approximately 27 years old.	More energy efficient, environmentally friendly, and substantially reduced maintenance costs. It is estimated that this project will provide a project payback of less than five years.	\$ 400,000
Roofing Replacement To be determined	To replace roof membrane.	Improves appearance, efficiency, and safety of County facilities.	\$ 40,000
Roofing Replacement Administration Building	To replace the existing, 20 year old, roof.	Improves appearance, efficiency, and safety of County facilities.	\$ 145,000
Exterior Brick Repair Health Department	To repair deteriorating vapor barrier to eliminate moisture problems.	Minimize future repair costs.	\$ 50,000
Energy Management Integration 82 Ionia, Information Technology and Health Department Buildings	Temperature control upgrades.	Improves the control of energy consumption and reduces maintenance costs.	\$ 250,000
Asphalt Repairs To be determined	To replacement existing asphalt where the potential for complete failure exists.	Reduction in maintenance costs.	\$ 40,000
City/County Work Plan Administration Building	Calder Plaza and Monroe level repairs. Energy Conservation improvements.	Reduction in utility costs.	\$ 240,000
ACSET Projects Work Plan ACSET Complex	To renovate existing facilities.	Improves appearance of County facilities.	\$ 200,000

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County of Kent, Michigan

**2008 Capital Improvement Program
Project Detail**

Project Name/Site	Description	Operating Budget Impact	Cost
Medical Examiner Design To be determined	To research, plan, and design the construction of a new facility.	To be determined.	\$ 568,000
Lab Automated Liquid Handling System Health Department	To automate specimen sample dispensing.	More efficient/accurate operation and reduction of staff time.	\$ 26,744
SANS Infrastructure Expansion Ottawa Data Center/Cedar Street Data Center	Installation of additional data storage to support County applications (PeopleSoft, GIS, JNET, Equalizer, GroupWise, Mugshots, etc). Will also address the storage needs of the GIS expansion and Document Imaging.	Major technology equipment purchased as a capital expense. All county departments requiring additional storage space in the future.	\$ 220,000
Orthophotography Update Kent County	To update the digital orthophotography used by the County and other local units of government.	Fifty percent of the costs will be reimbursed by other local units and a Federal grant.	\$ 507,750
Planned Server Replacement Ottawa Data Center	To fund the planned obsolescence of existing servers to allow IT to use some of the older servers as redundant servers and to create a test environment.	More energy efficient.	\$ 120,000
Laptop PC Upgrade Prosecutor's Office	To replace Prosecuting Attorney's desk top computers with laptops.	More efficient operation.	\$ 30,825
Zoo Exhibits John Ball Zoo	To develop future exhibits.	Increase in operating and maintenance costs.	\$ 400,000
Removal of Fenced Pond John Ball Zoo	To remove fenced park pond.	Reduced personnel/maintenance costs.	\$ 87,000
Circle Theater Renovations John Ball Zoo	To add restrooms and a catering kitchen in the administration building - will allow the space to be used as rental facility.	Rental fees will provide a project payback of less than three years.	\$ 77,997
Monkey Island Renovation John Ball Zoo	To renovate the Monkey Island exhibit.	Water and maintenance costs will be reduced.	\$ 315,506

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County of Kent, Michigan
 2008 Capital Improvement Program
 Project Detail

Project Name/Site	Description	Operating Budget Impact	Cost
Myers Lake Development Myers Lake Park	To pave entry drive and parking lot; develop playground; picnic shelter; and landscaping.	Increase in maintenance costs. \$1,000 annually.	\$ 197,057
Paving Overlay Creekside Park	Replacement of existing asphalt where the potential for complete failure exists.	Reduction in maintenance costs.	\$ 103,000
Playground Replacement Ruehs Park	To replace equipment.	Major equipment purchased as a capital expense.	\$ 58,850
VHF Voter Replacement Sheriff's Department	To replace current VHF voters currently in use. The current voters have exceeded their recommended life and have failed a number of times.	More efficient operation and reduction in maintenance costs.	\$ 45,000
Replace Fingerprint Machines Sheriff's Department	To replace existing fingerprint machines that are at the end of their useful life.	None.	\$ 150,000
Video Conferencing & Visitation Sheriff's Department	To replace video conferencing equipment and add four new locations at the Sheriff's Department and Correction Facility.	It is estimated that this project will provide a project payback of less than five years.	\$ 181,400
Garage Door Replacement Correctional Facility	To replace current garage doors nearing the end of their useful life.	None.	\$ 67,000
Carpet Replacement Correctional Facility	Replace existing carpet due to extreme wear.	None.	\$ 45,000
Undesignated			\$ 94,385
Total Cost			\$ 5,261,390

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INTERNAL SERVICE FUND

Risk Management and Benefits Fund

To account for claims related to public liability, workers' compensation, health, drug, dental benefits and other County insurance programs. The County is primarily self-insured and finances its insurance payments by billing other funds for their respective share.

INTERNAL SERVICE FUND

County of Kent, Michigan

Internal Service Fund
 Schedule of Uses of Financial Resources

Program Descriptions	FY 2006	FY 2007		FY 2008		Amended % Change
	Actual	Adopted	Amended	Requested	Adopted	
Retirement	\$ 186,837	\$ 590,000	\$ -	\$ -	\$ -	NA
Healthcare/Third Party Adm	11,773,670	12,685,703	20,692,730	20,533,000	20,533,000	-0.8%
Dental Plan	1,093,936	1,215,000	1,215,000	1,317,300	1,317,300	8.4%
Prescription Benefits	4,424,356	5,001,000	-	-	-	NA
Insurance	3,305,209	1,975,000	1,975,000	1,940,000	1,940,000	-1.8%
Unemployment Comp	119,810	145,000	145,000	140,000	140,000	-3.4%
Workers Comp	(612,098)	806,800	806,800	820,000	820,000	1.6%
Risk Management Fund	20,291,719	22,418,503	24,834,530	24,750,300	24,750,300	-0.3%
Total Internal Service Funds	\$ 20,291,719	\$ 22,418,503	\$ 24,834,530	\$ 24,750,300	\$ 24,750,300	-0.3%

County of Kent, Michigan
Risk Management Internal Service Fund
Fund Statement

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Charges for services	\$ 1,806,338	\$ 1,789,135	\$ 1,905,000	\$ 1,900,000	\$ 1,865,000
Investment earnings	182,466	250,654	129,530	230,000	106,500
Reimbursements	17,474,324	17,610,642	22,973,578	20,624,000	23,161,476
Other	149,451	121,728	25,000	252,000	25,000
Total Revenues	19,612,579	19,772,159	25,033,108	23,006,000	25,157,976
Expenditures:					
Personnel	358,347	444,328	293,979	440,000	286,789
Commodities	850	1,207	1,485	800	1,485
Contractual services	19,713,243	19,755,950	24,464,421	22,500,000	24,384,665
Other	90,293	90,234	74,645	74,600	77,361
Total Expenditures	20,162,734	20,291,719	24,834,530	23,015,400	24,750,300
Net Inc (Dec) in Fund Balance	(550,155)	(519,560)	198,578	(9,400)	407,676
Fund Balance, beginning of year	3,313,852	2,763,697	2,244,137	2,244,137	2,234,737
Fund Balance, end of year	\$ 2,763,697	\$ 2,244,137	\$ 2,442,715	\$ 2,234,737	\$ 2,642,413

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COMPONENT UNIT FUNDS

Public Works

To account for the operation and maintenance of facilities managed by the Kent County Department of Public Works. Financing is provided primarily by charges for services.

Social Welfare

To account for the administration of various human service programs. State statute requires that the County Treasurer serve as the custodian of all funds provided for the use of the Department of Human Services (DHS). In this case, the County simply serves as a pass-through with respect to state and federal funds for DHS operations, maintaining the funds and records as required by the State. The County also appropriates, at its discretion, funding to maintain and administer various welfare services within the County, including hospitalization, community-based organization funding and client support programs. This activity was moved to the Intergovernmental cost center in the County General Fund in FY 2006.

Housing Commission

The Kent County Housing Commission is a policy-making body which oversees the distribution of rental assistance to low-income residents of the County.

COMPONENT UNIT FUNDS

County of Kent, Michigan

Component Unit Funds Schedule of Uses of Financial Resources

Program Descriptions	FY 2006	FY 2007		FY 2008		Amended % Change
	Actual	Adopted	Amended	Requested	Adopted	
Act 185 Bond Fund	\$ 1,094,390	\$ 1,523,174	\$ 1,523,174	\$ 1,512,992	\$ 1,512,992	-0.7%
Administration	706,006	779,000	796,459	793,600	793,600	-0.4%
Water & Sewer Division	4,071,443	4,330,200	4,371,360	4,295,000	4,295,000	-1.7%
Solid Waste/Landfill Operations	7,211,879	8,365,399	8,458,824	9,004,420	9,004,420	6.5%
Waste-to Energy Operations	33,536,015	41,119,914	41,144,274	40,094,509	40,094,509	-2.6%
Public Works Funds	46,619,732	56,117,687	56,294,091	55,700,521	55,700,521	-1.1%
Administration & Hospitalization	81,431	85,384	85,384	-	-	-100.0%
State Funded Local Payments	2,573,790	3,362,000	3,362,000	3,362,000	3,362,000	0.0%
Humans Services Programs	682,072	677,960	677,960	-	-	-100.0%
Social Welfare Fund	3,337,292	4,125,344	4,125,344	3,362,000	3,362,000	-18.5%
Family Services Coordinator	109,153	115,155	112,552	113,639	113,639	1.0%
Voucher Program	2,029,086	2,208,211	2,389,261	2,167,513	2,167,513	-9.3%
Community Rebuilders	655,712	1,063,692	916,409	1,081,992	1,081,992	18.1%
Dwelling Place	95,190	125,040	84,199	128,448	128,448	52.6%
Housing Commission	2,889,141	3,512,098	3,502,420	3,491,592	3,491,592	-0.3%
Total Component Unit Funds	\$52,846,165	\$63,755,129	\$63,921,855	\$62,554,113	\$ 62,554,113	-2.1%

County of Kent, Michigan
 Public Works Component Unit Fund
 Fund Statement

	<i>Year ended December 31,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 1,528,714	\$ 1,525,799	\$ 1,523,174	\$ 1,500,000	\$ 1,512,992
Charges for services	47,911,689	49,894,148	52,121,414	52,129,000	50,593,359
Investment earnings	1,408,661	2,400,794	1,270,000	2,529,000	2,290,200
Other	905,433	828,523	1,379,502	700,000	1,303,970
Total Revenues	51,754,498	54,649,265	56,294,090	56,858,000	55,700,521
Expenditures:					
Personnel	3,947,578	3,984,847	4,646,585	4,326,000	4,563,550
Commodities	130,198	136,624	176,859	125,400	186,950
Contractual services	35,627,008	37,653,145	40,504,969	39,612,000	39,516,891
Other	4,763,038	4,121,402	10,088,678	3,400,000	10,605,630
Capital outlay	619,640	723,713	877,000	659,000	827,500
Total Expenditures	45,087,463	46,619,732	56,294,091	48,122,400	55,700,521
Net Inc (Dec) in Fund Balance	6,667,035	8,029,532	(1)	8,735,600	-
Fund Balance, beginning of year	38,687,510	45,354,545	53,384,077	53,384,077	62,119,677
Fund Balance, end of year	\$45,354,545	\$53,384,077	\$53,384,077	\$62,119,677	\$ 62,119,677

COMPONENT UNIT FUNDS**County of Kent, Michigan****Social Welfare Component Unit Fund
Fund Statement***Year ended December 31,*

	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 2,466,102	\$ 3,067,137	\$ 3,714,274	\$ 2,909,000	\$ 2,952,000
Reimbursements	374,547	300,786	480,570	366,000	480,000
Other	164	107	500	500	-
Total Revenues	2,840,813	3,368,030	4,195,344	3,275,500	3,432,000
Expenditures:					
Personnel	24,444	19,377	21,000	21,500	-
Contractual services	3,541,258	3,317,915	4,104,344	3,254,000	3,362,000
Total Expenditures	3,565,702	3,337,292	4,125,344	3,275,500	3,362,000
Excess (deficiency) of revenues over (under) expenditures	(724,889)	30,738	70,000	-	70,000
Other Financing Sources (Uses):					
Transfers in	770,000	-	-	-	-
Transfers out	-	-	-	-	-
Total Other Financing Sources (Uses)	770,000	-	-	-	-
Net Inc (Dec) in Fund Balance	45,111	30,738	70,000	-	70,000
Fund Balance, beginning of year	(75,844)	(30,733)	5	5	5
Fund Balance, end of year	\$ (30,733)	\$ 5	\$ 70,005	\$ 5	\$ 70,005

County of Kent, Michigan
Housing Commission Component Unit Fund
 Fund Statement

	<i>Year ended June 30,</i>				
	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Intergovernmental	\$ 3,060,199	\$ 2,886,331	\$ 3,502,420	\$ 3,254,485	\$ 3,491,592
Other	4,062	2,810	-	-	-
Total Revenues	3,064,261	2,889,141	3,502,420	3,254,485	3,491,592
Expenditures:					
Personnel	217,560	232,968	228,559	228,560	268,076
Commodities	1,577	4,222	2,596	2,595	1,700
Contractual services	2,842,686	2,640,806	3,271,040	3,023,105	3,221,816
Other	-	7,450	-	-	-
Capital outlay	2,437	3,695	225	225	-
Total Expenditures	3,064,261	2,889,141	3,502,420	3,254,485	3,491,592
Net Inc (Dec) in Fund Balance	-	-	-	-	-
Fund Balance, beginning of year	70,127	70,127	70,127	70,127	70,127
Fund Balance, end of year	\$ 70,127	\$ 70,127	\$ 70,127	\$ 70,127	\$ 70,127

This is a previously appropriated memorandum budget. The Shelter Plus Care projects MI28C606017, MI28C606018, and MI28C606019 totaling \$1,210,440 were approved by the Kent County Board Chair Roger Morgan on May 3, 2007. The Housing Commission Annual Plan totaling \$2,281,152 was approved by the Kent County Board Chair, Roger Morgan, on March 6, 2007 and by the President of the Kent County Housing Commission, John Walker, on March 14, 2007.

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PROPRIETARY FUNDS

Aeronautics Fund

To account for the operation and maintenance of the Gerald R. Ford International Airport. Financing is provided primarily by user charges.

Delinquent Tax Revolving Fund

To account for and stabilize annual revenues for local taxing units. It does this by paying our local communities 100% of their share of delinquent real property taxes in anticipation of the collection of those taxes by the County Treasurer. The County funds the DTRF by borrowing money and issuing revolving fund notes. Payment of the notes is made from the proceeds of delinquent tax collections. Once the notes are paid in full, any surplus in the fund may be transferred to the County General Fund by action of the Board of Commissioners.

PROPRIETARY FUNDS

County of Kent, Michigan

Proprietary Funds
Schedule of Uses of Financial Resources

Program Descriptions	FY 2006	FY 2007		FY 2008		Amended % Change
	Actual	Adopted	Amended	Requested	Adopted	
Airfield	\$ 6,810,351	\$ 6,987,447	\$ 6,987,447	\$ 7,164,478	\$ 7,164,478	2.5%
Other Lands & Buildings	384,057	344,120	422,120	419,610	419,610	-0.6%
General Aviation	131,735	120,930	122,930	248,660	248,660	102.3%
Dispatch Oper & Safety	6,400,201	6,976,319	6,861,319	7,019,481	7,019,481	2.3%
Building Security	1,311,732	1,394,342	1,394,342	1,378,012	1,378,012	-1.2%
General Maintenance	2,209,118	2,405,678	2,413,678	2,472,910	2,472,910	2.5%
Administration	3,480,678	4,400,192	4,321,443	3,987,687	3,987,687	-7.7%
Air Cargo	1,102,698	1,121,910	1,121,910	1,099,330	1,099,330	-2.0%
Parking	4,071,060	4,913,592	4,913,592	5,196,478	5,196,478	5.8%
Undesignated	-	4,212,056	4,317,805	8,573,513	7,810,074	80.9%
Debt Service 1996	4,535,376	4,392,418	4,392,418	3,885,564	3,885,564	-11.5%
Aeronautics Fund	30,437,007	37,269,004	37,269,004	41,445,723	40,682,284	9.2%
Delinquent Tax Fund	2,651,225	2,087,000	3,537,000	2,956,500	2,956,500	-16.4%
Proprietary Funds before Transfer	33,088,233	39,356,004	40,806,004	44,402,223	43,638,784	6.9%
Delinquent Tax Fund	2,828,795	2,500,000	2,500,000	3,000,000	3,000,000	20.0%
Transfers Out	2,828,795	2,500,000	2,500,000	3,000,000	3,000,000	20.0%
Total Proprietary Funds	\$ 35,917,028	\$ 41,856,004	\$ 43,306,004	\$ 47,402,223	\$ 46,638,784	7.7%

County of Kent, Michigan

Aeronautics Proprietary Fund
Fund Statement

Year ended December 31,

	2005 Audited	2006 Audited	2007 Amended	2007 Estimated	2008 Adopted
Revenues:					
Intergovernmental	\$ 2,315,261	\$ 2,179,920	\$ 4,200,000	\$ 4,200,000	\$ 4,200,000
Charges for services	16,915,656	18,515,533	18,856,587	18,900,000	19,231,301
Fines & Forfeitures	55,591	4,635	8,000	76,000	5,000
Investment earnings	1,034,357	1,801,318	1,090,000	1,638,300	4,245,500
Reimbursements	84,469	713,174	190,000	900,000	190,000
Other	12,173,972	12,932,385	12,924,417	12,924,000	12,810,483
Total Revenues	32,579,306	36,146,967	37,269,004	38,638,300	40,682,284
Expenditures:					
Personnel	7,578,929	7,801,658	8,533,952	8,533,900	8,789,469
Commodities	482,449	428,888	529,949	460,600	482,700
Contractual services	16,329,417	16,393,648	17,746,589	17,613,300	17,803,657
Other	5,951,055	5,655,364	10,084,474	5,280,900	13,385,638
Capital outlay	153,726	157,450	374,040	281,000	220,820
Total Expenditures	30,495,576	30,437,007	37,269,004	32,169,700	40,682,284
Net Inc (Dec) in Fund Balance	2,083,730	5,709,959	-	6,468,600	-
Fund Balance, beginning of year	161,296,961	163,380,691	169,090,650	169,090,650	175,559,250
Fund Balance, end of year	\$163,380,691	\$169,090,650	\$169,090,650	\$175,559,250	\$ 175,559,250

County of Kent, Michigan
Delinquent Tax Proprietary Fund
 Fund Statement

Year ended December 31,

	2005	2006	2007	2007	2008
	Audited	Audited	Amended	Estimated	Adopted
Revenues:					
Taxes	\$ 2,638,963	\$ 3,754,530	\$ 1,870,000	\$ 1,600,000	\$ 1,685,000
Charges for services	399,015	557,396	452,000	542,500	455,000
Investment earnings	1,519,146	1,971,871	1,521,500	2,298,000	2,265,000
Total Revenues	4,557,123	6,283,797	3,843,500	4,440,500	4,405,000
Expenditures:					
Commodities	34,702	35,774	118,000	35,000	115,000
Contractual services	249,215	448,622	339,000	437,000	216,500
Other	1,813,078	2,166,125	3,080,000	3,000,000	2,625,000
Capital outlay	-	705	-	-	-
Total Expenditures	2,096,995	2,651,225	3,537,000	3,472,000	2,956,500
Excess (deficiency) of revenues over (under) expenditures	2,460,128	3,632,572	306,500	968,500	1,448,500
Other Financing Sources (Uses):					
Transfers in	-	-	-	-	-
Transfers out	(3,000,000)	(2,828,795)	(2,500,000)	(2,500,000)	(3,000,000)
Total Other Financing Sources (Uses)	(3,000,000)	(2,828,795)	(2,500,000)	(2,500,000)	(3,000,000)
Net Inc (Dec) in Fund Balance	(539,872)	803,777	(2,193,500)	(1,531,500)	(1,551,500)
Fund Balance, beginning of year	10,159,361	9,619,489	10,423,266	10,423,266	8,891,766
Fund Balance, end of year	\$ 9,619,489	\$10,423,266	\$ 8,229,766	\$ 8,891,766	\$ 7,340,266

MILLAGE RATES & PROPERTY TAX REVENUE

Property Tax is the primary source of revenue for the County's General Fund. Property tax revenue is based on four variables: taxable valuation, the operating millage, delinquencies, and tax abatement/capture programs initiated by local governmental units. The taxable valuation is based on the assessed property valuation of agricultural, commercial, industrial, and residential parcels, both real and personal property. The County's maximum operating millage rate is fixed, subject only to rollback based on the "Headlee" provisions in the state constitution. Application of the authorized millage rate to current taxable valuation produces the total gross tax levy. After recognition of exemption for the taxable valuation of properties located in renaissance zones/industrial facility tax districts, changes in delinquencies, and capture of tax increments by local governments, the County's net tax levy (2007 property tax revenues) is determined.

Michigan Public Act 357 of 2004 changed the collection schedule for the operating property tax levy. Beginning with the 2005 summer tax levy, one-third of the county operating property tax levy was billed on July 1, 2005. In 2006, two-thirds of the operating tax levy was billed in the summer. In 2007, the entire operating tax levy was billed in the summer. Winter tax bills were reduced each year by the same amount. Special millages are excluded and will continue to be billed in December each year. The excess cash flows derived from acceleration of the property tax levy were placed into a reserve account from which the County can draw to replace the suspended State Revenue Sharing program distributions. When the reserve account has been depleted, it is assumed that the State Revenue Sharing program will be reinstated.

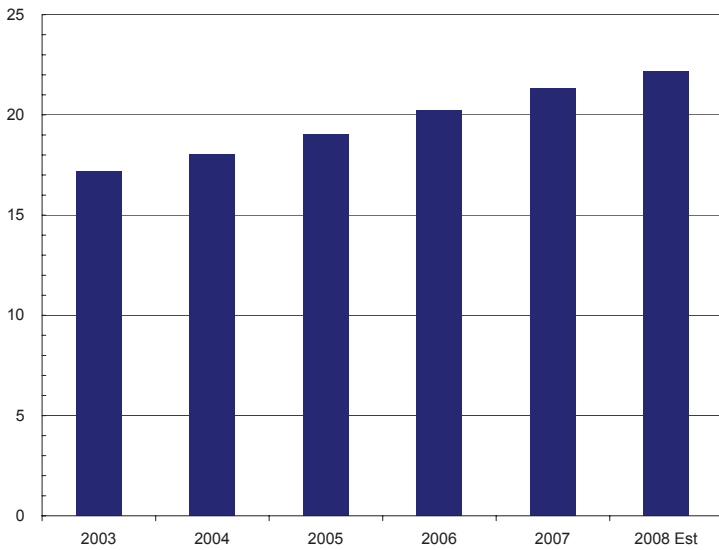
The estimated FY 2008 operating millage rate is 4.2803 mills per \$1,000 of taxable value, this is unchanged from the FY 2007 rate. The correctional facility millage for FY 2008 is 0.7893, this is also unchanged from the FY 2007 rate. The dedicated millage which provided 0.2444 mills for the delivery of senior services, expired in 2005. The voters approved the renewal of the senior millage on the August 2006 primary ballot. The new millage, for FY 2007 and FY 2008, was approved at an increased rate of 0.3244 mills. The total estimated millage levy for BY 2008 is 5.3940 mills per \$1,000 of taxable value. This rate represents no change from the FY 2007 millage.

The County's taxable valuation increased from \$20.223 billion in tax year 2006 to \$21.325 billion in tax year 2007, or 5.5%. It is estimated that the taxable valuation will increase to \$22.157 billion, for an additional 3.9% in tax year 2008. The entire 2008 operating levy, or 4.2803 mills, is applied to the 2008 estimated taxable value of \$22.157 billion to generate \$91.8 million (after set-aside for tax capture and delinquencies) in property tax revenue.

The total estimated tax collection from the ad valorem operating levy is \$91.8 million, an estimated 1.8% increase over the 2007 budget estimate of \$90.1 million. The total tax collection estimate will grow 2.7% from \$111.5 million in FY 2007 to \$114.5 million in FY 2008. The \$91.8 million operating levy is allocated to the General Fund (\$87.5 million) and the CIP Fund (\$4.3 million) per the County's Capital Improvement Program Policy.

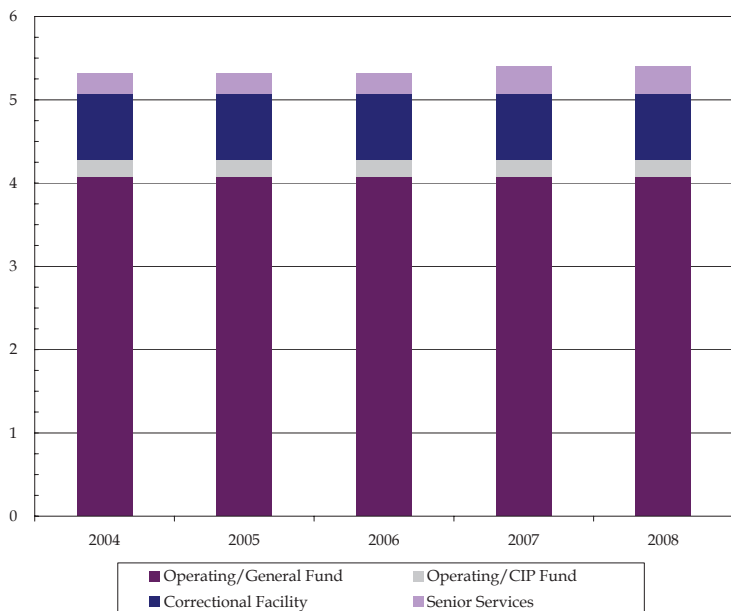
MILLAGE RATES & PROPERTY TAX REVENUE

State Taxable Value *(in billions)*



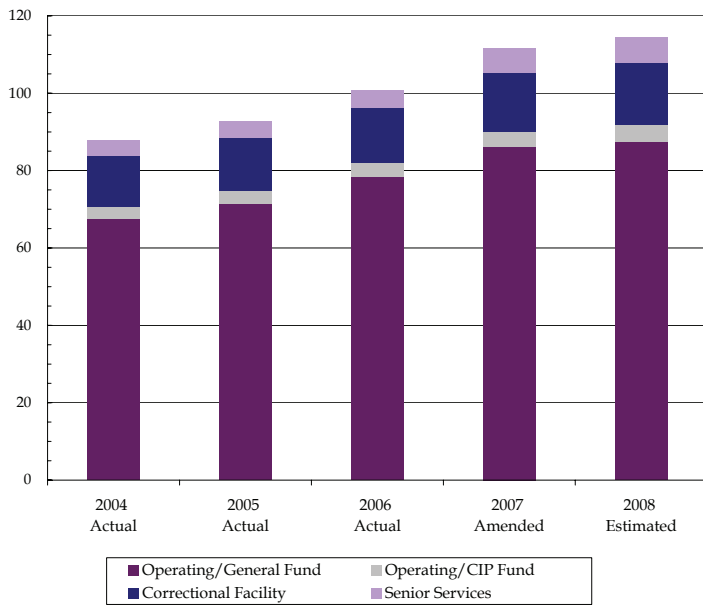
The Kent County State Taxable Value has increased from \$17.175 billion in tax year 2003 to \$21.325 billion in tax year 2007. This represents a 24.2% increase or an average annual increase of 4.8%. The increase from tax year 2006 to tax year 2007 is 5.5%. It is estimated that the taxable valuation will increase to \$22.157 billion, or 3.9%, in tax year 2008.

Millage Rates



The estimated operating millage rate for FY 2008 is 4.2803 mills, this is unchanged from FY 2007. Per the CIP Policy, the operating millage for FY 2008 is being split between the General Fund (4.0803 mills) and the CIP Fund (0.2000 mills). The correctional facility millage for FY 2008 is 0.7893 and 0.3244 mills for senior services. The total estimated millage rate for FY 2008 is 5.3940, this rate remains unchanged from the FY 2007 millage of 5.3940 mills.

Property Tax Revenue (in millions)



Property tax revenue, based on the increase in the STV, will grow 2.7% from \$111.5 million in FY 2007 to \$114.5 million in FY 2008. The FY 2008 General Fund operating portion of the property tax revenue is \$87.5 million, an increase of 1.6% over the FY 2007 budget estimate. Property tax revenue is increasing at a decreasing rate in FY 2008 due to the additional operating levy in FY 2007 as a result of the third and final year of the property tax shift.

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