KENT COUNTY DEPARTMENT OF PUBLIC WORKS

AGENDA

August 4, 2016

8:30 AM

Earl G. Woodworth Building
Meeting Room Chambers
1500 Scribner Avenue NW
Grand Rapids, Michigan 49504

2016 BOARD

Theodore J. Vonk
Chair

Shana Shroll
Vice Chair

William Byl
Secretary

Dave Bulkowski

David Groenleer

Dan Koorndyk

Richard Vander Molen

Darwin J. Baas
Director

I. Call to Order

II. Consent Agenda

- A. Review and Approval of Minutes
- B. Conference/Education Travels
  - i. Waste 360 Summit 2016 Conference
  - ii. Resource Recycling 2016 Conference
  - iii. Administrative Excellence 2016 Conference

III. Administration

- A. Years of Service Awards

IV. Environmental Compliance Management

- A. North Kent Landfill Gas System and Cap Evaluation - Action Request

V. Waste-to-Energy Facility Operations

- A. Scheduled Outage: September 19 – October 3, 2016

VI. Accounting & Finance

- A. DPW Accrual Basis Budget – Action Request

VII. Approval of Monetary Outlays

Earl G. Woodworth Building
1500 Scribner Avenue NW
Grand Rapids, MI 49504-3233

Telephone: 616.632.7920
Facsimile: 616.632.7925
kcdpw@kentcountymi.gov

VIII. Director's Report

A. Electronics Recycling Program – CRT TV promotion

B. Recycling Center Baler Explosion Update

C. WTE Facility Assessment

D. Recycling Center Scalehouse

E. Tire Recycling Grant

IX. Public Comment/Miscellaneous

X. Adjournment

KENT COUNTY BOARD OF PUBLIC WORKS

MINUTES

June 16, 2016

8:30 AM

MEMBERS PRESENT:	Commissioners Koorndyk, Groenleer, Byl, Shroll, Bulkowski, VanderMolen
MEMBERS ABSENT:	Commissioner Vonk
OTHERS PRESENT:	Darwin Baas, Director; Elissa Soto, Office Manager; Kimberly Williams, Finance Director; Chris Robinson, WTE Operations Manager; Dan Rose, Solid Waste Operations Manager; Nic VanderVinne, Resource Recovery & Recycling Manager

I. Call to order

Vice Chair Shroll called the meeting to order at 8:30 a.m.

II. Minutes

MOTION

It was moved by Commissioner Groenleer and seconded by Commissioner Byl to approve the June 2, 2016, minutes.

Motion carried unanimously.

III. Finance

A. 2017 Budget

At the June 2, 2016 Board meeting, the BPW Board determined that more time was necessary for the review of the 2017 DPW Budget in order to give approval.

Staff presented to the Board in more detail the Department budget, with emphasis on the added tipping fees at the Recycle and Education Center. After much discussion it was determined that the Department would establish a tiered tipping fee at the facility. Haulers within Kent County will be charged $35/ton, non-County haulers $40/ton and

$45/ton for transfer trailers. The budget provides funds for two new positions in order to manage the increase in volume received at the MRF.

MOTION

It was moved by Commissioner Byl and seconded by Commissioner VanderMolen to approve the 2017 Budget for the Department of Public Works for submittal to the County Administration.

Motion carried unanimously.

IV. Miscellaneous

The Board was reminded that there would be no July BPW meeting. The next meeting scheduled August 4, 2016.

V. Adjournment

The meeting was adjourned at 9:20 a.m.

MEETING DATE: **August 4, 2016**

AGENDA ITEM#: II – B - i

BOARD OF PUBLIC WORKS ACTION REQUEST

SUBJECT: Waste360 Recycling Summit 2016 Travel

DIVISION: Administration

PREPARED BY: Darwin J. Baas, Director

ACTION REQUESTED:

Review and approve conference travel for one staff and any Board Members to attend the Waste360 Recycling Summit 2016.

SUMMARY OF REQUEST:

Approval is requested to attend Waste360 Recycling Summit 2016 to be held September 19-21 in Austin, TX at a total cost of $1,733.

The Waste360 Recycling Summit 2016 will focus on the major issues, trends and technologies driving today's commercial and residential recycling. In addition, staff will have the opportunity to tour Austin's ReManufacturing Hub and visit with Austin staff to gather input, ideas and references for Kent County's Imagine Trash vision.

SUGGESTED MOTION:

It was moved by_____ and seconded by_____ to approve conference travel for one staff and any Board Members to attend the Waste360 Recycling Summit 2016.

ATTACHMENTS:

Travel Request
Conference Agenda

GOVERNING/ADVISORY BOARD APPROVAL DATE: August 4, 2016

DEPARTMENT DIRECTOR: _____

COUNTY OF KENT
DEPARTMENT OF PUBLIC WORKS
CONFERENCE TRAVEL REQUEST

Employee Name: Kristen Wieland **Date:** 8/4/2016

Name of Conference: Waste360 Recycling Summit 2016

Conference Location: Austin, TX

Conference Date(s): from 9/19/2016 to 9/21/2016

Departure Date: 9/19/2016 **Return Date:** 9/22/2016

		Requested	**Actual**
Transportation (tax exempt)		$416.00	$_____
☒Plane ☐Own Car ☐County Car			
Housing Cost		$687.00	$_____
Meals		$100	$_____
Registration		$500.00	$_____
Taxi/Bus/Shuttle/Car Rental		$30	$_____
Miscellaneous (tips, tolls, parking, etc.)		$_____	$_____
	Total Expense	$1733.00	$_____
	Less Prepaid Expense(s)	$1603.00	$_____
	Total Reimbursement	$130	$_____

Account Distribution: _____ _____ _____

Waste 360™
Recycling Summit

September 19-21, 2016

Hyatt Regency Austin • Austin, TX

MONDAY: September 19, 2016		
TIME	**TRACK A**	**TRACK B**
1:00 – 4:00pm	**Facility Tour**	
2:00 – 4:00pm	**NWRA Recycling Committee Meeting**	
5:00 – 7:00pm	**Opening Reception**	
TUESDAY: September 20, 2016		
7:30am	**Registration Opens**	
8:00 – 9:10am	**International Recycling Trends Keynote Panel** Andrea Rodriguez – FCC	
9:20 – 10:30am	**Is Mixed Waste Processing Dead?** **Moderator:** Gary Brooks, Shawn State – Pratt, JD Lindeberg – RRS, Hilary Gans – South Bay Recycling, Rich Rearden – BHS	**Policies and their Impacts on Food Waste Management** Gena McKinley – City of Austin, Ben Harvey – E.L. Harvey, Abbie Webb – Casella
10:30 – 10:40am	**Break**	
10:40 – 11:50am	**Recyclables in Shipping vs. Domestic** Patty Moore – Moore Recyling Associates	**The Limits to Recycling – Measuring the Environmental Benefits of Recycling** Anne Johnson – RRS, Dieter Eckels – Cascadia Consulting
12:00 – 1:30pm	**Awards Luncheon & Sustainable Materials Management Programs Panel** Loretta Pickerell – Oregon DEQ, Sarah Hartwell, Jennifer Gerholdt – Chamber of Commerce Foundation, Karen Coca – LA City	
1:30 – 2:30pm	**Networking**	
2:30 – 3:40pm	**Plastic – Market Updates and Packaging Evolution** **Moderator:** Michael Timpane – RRS, Jordan Tony – Moore Recycling Associates, Resa Dimino – NAPCOR, Emily Tipaldo – ACC	**Food Waste Organics** Hunt Briggs – RRS, Matt Hedrick – Organix, Bill Camarillo – Agromin

Continued on next page...

**Schedule, sessions and speakers subject to change*

TUESDAY: September 20, 2016		
TIME	**TRACK A**	**TRACK B**
3:50 – 4:00pm	**Break**	
4:00 – 5:10pm	**Municipal Contract Negotiations and Best Practices** Anne Germain – NWRA, Mitch Kessler – KES Consult, Bob Anderson – Recommunity	**The Real Truth About EPR** **Moderator:** Susan Robinson, Laura Rowell – Sonoco, Chaz Miller – NWRA
5:00 – 7:00pm	**Reception**	
WEDNESDAY: September 21, 2016		
7:30am	**Registration Opens**	
8:00 – 9:10am	**Glass Panel** Cody Marshall – Recycling Partnership	
9:20 – 10:30am	**Recycling State of Practice Update** Debra Kantner & Bryan Staley, PhD, P.E. – EREF	**The Current Issues Facing Recycling —** **What Will Spur Further Investment in Recycling Infrastructure?** Kerry Getter – Balcones, Ilya Shmulenson – KABAustin, Scott Pasternak – Burns McDonnell
10:30 – 10:40am	**Break**	
10:40 – 11:50am	**Waste Conversion Technologies** Mike Hart – Sierra Energy, David McConnell – Enerkem	**Has Single Stream Peaked?** Bruce Walker – City of Portland, Michelle Leonard – SCS Engineers, Kim Braun – Santa Monica
12:00 – 1:00pm	**Lunch**	
1:10 – 2:10pm	**The Costs of Recycling on MRF Operations** **Moderator:** Bill Keegan, Nat Egosi – RRT, Pete Keller – Republic, Chris Hawn – Machinex	
2:30 – 3:40pm	**Integrated Approach to Recycling Education** **Moderator:** Ryan Beard – Texas Disposal, Amy Kirwin – City of San Marcos, TX, Laura Fragoso – Round Rock Express Baseball Club, Allen Barnes – City of Gonzales, TX	**Special Issues in Recycling** **Marine Debris:** Jenna Jambeck – University of Georgia, **Sharps Management:** Selin Hoboy – Stericycle, **E-Waste:** Julie Ketchum – Waste Management

**Schedule, sessions and speakers subject to change*

MEETING DATE: **August 4, 2016**

AGENDA ITEM#: II – B - ii

BOARD OF PUBLIC WORKS ACTION REQUEST

SUBJECT: Resource Recovery Conference 2016

DIVISION: Solid Waste - Resource Recovery

PREPARED BY: Nic VanderVinne, Resource Recovery and Recycling Manager

ACTION REQUESTED:

Review and approve conference travel for one staff and any Board Members to attend the Resource Recovery Conference 2016.

SUMMARY OF REQUEST:

Approval is requested to attend Resource Recovery Conference 2016 to be held August 30 - September 1 in New Orleans, Louisiana at a total cost of $1,818.

The Resource Recycling Conference provides opportunity to network with clients, prospective partners, vendors and top materials management decision-makers with a lineup of education sessions includes materials processing trends, tactics to boost diversion rates, legislative talking points, market analysis and much more for recycling and material recovery facilities.

SUGGESTED MOTION:

It was moved by_____ and seconded by_____ to approve conference travel for one staff and any Board Members to attend the Resource Recovery Conference 2016.

ATTACHMENTS:

Travel Request
Conference Agenda

GOVERNING/ADVISORY BOARD APPROVAL DATE: August 4, 2016

DEPARTMENT DIRECTOR: _____

COUNTY OF KENT
DEPARTMENT OF PUBLIC WORKS
CONFERENCE TRAVEL REQUEST

Employee Name: Lauren Westerman **Date:** 7/29/2016

Name of Conference: Resource Recycling Conference

Conference Location: New Orleans, LA

Conference Date(s): from 8/30/2016 to 9/1/2016

Departure Date: 8/30/2016 **Return Date:** 9/1/2016

		Requested	**Actual**
Transportation (tax exempt)		$500.00	$_____
☒Plane ☐Own Car ☐County Car			
Housing Cost		$550.00	$_____
Meals		$80.00	$_____
Registration		$525.00	$_____
Taxi/Bus/Shuttle/Car Rental		$38.00	$_____
Miscellaneous (tips, tolls, parking, etc.)		$125.00	$_____
	Total Expense	$1818.00	$_____
	Less Prepaid Expense(s)	$_____	$_____
	Total Reimbursement	$_____	$_____

Account Distribution: _____ _____ _____

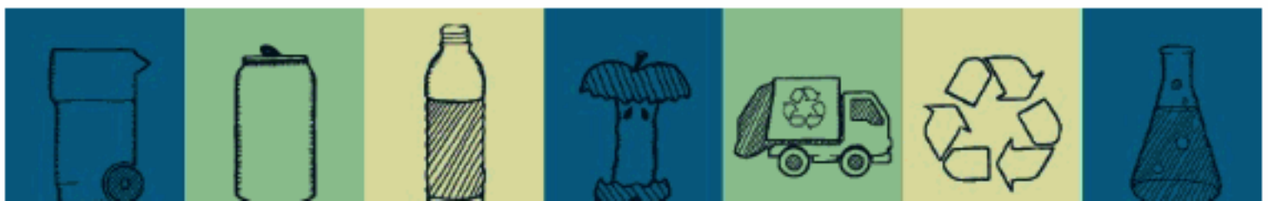
August 30 - September 1, 2016 | Hilton New Orleans Riverside | New Orleans, Louisiana

Schedule-at-a-Glance

Several pre, during and post conference workshops and events will be held in conjunction with the conference. These events may require separate registration and additional fees apply. Times and events are subject to change without notice. Additional information will be added as it becomes available.

TUESDAY AUGUST 30

7:30 a.m. – 7:00 p.m.	Registration Open Grand Ballroom Registration
8:30 a.m. – 12:00 p.m.	Measurement Matters: State Conversation Presented by Emerge Knowledge Design Melrose, 3rd Floor
9:00 – 10:00 a.m.	NRC Board Meeting Jasperwood, 3rd Floor
9:00 a.m. – 4:00 p.m.	Intro to Zero Waste Training Presented by Zero Waste USA (additional registration fee) Marlborough B, 2nd Floor
9:00 a.m. – 4:00 p.m.	Zero Waste Community Principles and Tools Presented by Zero Waste USA (additional registration fee) Marlborough A, 2nd Floor
10:00 a.m. – 12:00 p.m.	NRC Annual Membership Meeting and Candidates Forum Jasperwood, 3rd Floor
1:00 – 4:00 p.m.	Crush Contamination, Crank Quality: A How To Workshop Presented by The Recycling Partnership (additional registration fee) Magnolia, 3rd Floor
1:00 – 4:00 p.m.	Recycling Organizations Council Meeting (ROC) Rosedown, 3rd Floor
2:00 – 4:00 p.m.	Southeast Recycling Development Council (SERDC) Board Meeting Eglinton-Winton, 2nd Floor
2:00 - 4:00 p.m.	Municipal Roundtable: A Discussion of Resource Diversion Best Practices Presented by Solid Waste Authority of Central Ohio Melrose, 3rd Floor



MEETING DATE: **August 4, 2016**

AGENDA ITEM#: II – B – iii

BOARD OF PUBLIC WORKS ACTION REQUEST

SUBJECT: 23rd Annual Conference for Administrative Excellence

DIVISION: Administration

PREPARED BY: Elissa Soto, Office Manager

ACTION REQUESTED:

Review and approval for conference travel for the Office Manager and any Board Members to attend the 23rd Annual Conference for Administrative Excellence.

SUMMARY OF REQUEST:

Approval is requested to attend the 23rd Annual Conference for Administrative Excellence to be held October 10 -13, 2016 in Las Vegas, NV at a cost of $2656.96.

The Office Dynamics International *Annual Conference for Administrative Excellence* for Executive And Administrative Assistants is devoted to leveraging emerging technologies, improving office communication and continuous improvement in office administration for the workplace.

SUGGESTED MOTION:

It was moved by_____ and seconded by_____ to approve travel for the Office Manager and any Board Members to attend the 23rd Annual Conference for Administrative Excellence at an estimated cost of $2656.96.

ATTACHMENTS:

Travel Request
Conference Agenda

GOVERNING/ADVISORY BOARD APPROVAL DATE: August 4, 2016

DEPARTMENT DIRECTOR: _____

COUNTY OF KENT
DEPARTMENT OF PUBLIC WORKS
CONFERENCE TRAVEL REQUEST

Employee Name: Elissa Soto **Date:** 8/4/2016

Name of Conference: 23rd Annual Conference for Administrative Excellence

Conference Location: Las Vegas, NV

Conference Date(s): from 10/10/2016 to 10/13/2016

Departure Date: 10/10/2016 **Return Date:** 10/13/2016

	Requested	**Actual**
Transportation (tax exempt)	$415.96	$_____
☒Plane ☐Own Car ☐County Car		
Housing Cost	$596.00	$_____
Meals	$100.00	$_____
Registration	$1495.00	$_____
Taxi/Bus/Shuttle/Car Rental	$50.00	$_____
Miscellaneous (tips, tolls, parking, etc.)	$_____	$_____
Total Expense	$2656.96	$_____
Less Prepaid Expense(s)	$2506.96	$_____
Total Reimbursement	$150.00	$_____

Account Distribution: _____ _____ _____

AGENDA-AT A-GLANCE

Monday, October 10, 2016

6:00 - 8:00 Social Fusion Mixer

Tuesday, October 11, 2016

7:45 - 8:15 Networking Breakfast

8:30 -10:00 Opening with Joan Burge: The Future Belongs to the Revolutionary Assistant

10:00 - 10:30 Networking Break ***Boutique Opens!***

10:30 - 11:45 Brandi Britton: Trailblazing Your Way to Career Success

11:45 - 1:00 Lunch and Boutique Open

1:00 - 3:00 Annette Brown & Joan Burge: Compression Planning: From Idea To Action & Faster Results (Compression Planning Session & Team Building)

3:00 - 3:30 Networking Break and Boutique Open

3:30 - 4:30 Daren Martin: A Company of Owners

7:00 – 10:30 Gala: Michael Jackson ONE™

Presented By:

OFFICE DYNAMICS INTERNATIONAL

Wednesday, October 12, 2016

7:45 - 8:15 Networking Breakfast

8:30 - 10:00 Joan Burge: Making the Modern Workspace Work For You

10:00 - 10:30 Networking Break and Boutique Open with ***Joan Burge Book Signing***

10:30 - 11:45 Midori Connolly: Becoming a Productivity Ninja with Technology Tools

11:45 - 1:00 Educational Lunch and Boutique Open with ***Midori Connolly: Tech Clinic***

1:00 - 2:00 Peggy Vasquez: Developing The Power of Your Inner Circle

2:00 - 3:00 Chrissy Scivicque: The Proactive Administrative Professional… How to Stop Playing Catch Up & Start Getting Ahead

3:00 - 3:30 Networking Break and Boutique is Open with:
- Midori Connolly: Tech Clinic
- Peggy Vasquez: Book Signing
- Chrissy Scivicque: Meet & Greet

3:30 - 4:30 Colette Carlson: Step Up and Speak Out

Thursday, October 13, 2016

7:45 - 8:15 Networking Breakfast

8:00 - 8:45 Boutique Open Last Chance Shopping! Certificate of Completion Available for Pick-up

8:30 - 9:00 Announcements & Prizes

9:00 - 10:00 Lisa Olsen: How to Think Like Leonardo Da Vinci!

10:00 - 11:30 Kemetia Foley: It's How You Say It!

11:30 - 12:30 Joan Burge Closing Session: Embrace Your Professional Power

OfficeDynamicsConference.com
800.STAR.139

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MEETING DATE: **August 4, 2016**

AGENDA ITEM#: IV – A

BOARD OF PUBLIC WORKS ACTION REQUEST

SUBJECT: North Kent Landfill Gas Collection System and Cap Evaluation

DIVISION: Solid Waste Operations

PREPARED BY: Molly Sherwood, Environmental Compliance Manager

ACTION REQUESTED:

To approve CB&I to conduct an evaluation of the North Kent Landfill gas collection system and cap.

SUMMARY OF REQUEST:

North Kent Landfill operated from 1977 to 1986. A landfill gas collection and control system was installed post closure, but due to settling at the top of the landfill, it is no longer able to effectively control landfill gas. The settling on the landfill has also created areas of poor drainage and ponding water on the top of the landfill.

In order to plan for repairs, it is necessary to first complete an evaluation of the GCS and landfill cap. Through an RFP process, 8 proposals were received for evaluation of the North Kent Landfill gas collection system and cap. Staff evaluated the proposals based on price, approach to the project, staffing, references and experience. Staff recommends CB&I perform the evaluation of landfill gas collection and cap at North Kent Landfill.

SUGGESTED MOTION:

It was moved by_____ and seconded by_____ to approve CB&I for evaluation of the North Kent Landfill gas collection system and cap for $20,410.

ATTACHMENTS:

GOVERNING/ADVISORY BOARD APPROVAL DATE: August 4, 2016

DEPARTMENT DIRECTOR: _____

MEETING DATE: **August 4, 2016**

AGENDA ITEM#: VI – A

BOARD OF PUBLIC WORKS ACTION REQUEST

SUBJECT: DPW Accrual Basis Budget

DIVISION: Accounting & Finance

PREPARED BY: Kimberly Williams, Finance Director

ACTION REQUESTED:

Adoption of the Department of Public Works 2017 Accrual Budget as submitted to County Administration.

SUMMARY OF REQUEST:

Each year the Department of Public Works prepares a Rate Study for its operations. This rate study is a cash basis income statement and its primary use is to set disposal rates to cover cash expenditures including wages, benefits, operating expenses, capital improvements and debt payments.

The budget submitted to the Controller's Office is a full accrual basis budget and audited financial statements are filed on this basis. Therefore, the rate study has adjustments for capital improvement plan expenditures, principle payments, depreciation and amortization expense, cell construction reserves and internal fund contributions.

Annual approval of a full accrual basis budget by the Board of Public Works will streamline and enable the Department to make necessary budget adjustments at the Board level instead of bringing these requests to the full Board of Commissioners and was recommended by the County Budget Director for the DPW's enterprise funds.

SUGGESTED MOTION:

It was moved by_____ and seconded by_____ to adopt the 2017 Accrual Budget for the Department of Public Works showing revenues of $42,690,007 and expenses of $42,690,007.

ATTACHMENTS:

Department of Public Works, Solid Waste Disposal Fund, Fund 517 2017 Budget.

GOVERNING/ADVISORY BOARD APPROVAL DATE: August 4, 2016

DEPARTMENT DIRECTOR: _____

Fund	517	Sanitary Landfill Fund

Object	Object Name	2013 Actual	2014 Actual	2015 Actual	2016 Amended	2017 Request (R1)
5810	Contributions from Local Units	652,742	654,334	660,143	-	-
6360	Other Services Rendered	-	506	11,005	4,050	12,650
6480	Sales	32,139,978	34,554,050	34,481,849	35,576,105	38,509,488
6650	Interest	238,535	295,568	281,062	287,889	298,464
6750	Other Fees	891,251	843,342	666,052	884,140	485,000
6760	Reimbursements	341,930	363,784	-	3,359,426	3,384,405
6870	Refunds/Rebates	-	-	-	20,000	-
6940	Cash Over or Short	(422)	(53)	252	-	-
Revenue Total		**34,690,440**	**36,754,236**	**36,548,148**	**40,131,610**	**42,690,007**
7030	Salaries	2,871,448	2,914,474	2,810,954	3,016,879	3,089,922
7040	Overtime	153,563	150,751	165,674	183,300	109,923
7070	Other Post Employment Benefits	49,452	51,755	47,213	51,187	103,592
7080	Unemployment Compensation (SUTA)	-	-	-	5,997	6,001
7090	FICA	221,785	236,578	217,338	244,908	244,751
7130	Worker's Compensation	9,963	24,547	28,267	32,107	22,154
7170	Defined Benefit Pension Plan	307,725	268,511	261,156	316,967	241,087
7180	Health Insurance Premiums (Current EE)	-	-	595,232	656,959	846,930
7230	Other Employee Benefits	518,097	538,179	-	105,191	105,593
7310	Office Supplies	18,182	15,492	7,687	19,650	13,650
7360	Data Processing Supplies	23,412	10,709	5,652	16,120	13,250
7400	Operating Supplies	30,851	43,079	54,943	61,275	66,253
7430	Janitorial Supplies	7,075	18,853	10,262	20,600	21,450
7570	Uniforms	11,848	14,753	25,763	19,150	25,600
7610	Medical & Safety Supplies	26,810	49,569	49,492	40,850	54,825
7690	Gas,Oil,Gease,Anti-freeze	398,623	423,165	247,494	453,000	334,500
7710	Vehicle Supplies	38	-	-	1,000	1,000
7720	Repair & Maintenance Supplies	7,881	8,557	10,318	9,950	10,200
7990	Books & Publications	-	-	-	100	100
8010	Professional & Contractual Services	17,584,760	18,315,491	19,028,576	20,095,305	20,813,811
8030	Dues & Memberships	9,026	10,605	8,692	13,825	11,275
8080	External Financial Fees	23,500	19,600	38,841	25,050	44,650
8090	Legal Fees	23,429	7,502	50,937	15,500	23,000
8500	Communications	47,805	50,418	51,119	51,100	53,100
8510	Mail/Postage	2,447	2,289	3,831	3,000	4,100
8530	Freight	461,486	615,645	654,926	637,000	667,500
8630	Travel	15,708	23,695	32,783	38,350	48,550
8670	Meeting Expense	-	81	-	-	-
8680	Education & Training	1,911	7,770	6,665	12,525	14,850
8720	Liability Insurance	410,751	417,839	464,888	453,775	457,100
8730	Loss Deductible	-	1,411	2,200	2,500	2,500
8800	Community Promotion	29,077	18,200	61,960	43,600	38,100
9000	Printing & Publishing	7,213	12,887	12,264	18,000	22,480
9180	Water Sewage	277,367	332,113	486,922	355,625	378,350
9200	Electric	136,278	135,715	33,955	128,125	92,150
9210	Heating	98,318	129,586	100,143	183,750	180,500
9290	R & M Grounds	945,255	880,590	1,378,676	1,428,025	2,356,625
9300	R & M Buildings	181,278	201,940	174,582	229,900	224,900
9310	R & M Equipment	673,860	753,081	613,480	755,600	751,100
9320	R & M Vehicles	67,860	44,115	61,873	54,650	60,600
9330	Software Maintenance Agreements	-	-	-	-	8,000
9350	R & M Office Equip, Furn, & Fix	-	767	70	1,000	1,000
9400	Rentals	120,000	120,000	120,000	120,000	120,000
9420	Rent/Use Equipment	-	-	13,547	1,000	1,000
9550	Miscellaneous	4,416	9,107	7,014	14,650	6,650
9590	Contingency	-	-	-	1,839,430	2,789,547
9680	Depreciation and Depletion	4,437,691	5,152,746	5,115,873	6,119,000	5,890,000
9690	Internal Support	224,401	332,728	278,665	374,100	410,200
9710	Land	67,335	-	-	-	-
9740	Land Improvements	930,639	1,242,828	1,206,420	1,435,300	1,503,300
9760	Equipment	-	-	4,682	-	-
9800	Office Equipment & Furniture	1,706	24,706	40,786	27,500	16,750
9840	Equipment--Computer	-	-	15,767	-	7,000
9860	Machinery & Equipment	13,465	-	-	4,500	4,000
9910	Principal	580,000	605,000	635,000	-	-
9920	Interest	503,862	466,787	428,262	394,735	376,538
9930	Paying Agent Fees	-	-	241	-	-
9970	Transfer to Escrow for Bond Refunding	241	241	-	-	-
Expense Total		**32,537,836**	**34,704,457**	**35,671,083**	**40,131,610**	**42,690,007**
Net Revenue/Expense		**2,152,604**	**2,049,779**	**877,065**	**-**	**-**