

17th Circuit Court

Kent County Courthouse
180 Ottawa Avenue NW, Grand Rapids, MI 49503
Phone: (616) 632-5137 Fax: (616) 632-5130

Mission

The 17th Circuit Court will provide a system of justice that assures equal access to the fair and timely resolution of matters brought before the Court.

Overview

The Circuit Court is the trial court of general jurisdiction in Michigan. It has jurisdiction over all actions except those given by state law to another court.

The Circuit Court has original jurisdiction in all civil cases involving more than \$25,000, in all criminal cases where the offense is a felony or a serious misdemeanor, all domestic relations cases, and all child abuse, neglect, and delinquency cases.

The Circuit Court also hears appeals from lower courts; appeals from local government boards such as zoning appeals; and appeals from some administrative agencies of state government (such as the Driver's License Appeal Division of the Secretary of State).

There are 13 judges currently sitting on the 17th Circuit. The Court's activities are divided into the following functions:

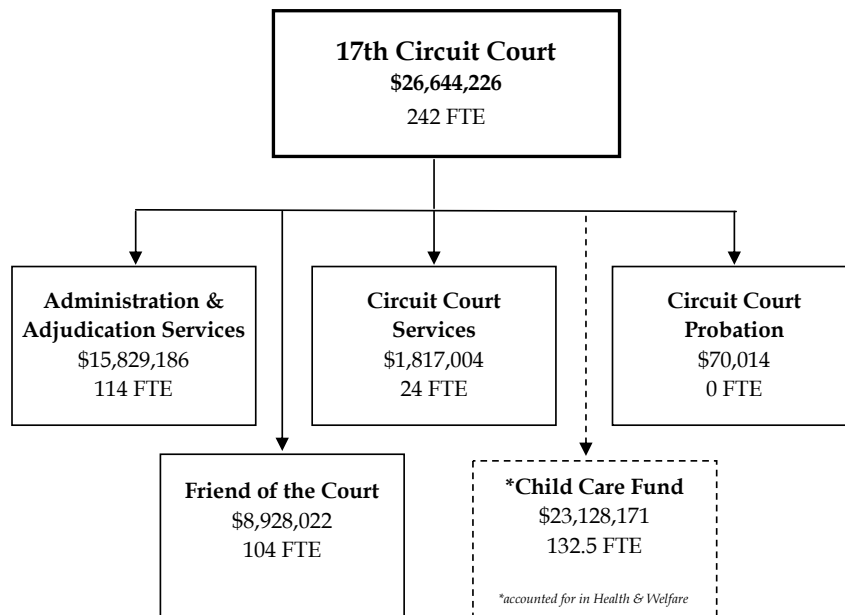
- Administration and Adjudication Support Services
- Circuit Court Services
- Circuit Court Probation
- Family Division Juvenile Programs (see Child Care on page D-74)
- Friend of the Court

Strategic Goals

Strategic issues for the Department include:

- Continue to improve case processing; align staff and judicial and prosecutorial resources to focus on expediency;
- Reduce recidivism;
- Maximize collection of fines and fees (and restitution); and
- Maximize effectiveness of existing staff and reduce staff growth.

Organizational Structure



** The 17th Circuit Court includes 374.5 total FTE, 242 FTE in the Judicial Functional Area and 132.5 FTE in the Health & Welfare Functional Area for the Child Care Division on page D-74.*

Operational Goals

- To meet statutory and due process requirements for all matters before the court
- To expedite the disposal of cases in a manner consistent with fairness to all parties
- To provide parties an alternative to settling disputes without costly litigation

Department Revenue by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
General Fund				
Intergovernmental	\$ 547,361	\$ 1,025,198	\$ 1,093,580	\$ 1,154,000
Charges for Services	742,767	820,601	976,100	1,059,900
Fines & Forfeitures	126,665	74,315	83,500	58,500
Reimbursements	324,334	314,917	315,600	315,800
Other Revenue	5,601	6,397	5,500	6,500
Total General Fund	\$1,746,728	\$ 2,241,428	\$ 2,474,280	\$ 2,594,700
Other Funds				
Special Revenue Fund	8,173,778	8,959,159	8,738,535	9,386,999
Total Revenue	\$9,920,506	\$11,200,587	\$11,212,815	\$11,981,699

Department Expenditures by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
General Fund				
Personnel	\$ 8,379,423	\$ 9,299,103	\$ 9,336,500	\$ 9,359,769
Commodities	393,646	434,201	411,295	493,295
Contractual Services	6,165,198	6,829,970	6,994,650	7,264,048
Capital Outlay	97,967	90,198	99,115	140,115
Total Uses	\$15,036,234	\$16,653,472	\$16,841,560	\$17,257,227
Other Funds				
Special Projects	8,433,126	8,762,139	9,036,643	9,386,999
Total Department	\$23,469,360	\$25,415,611	\$25,878,203	\$26,644,226
Personnel FTE	239.5	241	241	242

*This does not include the 132.5 FTE and costs for the Child Care Fund. The Child Care Budget is reported under the Health & Welfare Functional Area and located on page D-74.

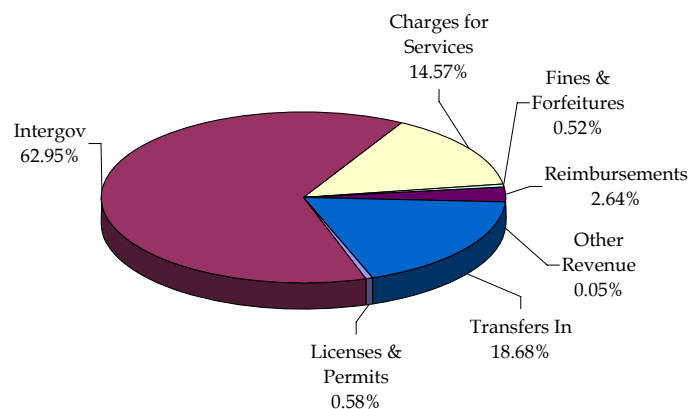
Program Expenditures

	2006 Actual	2007 Actual	2008 Budget	2009 Budget
Adjudication & Admin	\$13,695,832	\$15,238,410	\$15,196,075	\$15,829,186
Court Services	1,708,831	1,838,557	1,878,371	1,817,004
Probation	58,006	61,203	70,014	70,014
Friend of the Court	8,006,691	8,277,441	8,733,743	8,928,022
Total	\$23,469,360	\$25,415,611	\$25,878,203	\$26,644,226

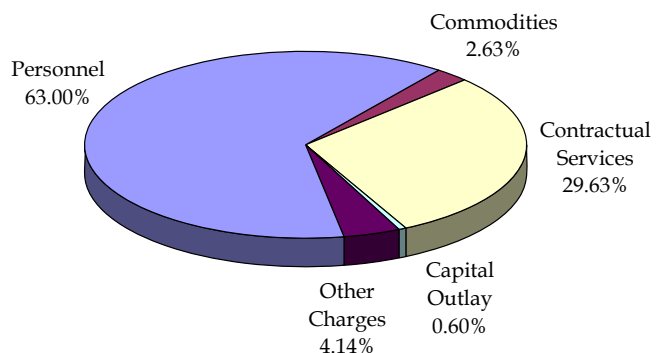
Significant Accomplishments

- In 2008, the Court met or exceeded 2007 measures for the State Court Administrative Office (SCAO) time guidelines for the processing of all major case types.
- In 2008, the Court in all major case types other than criminal cases improved the case clearance rates over 2007.
- The Court's recently implemented Presumptive Prison Bound Pilot in 2008 reduced the amount of time from plea to sentence from approximately 60 days to about 28 days; and as a result saved approximately 5,878 jail bed days.
- Formalized the financial order to show cause pilot and scheduled two afternoons each month for these hearings. In 2008, the order to show cause hearings generated approximately \$245,000 in payments.

2009 Adopted Revenues \$11,981,699



2009 Adopted Uses \$26,644,226



Administration and Adjudication Support Services

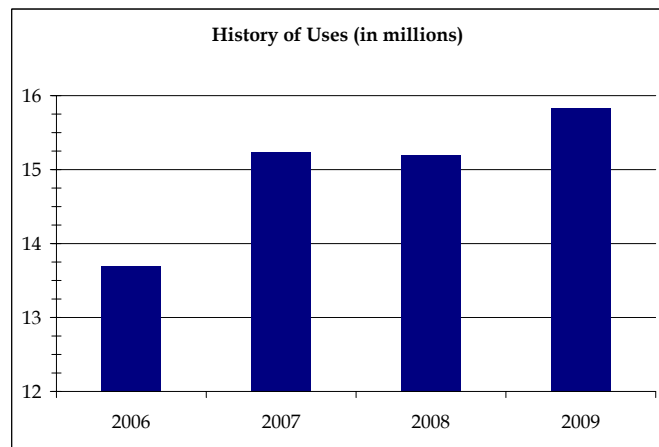
The Administrator for the 17th Circuit Court is responsible for all operations of the Court, including personnel, budget, case management, training, policy and procedure, and other related functions. The Court Administrator reports to the Chief Circuit Court Judge, who is the presiding officer and director of administration for the Court. Since the following history of uses reflects expenditures associated with adjudication and case management, performance measures related to adjudication and case management are reported below.

Selected Performance Measures

Indicator	2006	2007	2008	2009 Expected
Outcome:				
Percent of civil cases disposed within 728 days	80.00%	84.00%	89.00%	100.00%
Percent of felony cases disposed within 301 days	95.00%	96.00%	98.00%	100.00%
Percent of divorce cases without children disposed within 364 days	87.00%	87.00%	90.00%	100.00%
Percent of divorce cases with children disposed within 364 days	65.00%	66.00%	69.00%	100.00%
Percent of child protective cases disposed of within 210 days	92.00%	92.00%	94.00%	100.00%
Percent of delinquency cases disposed of within 210 days	91.00%	93.00%	94.00%	100.00%
Output:				
Number of civil/criminal case filings	5,622	5,948	5,908	TBD
Number of family division case filings	13,731	14,193	13,410	TBD
Efficiency:				
Cost per criminal case	\$1,453.00	\$1,360.00	\$1,644.00	< \$1,700.00

Division Revenue by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
General Fund				
Intergovernmental	\$ 547,361	\$1,025,198	\$1,093,580	\$1,154,000
Charges for Services	742,767	764,414	926,800	999,600
Fines & Forfeitures	126,665	74,315	83,500	58,500
Reimbursements	308,659	289,087	298,000	280,600
Other Revenue	5,601	6,397	5,500	6,500
Total General Fund	\$1,731,053	\$2,159,411	\$2,407,380	\$2,499,200
Other Funds				
Special Projects	147,409	257,223	73,000	229,077
Total Revenue	\$1,878,462	\$2,416,634	\$2,480,380	\$2,728,277



Division Expenditures by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
General Fund				
Personnel	\$ 7,047,851	\$ 7,779,195	\$ 7,781,920	\$ 7,867,132
Commodities	357,256	398,056	372,400	452,400
Contractual Services	6,084,487	6,740,101	6,876,690	7,148,462
Capital Outlay	80,619	71,936	92,065	132,115
Total Uses	\$13,570,213	\$14,989,288	\$15,123,075	\$15,600,109
Other Funds				
Special Projects	125,619	249,122	73,000	229,077
Total Department	\$13,695,832	\$15,238,410	\$15,196,075	\$15,829,186
Personnel FTE	110	112	112	114

Significant Budget Issues

Two law Clerks were approved to begin employment after July 1, 2009.

Circuit Court Services

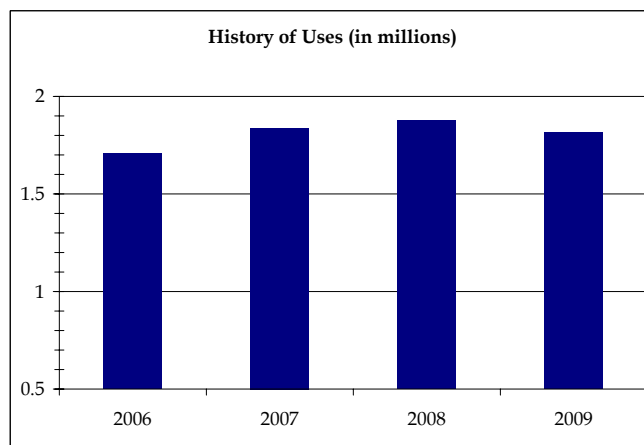
The mission of the Court Services Department is to plan, develop, and administer quality, cost-effective alternatives to incarceration for appropriate defendants/offenders which enhance the effectiveness of the local criminal justice system, and thereby serve the needs of the Courts and Kent County's residents. Court Services include pretrial screening and assessment, pretrial supervision, community service programs, and diversion.

Selected Performance Measures

Indicator	2006	2007	2008	2009 Expected
Outcome:				
Percent of juvenile offenders successfully completing community service	95.00%	90.00%	96.00%	90.00%
Percent of successful work crew completions	84.00%	90.00%	84.00%	70.00%
Percent of Maximum Supervision cases that are successfully closed	88.00%	82.00%	91.00%	80.00%
Percent of juvenile successfully completing electronic monitoring	53.00%	61.00%	69.00%	60.00%
Output:				
Number of juveniles placed on community service	449	498	470	475
Number of defendants placed on Work Crew	475	596	645	600
Number of juveniles placed on electronic monitoring	152	169	166	165
Efficiency:				
Dollar value of community service hours performed	\$1,220,029	\$1,109,214	\$1,420,296	\$1,400,000
Dollar value of work crew hours performed	\$110,376	\$133,589	\$204,912	\$200,000

Division Revenue by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
Special Projects Fund				
Intergovernmental	\$ 229,900	\$ 234,776	\$ 229,900	\$ 229,900
Charges for Services	45,456	-	-	-
Transfer from GF	69,348	800	-	-
Total Spec Proj Fd	\$ 344,704	\$ 235,576	\$ 229,900	\$ 229,900
Other Funds				
General Fund	15,675	82,017	66,900	95,500
Total Revenue	\$ 360,379	\$ 317,593	\$ 296,800	\$ 325,400



Division Expenditures by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
General Fund				
Personnel	\$1,331,572	\$1,519,907	\$1,554,580	\$1,492,637
Commodities	10,361	9,421	10,550	10,550
Contractual Services	52,948	61,079	82,191	81,917
Capital Outlay	13,134	12,574	1,150	2,000
Total Uses	\$1,408,015	\$1,602,981	\$1,648,471	\$1,587,104
Other Funds				
Special Projects	300,816	235,576	229,900	229,900
Total Department	\$1,708,831	\$1,838,557	\$1,878,371	\$1,817,004
Personnel FTE	24.5	25	25	24

Significant Budget Issues

One full-time Caseworker - Community Service position moved to the Community Probation Child Care program.

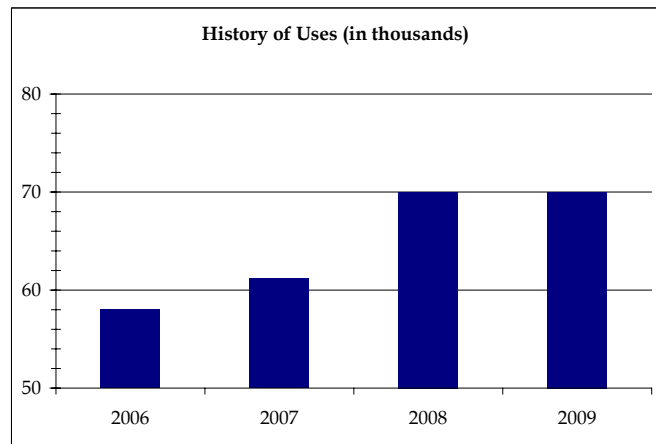
Circuit Court Probation

Kent County Circuit Court Probation is managed and partially funded by the Michigan Department of Corrections. The Probation Office services the Kent County Circuit Court and the 3,200 felony probationers that reside in Kent County. The office completes approximately 3,300 presentence investigations for the Circuit Court annually, with 42 Probation Agents, 11 clerical staff, five supervisors and one Manager assigned to the office. In addition to presentence investigations, Probation Agents are responsible for supervising probationers in the community, making programming referrals for offenders, informing the Court of the offender's progress, completing violation reports and ensuring that the probationer meets financial obligations to the Court and to victim(s). The revenue obtained from these collections are reported by the Circuit Court Administrators Office, although Probation Officers are integral in ensuring that the payments are made. Until 1979, Circuit Court Probation was entirely funded by the County. However, that year the State assumed, by statute, responsibility for the staffing of the office. The County retained responsibility for the rents, contractual services, supplies and other materials needed to service the County Probation Office.



Division Expenditures by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
General Fund				
Commodities	\$ 26,029	\$ 26,724	\$ 28,345	\$ 30,345
Contractual Services	27,763	28,790	35,769	33,669
Capital Outlay	4,214	5,688	5,900	6,000
Total Uses	\$ 58,006	\$ 61,202	\$ 70,014	\$ 70,014
Personnel FTE	0	0	0	0



Significant Budget Issues

There are no significant issues to report.

Office of Community Corrections

Kent County Courthouse
180 Ottawa Avenue NW, Suite 2100, Grand Rapids, MI 49503
Phone: (616) 632-5370 Fax: (616) 632-5369

Mission

To support and expand the use of community sanctions in order to provide rehabilitation opportunities for Kent County offenders. Promote the efficient use of jail/prison beds while protecting public safety. Examine the causes of repeated criminal behavior while facilitating collaboration among stakeholders and service providers.

Overview

The Office of Community Corrections (OCC) seeks to limit state prison commitments for County offenders and prevent local correctional facility overcrowding with probation and intermediate sentencing alternatives; with information and data analysis; and with public education. The Office also coordinates and facilitates the collaborative process to develop the Jail Bed Allocation Agreement. Planning and policy-making is directed by the Kent County Community Corrections Advisory Board (CCAB).

Probation residential centers (PRCs) provide intensive community supervision for high-risk felons. These include the Alternative Directions PRC, the Pathfinder Resources John F. Jellema Treatment Center, and Project Rehab.

Intermediate sentencing alternatives offered through Community Corrections include community service, employment and training, intensive supervision, mental health counseling, pretrial supervision, substance abuse treatment, a variety of 24-hour structured non-core services, and jail-based programming.

The Office is a grant agency funded primarily by the State of Michigan. Funding depends upon state approval of the budget, following a lengthy application process.

Selected Goals

- To promote the use of community-based sanctions as a sentencing option for prison and/or jail-bound offenders

Significant Accomplishments

- The OCC's Community Corrections Advisory Board was instrumental in the decision to have fees waived for inmates that were being released from the Kent County Correctional Facility who needed a Birth Certificate. This has helped move the process along for assisting the inmate to secure employment, accessing government benefits including SSI, Section 8 housing, and food assistance.
- The OCC continues to administer the County Jail Reimbursement Program. This function includes the identification of offenders eligible for reimbursement based on MDOC criteria. In 2008, by diligent submission of data, OCC was able to collect \$1.08 million dollars for reimbursement, an increase of 29% over that which was reimbursed in 2007.

Selected Performance Measures

Indicator	2006	2007	2008	2009 Expected
Outcome:				
Percent of program enrollment	114.10%	124.00%	122.30%	95.00%
Percent of capacity use of residential centers	94.80%	102.00%	101.50%	95.00%
Percent of successful terminations	67.50%	64.00%	71.00%	70.00%
Output:				
Number of eligible OCC offenders served.	2,829	2,474	2,730	TBD
Efficiency:				
Percent of the Michigan Department of Community Corrections grant expended	93.40%	92.90%	97.90%	100.00%

Strategic Goals

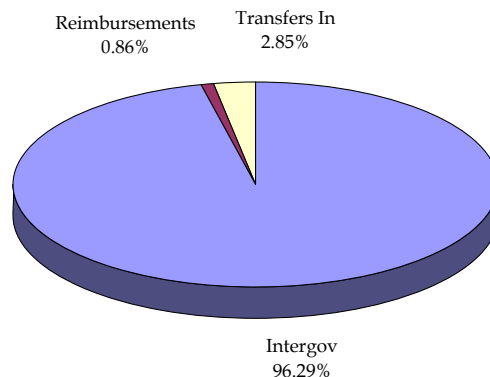
Strategic issues for the Department include:

- Expand use of jail diversion strategies to make more effective use of jail space.

Department Revenue by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
Special Projects Fund				
Intergovernmental	\$2,076,333	\$2,087,119	\$2,066,450	\$ 884,270
Reimbursements	-	-	-	7,884
Transfer from GF	115,542	105,546	60,187	26,151
Total Revenue	\$2,191,875	\$2,192,665	\$2,126,637	\$ 918,305

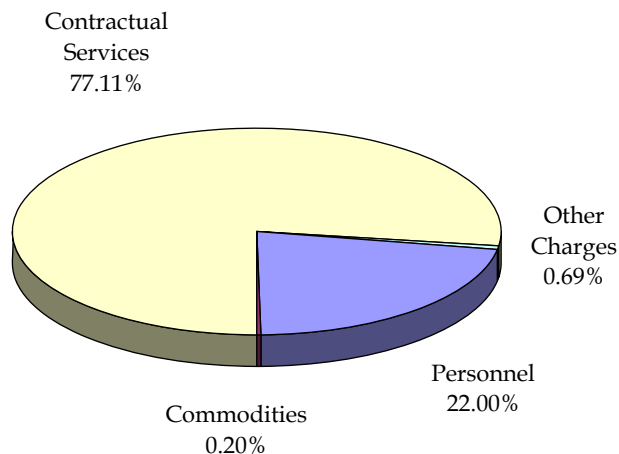
2009 Adopted Revenues \$918,305



Department Expenditures by Category

	2006 Actual	2007 Actual	2008 Adopted	2009 Adopted
Special Projects Fund				
Personnel	\$ 146,337	\$ 181,963	\$ 196,770	\$ 202,043
Commodities	1,098	1,235	1,900	1,900
Contractual Services	1,901,874	1,913,020	1,889,334	708,062
Capital Outlay	256	3,147	-	-
Other Expenses	142,310	93,300	38,633	6,300
Total Uses	\$2,191,875	\$2,192,665	\$2,126,637	\$ 918,305
Personnel FTE	2.5	2.5	2.5	2.5

2009 Adopted Uses \$918,305



Significant Budget Issues

In 2008, subsequent to the adoption of the budget, the State notified the Court that the State would administer the residential treatment reimbursements. As a consequence, the budget was amended to \$944,457 for FY 2008.

DEPARTMENT: 17TH CIRCUIT COURT

Department Mission Statement:

The 17th Circuit Court will provide a system of justice that assures equal access for the fair and timely resolution of matters brought before the Court.

Service Area: Case Processing

Budget (2009): \$14,386,166

Staffing Level: 92.5 FTE (91 FT, 3 PT)

Service Area Mission Statement:

Case processing is the management of cases that involves the entire set of actions that the court takes to monitor and control the progress of cases, from initiation through trial or other initial disposition.

Goals

- To meet statutory and due process requirements for all matters before the Court
- To expedite the disposal of cases in a manner consistent with fairness to all parties.

Objectives

- To meet case processing time guidelines as promulgated by the State Court Administrative Office.
- To attain 100% clearance rates on all major case types.

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Outcomes				
% of civil cases disposed within 728 days	80.00%	100.00%/ 84.00%	100.00%/ 89.00%	100.00%
% of all felony cases disposed within 301 days	95.00%	100.00%/ 96.00%	100.00%/ 98.00%	100.00%
% of divorce cases without children disposed within 364 days	87.00%	100.00%/ 87.00%	100.00%/ 90.00%	100.00%
% of divorce cases with children disposed within 364 days	65.00%	100.00%/ 66.00%	100.00%/ 69.00%	100.00%
% of child protective cases (non-custody) disposed of within 210 days	92.00%	100.00%/ 92.00%	100.00%/ 94.00%	100.00%
% of delinquency cases (non-custody) disposed of within 210 days	91.00%	100.00%/ 93.00%	100.00%/ 94.00%	100.00%

% of ex parte personal protection orders disposed of within 24 hours	79.00%	100.00%/72.00%	100.00%/81.00%	100.00%
% of adoption cases disposed of within 364 days	95.00%	100.00%/93.00%	100.00%/95.00%	100.00%

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Efficiencies				
Cost (administrative) per criminal case	\$1,453	\$0/ \$1,360	\$0/ \$1,644	\$0
Cost (administrative) per delinquency case	\$762	\$0/ \$750	\$0/ \$1,010	\$0
Criminal case clearance rate	99.20%	100.00%/103.70%	100.00%/95.40%	100.00%
Civil case clearance rate	95.70%	100.00%/89.30%	100.00%/108.50%	100.00%
Divorce without children case clearance rate.	96.30%	100.00%/102.60%	100.00%/103.40%	100.00%
Divorce with children case clearance rate.	100.30%	100.00%/97.00%	100.00%/104.10%	100.00%
Personal protection order case clearance rate.	100.30%	100.00%/99.60%	100.00%/99.80%	100.00%
Juvenile delinquency case clearance rate	96.00%	100.00%/107.10%	100.00%/107.10%	100.00%
Child protective case clearance rate.	97.70%	100.00%/96.90%	100.00%/93.40%	100.00%

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Outputs				
# of civil case filings	1,595	0/ 1,878	0/ 1,774	0
# of criminal case filings	3,847	0/ 3,882	0/ 3,937	0
# of domestic relations case filings.	5,662	0/ 6,018	0/ 5,548	0
# of delinquency/traffic case filings.	4,747	0/ 4,723	0/ 4,263	0
# of child protective case filings	835	0/ 956	0/ 915	0
# of miscellaneous filings (Personal Protection Orders)	2,132	0/ 2,158	0/ 2,320	0

Service Area: Alternative Dispute Resolution

Staffing Level: FTE (0 FT, 0 PT)

Service Area Mission Statement:

Alternative dispute resolution is a process designed to resolve a legal dispute in the place of court adjudication and can include settlement conferences, case evaluation, and mediation.

Goal

- To provide parties an alternative to settling disputes without costly litigation and court involvement.

Objective

- 60% of mediations held will settle or settle in part

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outcomes				
% of divorce mediations settled or settled in part	63.00%	60.00%/70.40%	60.00%/72.40%	60.00%
% of civil mediations settled or settled in part	60.00%	60.00%/64.20%	60.00%/68.10%	60.00%

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Efficiencies				
Hours of judicial time saved by mediation (estimated)	NA	0/228	0/252	0

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outputs				
# of domestic mediations	211	0/240	0/210	0
# of civil mediations	70	0/91	0/147	0

Service Area: CASA Program (Court Appointed Special Advocate)

Budget (2009): \$156,442

Staffing Level: FTE (0 FT, 0 PT)

Service Area Mission Statement:

The Court Appointed Special Advocate (CASA) program use carefully screened and specially trained volunteers appointed by a Family Division judge to advocate for the best interests of abused and neglected children in child protective hearings.

Goal

- To recruit and train volunteers to advocate for the best interests of abused and neglected children by being their voice during child protective legal proceedings.

Objective

- 75% of cases will be assigned a volunteer within 60 days of the referral.

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outcomes				
% of case requests filled within 60 days	55.00%	75.00%/55.00%	75.00%/43.30%	75.00%

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Efficiencies				
Unit cost per case served	\$492	\$0/\$550	\$0/\$511	\$0

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outputs				
# of cases served	199	0/208	0/224	0

Service Area: Detention

Budget (2009): \$5,791,186

Staffing Level: 70 FTE (62 FT, 16 PT)

Service Area Mission Statement:

The Kent County Detention Center is a 69-bed facility designed to provide short-term pre and post dispositional safe and secure custody for juveniles who can not be placed in a less restrictive setting and who have violated the law, violated court orders and stipulations of probation, and/or are waiting court-ordered placement.

Goal

- To provide a safe and secure environment for juveniles admitted to Detention.

Objectives

- No residents will escape from Detention.
- Maintain a daily census of 69 residents or less.

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outcomes				
# of successful escapes from Detention	0	0/ 0	0/ 0	0
# of days over capacity	0	0/ 0	0/ 0	0

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Efficiencies				
Per diem cost per resident	\$203	\$0/ \$233	\$0/ \$296	\$0

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outputs				
# of admissions to Detention	2,100	0/ 1,976	0/ 1,731	0

Service Area: Haven Program

Budget (2009): \$1,218,000
Staffing Level: FTE (0 FT, 0 PT)

Service Area Mission Statement:

The Haven is a contracted 20-bed staff secure facility for delinquent youth operated by Holy Cross Children's Services. The program is a short-term, step-down program for youth who are admitted to Detention but do not require the security level provided by Detention.

Goal

- To prevent Detention over-crowding by providing a safe and secure alternative to juveniles admitted to Detention.

Objectives

- Less than 5 youth will truant from the program.
- Less than 5 youth will be involved in a new law violation while in the program.

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outcomes				
# of truants	2	<5/ 2	<5/ 2	<5
# of youth involved in a new law violation while in the program.	0	<5/ 0	<5/ 0	<5

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Efficiencies				
Per diem cost of placement	\$176	\$0/ \$176	\$0/ \$176	\$0

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outputs				
# of admissions to the program	205	0/ 209	0/ 219	0

Service Area: Crisis Intervention Program

Budget (2009): \$439,958

Staffing Level: 5 FTE (5 FT, 0 PT)

Service Area Mission Statement:

The Crisis Intervention Program is a short-term family counseling and diversion program for families with youth between the ages of 12-17 who have runaway from home, are truant from school or have other related problems, are experiencing family conflicts due to adolescent development issues, are beyond parental control, and/or commit minor law violations.

Goals

- To prevent status offenders (i.e. runaway, truancy and incorrigibility) from being held in Detention without a court order
- To prevent status offenders or youth involved in minor law violations from becoming court wards.

Objectives

- 90% of all status offenders admitted to Detention without a court order will be released within 6 hours of admission.
- 85% of all status offenders who receive Crisis Intervention Program services will be diverted from court wardship for 120 days.

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Outcomes				
% of status offenders released from Detention within 6 hours of admission to Detention	83.00%	90.00%/ 75.00%	90.00%/ 100.00%	90.00%
% of status offenders diverted from formal court involvement for at least 120 days from receiving Crisis Intervention Program services	95.00%	85.00%/ 90.00%	85.00%/ 85.00%	85.00%

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Efficiencies				
Unit cost per family served by Crisis Intervention	\$861	\$0/ \$971	\$0/ \$1,029	\$0

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Outputs				
# of families served	458	0/ 418	0/ 413	0

Service Area: Adolescent Sex Offender Treatment Program

Budget (2009): \$384,488

Staffing Level: 4 FTE (4 FT, 0 PT)

Service Area Mission Statement:

The Adolescent Sex Offender Treatment Program (ASOTP) is an assessment and treatment program for youth referred to the court for criminal sexual conduct and related offenses. Juveniles referred to the program are involved with an assessment phase of 6 to 8 weeks and a treatment phase that lasts from 6 to 18 months.

Goal

- To prevent further sexual victimization

Objectives

- Less than 10% of juvenile sex offenders will reoffend sexually during treatment.
- Less than 5 juvenile sex offenders will reoffend sexually within 1 year of treatment completion.

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outcomes				
% of youth reoffending during treatment	1.00%	<10.00%/ 0.00%	<10.00%/ 0.00%	<10.00%
# of youth sexually reoffending within 1 year from completion of treatment objectives	0	<5/ 2	<5/ 3	<5

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Efficiencies				
Unit cost per juvenile in treatment	\$5,560	\$0/ \$4,402	\$0/ \$5,562	\$0

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outputs				
# of referrals to the program	105	0/ 115	0/ 90	0

Service Area: Young Delinquent Intervention Program

Budget (2009): \$204,354

Staffing Level: FTE (0 FT, 0 PT)

Service Area Mission Statement:

The Young Delinquent Intervention Program is a home-based service to children and their parents of youth 11 years old and younger who have broken the law. Youth and their parents are referred to the contracted agency (DA Blodgett Services) at the time a formal petition is authorized. The program brings together the family and community resources such as counseling, mentoring, and pro-social activities to improve family communication and the child's compliance with the law.

Goal

- To prevent further delinquency by intervening early with very young offenders (11 years old and younger)

Objectives

- Less than 10% of young offenders will have a new law violation while in treatment.
- Less than 5% of young offenders will re-offend within 12 months of successful completion of the program.

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outcomes				
% who have a new law violation while in treatment	NA	<10.00%/7.00%	<10.00%/4.00%	<10.00%
% who reoffend within 12 months of discharge from wardship	NA	<5.00%/4.00%	<5.00%/4.00%	<5.00%

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Efficiencies				
Unit cost per young offender served	4,570	0/4,590	0/4,590	0

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outputs				
# of young offenders served	41	0/42	0/42	0

Service Area: Community Probation

Budget (2009): \$4,436,322

Staffing Level: 48 FTE (42 FT, 12 PT)

Service Area Mission Statement:

Community probation is a unique and non-traditional way of providing decentralized and personalized court supervision to juveniles and their families that reside in a specific sector of the city or metro area.

Goal

- To reduce further delinquency in the targeted population.

Objectives

- Less than 20% of cases that are discharged successfully will commit a new law violation and again be referred to the Court.
- Less than 10% of the cases assigned to community probation will be referred by the police for a new felony offense while on community probation.
- Less than 10% of intake cases closed at intake will return again to intake with a new law violation committed within 12 months of closure at intake

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Outcomes				
% of closed intake cases that return to intake for a new charge within 12 months of closure.	10.90%	<10.00%/ 12.00%	<10.00%/ 9.00%	<10.00%
% of juveniles successfully discharged from probation and referred again to the court for a new law violation.	8.70%	<20.00%/ 9.70%	<20.00%/ 16.00%	<20.00%
% of juveniles on community probation who are referred by the police for a felony law violation.	8.20%	<10.00%/ 7.60%	<10.00%/ 7.90%	<10.00%

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Efficiencies				
Unit cost per juvenile on community probation.	\$3,318	\$0/ \$3,155	\$0/ \$3,986	\$0

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Outputs				
# of juveniles placed on community probation.	684	0/ 648	0/ 607	0

Service Area: Finance & Collections

Staffing Level: 5 FTE (4 FT, 2 PT)

Goals

- To effectively and efficiently collect court ordered financial sanctions.
- To hold parties accountable and enforce court ordered financial sanctions.

Objectives

- 100% of the parties who are ordered financial sanctions will be sent a monthly statement within 31 days of the account being established.
- 100% of the accounts with established payment plans are monitored for the 1st committed payment within 3 days of the promised commitment due date.

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outcomes				
% of parties with ordered sanctions sent a monthly statement within 31 days of the account being established.	NA	NA	100.00%/ 91.60%	100.00%
% of accounts with payment plans that are monitored for compliance within 3 days of the first payment date.	NA	NA	100.00%/ 100.00%	100.00%

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Efficiencies				
Collections to cost rate (dollar collected/dollar spent).	NA	NA	0.00/ 0.19	0.00

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outputs				
Amount of revenue collected.	2,503,011	0/ 2,530,209	0/ 2,521,255	0

Service Area: Court Services

Budget (2009): \$1,648,471

Staffing Level: 25.5 FTE (24 FT, 3 PT)

Service Area Mission Statement:

To plan, develop, and administer quality, cost-effective alternatives to incarceration for appropriate defendants/offenders, which enhance the effectiveness of the local criminal justice system, and thereby serve the needs of the courts and the residents of Kent County.

Goal

- To assist the local criminal justice system by providing alternatives to incarceration/Detention.

Objectives

- 85% of defendants placed on supervised release will successfully complete the program.
- 80% of defendants ordered to community service will successfully complete program requirements.
- 70% of defendants ordered to work crew will successfully complete program requirements.
- 80% of defendants placed on Maximum Supervision (tether) will successfully complete the program
- 90% of juveniles placed on community service will successfully complete program requirements
- 60% of juveniles placed on electronic monitoring (tether) will complete the program without any program or law violations

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Outcomes				
% of successfully closed supervised release cases	87.00%	85.00%/ 87.00%	85.00%/ 86.00%	85.00%
% of Maximum Supervision (tether) cases that are closed successfully.	88.00%	80.00%/ 82.00%	80.00%/ 91.00%	80.00%
% of adult community service cases closed successfully	79.00%	80.00%/ 82.00%	80.00%/ 83.00%	80.00%
% of successful work crew completions	84.00%	70.00%/ 90.00%	70.00%/ 84.00%	70.00%
% of juvenile offenders successfully completing community service	95.00%	90.00%/ 90.00%	90.00%/ 96.00%	90.00%
% of juvenile offenders successfully completing electronic monitoring (tether)	53.00%	60.00%/ 61.00%	60.00%/ 69.00%	60.00%

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Efficiencies				
# of jail beds saved by pretrial supervision	111,000	>110,000/ 118,000	>110,000/ 104,000	110,000

Indicators	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Outputs				
# of adult defendants placed on community service	2,634	0/ 2,632	0/ 2,910	2,800
# of defendants placed on Work Crew	475	0/ 596	0/ 645	600
# of defendants enrolled in Maximum Supervision (tether)	23	0/ 36	0/ 36	0
# of juveniles placed on community service	449	0/ 498	0/ 470	475
# of juveniles placed on electronic monitoring	152	0/ 169	0/ 166	165

Service Area: Office of Community Corrections (OCC)

Budget (2009): \$944,457

Staffing Level: 2.5 FTE (2 FT, 1 PT)

Service Area Mission Statement:

To support and expand the use of community sanctions and promote the efficient use of jail/prison beds while protecting public safety.

Goal

- To promote the use of community-based sanctions as a sentencing option for prison and/or jail bound offenders.

Objectives

- Expend 100% of the Michigan Department of Community Corrections service grant.
- Maintain a 70% successful termination rate for all OCC enrollees.

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outcomes				
% of program enrollment	114.10%	>95.00%/ 124.00%	>95.00%/ 122.30%	>95.00%
% of successful terminations	67.50%	70.00%/ 64.00%	70.00%/ 71.00%	70.00%

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Efficiencies				
% of the Michigan Department of Community Corrections grant expended.	93.40%	100.00%/ 92.90%	100.00%/ 97.90%	100.00%
# of jail beds saved.	NA	NA	0/ 87,677	0

	2006 Actual	2007 Goal/ Actual	2008 Goal/ Actual	2009 Goal
Indicators				
Outputs				
# of eligible OCC offenders served.	2,829	0/ 2,474	0/ 2,730	0